City of Marco Island

ANNUAL BUDGET
2021-2022

Prepared By:
Office of the City Manager and the Finance Department

Principal Officials

Jared Grifoni, Chair
Greg Folley, Vice-Chair
Clair Babrowski, Councilor
Rich Blonna, Councilor
Erik Brechnitz, Councilor
Becky Irwin, Councilor
Joe Rola, Councilor

Michael A. McNees - City Manager
Alan Gabriel, City Attorney

Laura Litzan, City Clerk
Guillermo Polanco, CPA. MBA, Finance Director
Chris Byrne, Fire Chief
Timothy E. Pinter, Public Works Director
Jeffrey E. Poteet, General Manager, Water & Sewer
Tracy L. Frazzano, Police Chief
Dan Smith, Community Affairs Director
Raul Perez, Building Official
Jose Duran, Information Technology Director

City of Marco Island

SPENDING CAP CALCULATION
FOR FISCAL YEAR 2022

Expenditures fiscal year ending September 2021		22,367,028
General Fund transfer to Capital Improvements Fund		4,944,028
Debt Service		289,358
TOTAL OF ALL FUNDS SUBJECT TO SPENDING CAP		27,600,415
Less expenditures funded by :		
Grants and Gifts		-113,402
Enterprise Funds		-1,334,705
Fiscal year 2021 expenditures subject to spending cap		**26,152,307**
Plus percentages permitted by City Charter:		
3% General Fund Expenditures Increase	3.0%	784,569
1.3% S.S. COLA Release	1.3%	339,980
		1,124,549
Fiscal Year 2022 Spending Cap		**27,276,856**
FY22 Projected Budget *(less expenditures funded by Grants, Gifts, Enterprise Funds)*		26,545,284
FY22 Expenditures (+over/-under) Spending Cap		**-731,572**

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CITY OF MARCO ISLAND

FY 2021-22 All Appropriated Funds
by Expenditure Type

FUND & DESCRIPTION		NUMBER OF FTEs	PERSONNEL COSTS	OPERATING	DEBT	CAPITAL OUTLAY	TOTAL PROPOSED BUDGET
	LEGISLATIVE	7.0	50,720	48,480		-	99,200
	EXECUTIVE	5.5	775,773	35,830		-	811,603
	FINANCE	6.5	777,961	159,103		-	937,064
	LEGAL	-	-	395,000		-	395,000
	GROWTH MANAGEMENT	6.5	645,790	96,326		-	742,116
	INFORMATION TECHNOLOGY	4.0	363,976	436,517		-	800,493
	GENERAL GOVERNMENT	1.5	32,800	909,425		-	942,225
	FLEET & FACILITY MANAGEMENT	9.0	720,030	576,586		-	1,296,616
	POLICE	43.0	4,896,764	659,826		-	5,556,590
	FIRE RESCUE	44.0	6,241,570	556,416		-	6,797,986
	EMERG. DISASTER MANAGEMENT	-	-	-			-
	CODE COMPLIANCE	7.0	326,550	114,268		-	440,818
	PUBLIC WORKS	13.0	1,007,521	1,886,834		-	2,894,355
	PARKS & RECREATION	8.0	555,126	673,813		-	1,228,939
	GEN GOVT TRANSFER OUT	-	-	-	956,928	4,378,350	5,335,278
001	**GENERAL FUND OPERATING TOTAL**	**155.00**	**16,394,581**	**6,548,424**	**956,928**	**4,378,350**	**28,278,283**
101	**BUILDING SERVICES OPERATING FUND**	**21.00**	**1,984,420**	**1,065,696**	**-**	**46,482**	**3,096,598**
	NORTH PLANT	9	811,865	1,906,845		-	2,718,710
	SOUTH PLANT	7	625,126	1,111,075		-	1,736,201
	MARCO ISLAND SEWER PLANT	8	856,026	1,478,625		-	2,334,651
	MARCO SHORES SEWER PLANT	0	-	-		-	-
	COLLECTION & DISTRIBUTION	20	1,523,624	876,830		-	2,400,454
	OPERATION MAINTENANCE	13	1,301,416	291,965		-	1,593,381
	ADMINISTRATION	7	818,870	2,653,417	10,433,080	4,079,938	17,985,305
	FINANCIAL SERVICES	7.5	659,288	289,206		-	948,494
	WATER AND SEWER TRANSFERS OUT			-		3,010,385	3,010,385
400	**TOTAL WATER & SEWER OPERATING FUND**	**71.5**	**6,596,215**	**8,607,963**	**10,433,080**	**7,090,323**	**32,727,581**
300	**GOVERNMENTAL CAPITAL FUND**	**-**	**-**	**-**	**-**	**7,192,062**	**7,192,062**
301	**ASSET REPLACEMENT**	**-**	**-**	**-**	**-**	**178,507**	**178,507**
201-203	**GENERAL FUND DEBT SERVICE FUNDS**	**-**	**-**	**-**	**1,019,429**	**-**	**1,019,429**
302	**ONE CENT FUND**	**-**	**-**	**-**	**-**	**3,900,000**	**3,900,000**
303	**GOVMNT IMPACT FEE FUNDS**		**-**	**-**	**-**	**102,000**	**102,000**
430-431	**WATER SEWER CAPITAL FUNDS**	**-**	**-**	**-**	**-**	**6,973,600**	**6,973,600**
420	**WATER & SEWER DEBT FUND**	**-**	**-**	**-**	**10,370,579**	**-**	**10,370,579**
440-456	**SEWER ASSESSMENT DEBT FUNDS**	**-**	**-**	**90,810**	**4,357,177**	**-**	**4,447,987**
500	**SELF-INSURANCE FUND**	**-**	**-**	**1,778,053**	**-**	**-**	**1,778,053**
150	**HIDEAWAY FUND**	**-**	**-**	**865,486**	**-**	**-**	**865,486**
650	**FIRE PENSION FUND**	**-**	**-**	**81,000**	**-**	**-**	**81,000**
651	**POLICE PENSION FUND**	**-**	**-**	**73,500**	**-**	**-**	**73,500**
GRAND TOTAL		**247.5**	**24,975,216**	**19,110,932**	**27,137,193**	**29,861,324**	**101,084,665**



Marco Island
FY 2022 Proposed Budget

ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
GENERAL FUND BALST/REV	26,734,430	27,864,528	27,417,846	26,478,980	27,399,999	27,835,583	1.6%
RECREATION PROGRAM INC	274,193	282,426	189,885	146,495	287,000	260,700	-9.2%
RACQUET CENTER INCOME	128,007	146,434	120,984	142,433	142,200	182,000	28.0%
SPECIAL EVENTS INCOME							
SAILING CENTER	-	1,570	-	-	-	-	0.0%
LEGISLATIVE	(110,611)	(95,176)	(91,656)	(84,529)	(102,510)	(99,200)	-3.2%
EXECUTIVE	(833,331)	(751,372)	(728,963)	(822,991)	(864,789)	(811,603)	-6.2%
FINANCE	(766,723)	(862,477)	(895,029)	(809,956)	(908,509)	(937,064)	3.1%
LEGAL	(483,126)	(425,762)	(411,729)	(325,038)	(415,000)	(395,000)	-4.8%
GROWTH MANAGEMENT	(458,522)	(610,030)	(756,291)	(639,164)	(768,164)	(742,116)	-3.4%
INFORMATION TECHNOLOGY	(709,425)	(726,611)	(610,423)	(511,065)	(807,044)	(800,493)	-0.8%
GENERAL GOVERNMENT	(923,021)	(890,449)	(924,453)	(805,579)	(1,514,677)	(942,225)	-37.8%
FLEET AND FACILITIES	-	-	-	(106,152)	(8,594)	(1,296,616)	14987.4%
POLICE	(4,732,574)	(4,660,947)	(4,856,560)	(4,167,436)	(5,086,730)	(5,556,590)	3.1%
FIRE	(6,320,750)	(6,681,259)	(7,031,774)	(6,009,620)	(6,707,122)	(6,746,465)	0.6%
FIRE 51	-	-	-	(28,394)	(36,588)	(51,521)	40.8%
EMERGENCY MANAGEMENT	-	-	(1,374)	(16,083)	(20,256)	-	-100.0%
CODE COMPLIANCE	(352,815)	(376,835)	(316,327)	(379,341)	(407,746)	(440,818)	8.1%
PUBLIC WORKS	(2,602,247)	(2,692,835)	(3,132,882)	(2,761,943)	(3,300,070)	(2,894,355)	-12.3%
PARKS & RECREATION	(1,236,344)	(1,319,817)	(1,260,466)	(1,076,930)	(1,454,964)	(1,054,283)	-27.5%
RACQUET CLUB	(140,438)	(145,302)	(135,902)	(134,260)	(173,050)	(174,656)	0.9%
SAILING CENTER	-	1,570	-	-	-	-	0.0%
GEN GOVT TRANSFER OUT	(5,834,216)	(5,424,928)	(6,786,466)	(4,554,043)	(5,253,386)	(5,335,278)	
FUND TOTAL	**1,632,488**	**2,632,728**	**(211,581)**	**3,535,385**	**-**	**-**	**0.0%**



Marco Island
FY 2022 Proposed Budget

ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
BUILDING FUND BALST/RE	2,261,677	2,302,925	2,138,700	2,437,839	4,208,776	3,096,598	-26.4%
BUILDING SERVICES	(1,754,198)	(2,277,156)	(2,434,110)	(2,269,563)	(2,780,098)	(3,050,116)	9.7%
BUILDING TRANSFERS OUT	(82,223)	(22,117)	(31,973)	(1,165,625)	(1,428,678)	(46,482)	-96.7%
FUND TOTAL	**425,256**	**3,652**	**(327,384)**	**(997,349)**	**-**	**-**	**0.0%**
HIDEAWAY BEACH BALST/R	660,873	692,026	535,984	555,533	555,978	865,486	55.7%
HIDEAWAY BEACH	(155,468)	(923,654)	(247,423)	(362,825)	(555,978)	(865,486)	55.7%
FUND TOTAL	**505,405**	**(231,628)**	**288,560**	**192,707**	**-**	**-**	**0.0%**
GO BONDS BALST/REV	1,276,170	1,303,244	1,587,777	75,643	482,246	712,887	47.8%
GO BONDS	(1,276,400)	(1,278,054)	(1,275,094)	(480,245)	(482,246)	(712,887)	47.8%
FUND TOTAL	**(230)**	**25,190**	**312,683**	**(404,602)**	**-**	**-**	**0.0%**
CAPITAL LEASE BALST/RE	344,868	386,041	269,544	247,082	269,544	306,542	13.7%
CAPITAL LEASE	(344,945)	(383,609)	(269,541)	(269,541)	(269,544)	(306,542)	13.7%
FUND TOTAL	**(77)**	**2,431**	**3**	**(22,459)**	**-**	**-**	**0.0%**
300 CAPITAL - TRANS IN	10,509,590	4,563,205	6,736,893	6,901,136	20,275,467	7,192,062	-64.5%
300 CAPITAL EXPENDITURES	(7,547,278)	(4,623,381)	(4,376,248)	(7,577,982)	(20,275,467)	(7,192,062)	-64.5%
FUND TOTAL	**2,962,312**	**(60,175)**	**2,360,646**	**(676,846)**	**-**	**-**	**0.0%**
ONE-CENT SALES TAX - REVENUE	-	2,646,956	4,069,049	3,869,157	6,149,555	3,900,000	-36.6%
ONE-CENT EXPENDITURES	-	-	(369,982)	(446,241)	(6,149,555)	(3,900,000)	-36.6%
FUND TOTAL	**-**	**2,646,956**	**3,699,067**	**3,422,916**	**-**	**-**	**0.0%**
SPECIAL REVENUE BALST/	419,827	434,118	15,831	-	-	-	0.0%
SALES TAX BOND	(413,307)	(408,133)	(811,496)	-	-	-	0.0%
TRANSFERS OUT	-	-	(291,358)	-	-	-	0.0%
FUND TOTAL	**6,519**	**25,985**	**(1,087,023)**	**-**	**-**	**-**	**0.0%**



ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
ASSET REPLACEMENT BALS	49,689	197,493	22,553	389	110,783	178,507	61.1%
ASSET REPLACEMENT OUT	(455,196)	-	(25,390)	(103,218)	(110,783)	(178,507)	61.1%
FUND TOTAL	**(405,507)**	**197,493**	**(2,837)**	**(102,829)**	**-**	**-**	**0.0%**
GOVMT IMPACT	-	-	-	535,125	25,169	102,000	305.3%
GOVMT IMPACT FEES FUND	-	-	-	-	(25,169)	(102,000)	305.3%
FUND TOTAL	**-**	**-**	**-**	**535,125**	**-**	**-**	**0.0%**
WATER AND SEWER BALST/	2,585,524	4,228,952	2,076,066	-	88,704	88,081	-0.7%
WATER REV MARCO ISLAND	30,255,640	30,872,563	31,263,412	27,579,658	29,125,576	30,958,500	6.3%
WATER REV MARCO SHORES	1,651,892	1,642,176	1,621,605	1,442,778	1,491,000	1,681,000	12.7%
NORTH PLANT	(2,416,905)	(2,582,380)	(2,471,325)	(2,374,158)	(2,548,592)	(2,718,710)	6.7%
SOUTH PLANT	(1,562,390)	(1,526,114)	(1,564,512)	(1,422,686)	(1,690,376)	(1,736,201)	2.7%
MARCO ISLAND SEWER PLA	(1,795,754)	(1,849,739)	(1,884,354)	(1,872,715)	(2,136,073)	(2,334,651)	9.3%
MARCO SHORES SEWER PLA	(85,483)	(89,317)	(93,736)	-	-	-	0.0%
COLLECTION & DISTRIBUT	(1,865,147)	(2,187,919)	(2,459,449)	(2,008,845)	(2,304,131)	(2,400,454)	4.2%
OPERATION MAINTENANCE	(1,432,031)	(1,478,505)	(1,662,902)	(1,453,481)	(1,544,933)	(1,593,381)	3.1%
ADMINISTRATION	(15,958,099)	(16,205,766)	(16,425,008)	(14,398,437)	(16,029,403)	(17,985,305)	12.2%
FINANCIAL SERVICES	(796,663)	(814,668)	(829,576)	(753,054)	(881,140)	(948,494)	7.6%
WATER AND SEWER FUND T	(2,502,869)	(2,710,407)	(2,568,562)	(3,191,767)	(3,570,632)	(3,010,385)	-15.7%
FUND TOTAL	**6,077,714**	**7,298,877**	**5,001,659**	**1,547,292**	**-**	**-**	**0.0%**
SAD PRIOR PROJECTS BAL	499,243	-	-	-	-	-	0.0%
SAD PRIOR PROJECTS							
FUND TOTAL	**499,243**	**-**	**-**	**-**	**-**	**-**	**0.0%**



ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
TRANS IN - RR&I FUND	1,667,134	2,841,917	3,347,623	2,696,584	5,442,219	3,215,000	-40.9%
TRANS IN - W&S CAPITAL FUND	6,317,832	4,046,377	4,892,389	4,017,115	16,879,960	3,758,600	-77.7%
RR&I CAPITAL EXPENDITURES	(2,401,693)	(2,425,781)	(1,528,734)	(4,171,922)	(5,442,219)	(3,215,000)	-40.9%
W&S CAPITAL EXPENDITURES	702,837	(216,314)	(775,849)	(829,430)	(16,879,960)	(3,758,600)	-77.7%
FUND TOTAL	**6,286,111**	**4,246,199**	**5,935,429**	**1,712,347**	**-**	**-**	**0.0%**
SURCHARGE BALST/REV	(1,547,839)	(1,350,967)	(521,575)	(1,762)	-	-	0.0%
COMBINED WATER & SEWER	1,332,864	1,330,452	1,307,772	-	-	-	0.0%
FUND TOTAL	**(214,975)**	**(20,515)**	**786,197**	**(1,762)**	**-**	**-**	**0.0%**
WATER & SEWER DEBT BAL	10,488,946	10,694,101	10,812,939	7,705,128	8,399,629	10,370,579	23.5%
COMBINED WATER & SEWER DEBT	(5,464,487)	(5,304,749)	(4,538,085)	(1,747,351)	(8,399,629)	(10,370,579)	0.0%
TRANSFER OUT - DS							
FUND TOTAL	**5,024,458**	**5,389,352**	**6,274,853**	**5,957,778**	**-**	**-**	**0.0%**
TIGERTAIL BALST/REV	23,209	28,112	18,196	247	173,769	173,529	-0.1%
SEWER	(60,438)	(54,983)	(50,172)	(36,388)	(173,769)	(173,529)	23.5%
FUND TOTAL	**(37,229)**	**(26,871)**	**(31,976)**	**(36,141)**	**-**	**-**	**0.0%**
SOUTH BARFIELD BALST/R	14,778	22,359	19,705	344	55,760	55,550	-0.4%
SEWER	(19,942)	(17,827)	(16,349)	(12,009)	(55,760)	(55,550)	-0.4%
FUND TOTAL	**(5,165)**	**4,532**	**3,356**	**(11,665)**	**-**	**-**	**0.0%**
KENDALL BALST/REV	86,254	89,696	62,089	1,768	412,422	410,758	-0.4%
SEWER	(326,528)	(314,396)	(304,567)	(100,733)	(412,422)	(410,758)	-0.4%
FUND TOTAL	**(240,274)**	**(224,701)**	**(242,478)**	**(98,964)**	**-**	**-**	**0.0%**



ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
NORTH MARCO BALST/REV	40,219	82,026	58,381	1,298	293,050	292,209	-0.3%
SEWER	(102,870)	(99,244)	(86,362)	(63,579)	(293,050)	(292,209)	-0.3%
TOTAL	**(62,651)**	**(17,217)**	**(27,982)**	**(62,281)**	-	-	**0.0%**
NORTH BARFIELD BALST/R	107,019	171,253	129,128	2,882	474,339	472,740	-0.3%
SEWER	(165,007)	(151,059)	(138,136)	(101,134)	(474,339)	(472,740)	-0.3%
FUND TOTAL	**(57,988)**	**20,194**	**(9,008)**	**(98,252)**	-	-	**0.0%**
WEST WINTERBERRY BALST	160,215	202,687	187,077	6,432	613,266	611,660	-0.3%
SEWER	(217,760)	(201,415)	(182,949)	(134,182)	(613,266)	(611,660)	-0.3%
FUND TOTAL	**(57,545)**	**1,271**	**4,128**	**(127,750)**	-	-	**0.0%**
OLDE MARCO BALST/REV	11,461	11,620	9,797	102	26,662	26,402	-1.0%
SEWER	(15,985)	(14,932)	(13,943)	(10,307)	(26,662)	(26,402)	
FUND TOTAL	**(4,524)**	**(3,312)**	**(4,146)**	**(10,205)**	-	-	**0.0%**
PORT MARCO BALST/REV	(3,572)	4,120	2,002	21	80	80	0.0%
SEWER	(74)	(64)	(59)	(49)	(80)	(80)	0.0%
FUND TOTAL	**(3,646)**	**4,055**	**1,943**	**(29)**	-	-	**0.0%**
LAMPLIGHTER BALST/REV	71,637	74,447	55,763	1,282	312,533	311,248	-0.4%
SEWER	(113,374)	(103,962)	(96,232)	(70,908)	(312,533)	(311,248)	-0.4%
FUND TOTAL	**(41,737)**	**(29,515)**	**(40,469)**	**(69,626)**	-	-	**0.0%**
SHEFFIELD BALST/REV	156,878	188,838	112,603	5,606	547,501	544,885	-0.5%
SEWER	(195,761)	(179,669)	(167,979)	(122,589)	(547,501)	(544,885)	-0.5%
FUND TOTAL	**(38,883)**	**9,169**	**(55,376)**	**(116,982)**	-	-	**0.0%**



ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
MACKLE PARK BALST/REV	104,810	112,827	96,398	2,087	396,881	395,144	-0.4%
SEWER	(147,260)	(135,912)	(126,112)	(95,183)	(396,881)	(395,144)	-0.4%
FUND TOTAL	**(42,450)**	**(23,084)**	**(29,714)**	**(93,095)**	-	-	**0.0%**
GULFPORT BALST/REV	48,514	66,317	62,986	1,832	154,361	155,650	0.8%
SEWER	(54,173)	(50,172)	(45,631)	(34,053)	(154,361)	(155,650)	0.8%
TOTAL	**(5,659)**	**16,145**	**17,354**	**(32,221)**	-	-	**0.0%**
EAST WINTERBERRY N. BA	25,330	29,480	26,119	489	81,534	80,206	-1.6%
SEWER	(27,415)	(25,056)	(23,171)	(17,401)	(81,534)	(80,206)	-1.6%
FUND TOTAL	**(2,085)**	**4,424**	**2,948**	**(16,912)**	-	-	**0.0%**
EAST WINTERBERRY S. BA	46,285	79,559	55,163	1,246	118,820	118,511	-0.3%
SEWER	(39,285)	(36,290)	(33,607)	(25,072)	(118,820)	(118,511)	-0.3%
FUND TOTAL	**7,000**	**43,269**	**21,555**	**(23,826)**	-	-	**0.0%**
GOLDENROD BALST/REV	71,059	116,539	92,009	2,080	236,950	235,827	-0.5%
SEWER	(187,750)	(181,332)	(176,666)	(55,149)	(236,950)	(235,827)	-0.5%
FUND TOTAL	**(116,691)**	**(64,793)**	**(84,657)**	**(53,070)**	-	-	**0.0%**
COPPERFIELD BALST/REV	19,450	69,526	60,731	586	146,459	145,640	-0.6%
SEWER	(119,143)	(115,066)	(112,014)	(34,248)	(146,459)	(145,640)	-0.6%
FUND TOTAL	**(99,693)**	**(45,539)**	**(51,283)**	**(33,662)**	-	-	**0.0%**
ESTATES BALST/REV	182,052	210,900	184,806	4,027	421,112	417,948	-0.8%
SEWER	(408,966)	(396,681)	(388,715)	(105,065)	(421,112)	(417,948)	-0.8%
FUND TOTAL	**(226,914)**	**(185,781)**	**(203,909)**	**(101,038)**	-	-	**0.0%**



ACCOUNTS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 YTD ACTUALS	2021 REVISED BUDGET	2022 PROPOSED	PCT CHANGE
SELF INSURANCE BALST/R	1,863,950	1,554,626	1,719,785	1,444,375	1,578,045	1,778,053	12.7%
GENERAL GOVERNMENT.	(857,755)	(2,488,367)	(932,611)	(1,513,889)	(1,478,045)	(1,678,053)	13.5%
SELF-INSURANCE TRANSFE	(375,000)	-	-	-	(100,000)	(100,000)	0.0%
FUND TOTAL	**631,195**	**(933,741)**	**787,174**	**(69,514)**	**-**	**-**	**0.0%**
FIRE PENSION BALST/REV	2,867,987	2,332,603	3,451,333	5,816,313	80,000	81,000	1.3%
PENSION -FIRE	(356,148)	(734,451)	(464,346)	(777,051)	(80,000)	(81,000)	1.3%
FUND TOTAL	**2,511,839**	**1,598,152**	**2,986,988**	**5,039,262**	**-**	**-**	**0.0%**
POLICE PENSION BALST/R	2,103,208	1,494,342	2,277,435	4,226,073	74,000	73,500	-0.7%
PENSION -POLICE	(443,936)	(661,492)	(587,778)	(554,329)	(74,000)	(73,500)	-0.7%
FUND TOTAL	**1,659,272**	**832,851**	**1,689,657**	**3,671,745**	**-**	**-**	**0.0%**
GRAND TOTAL	**17,316,466**	**16,303,073**	**15,769,239**	**17,359,933**	**-**	**-**	**0.0%**

Changes in Positions

There is a 3.5 Citywide net increase in Full Time Equivalent (FTE) positions from FY 2020-21 budget. The General Fund budget accounts for 3.5 of these increases. The changes in staffing also includes shifting positions between departments and title changes.

The following had no impact in costs or budgeted FTEs counts:

- All Parks Maintenance Workers were transferred over to 5191- Fleet & Facilities Management.
- One 5410-Public Works Maintenance Worker was transferred to 5191- Fleet & Facilities Management.
- The Supervisor of Parks Facilities has been renamed to Facilities Supervisor and has been transferred to 5191- Fleet & Facilities Management.
- The Fleet & Facilities Manager which was transferred from 5120-Executive to 5191- Fleet & Facilities Management.

The following did have impacts to city costs and budgeted FTE counts:

- The Assistant to the City Manager position has been re-classified to the Assistant City Manager
- A part time (0.5 FTE) Custodian was added to 5191- Fleet & Facilities Management to perform cleaning for parks facilities. This position's costs were offset by the elimination of the 3rd party custodial services previously being used.
- A full-time (1.0 FTE) was added to 5410-Public Works to operate the newly leased Street Sweeper.
- Two part time (1.0 FTE) Park Attendant positions were converted into a full-time position.
- A full-time Maintenance Worker was converted to a Project Manager positions in 5191 - Fleet & Facilities Management
- The part time (0.5 FTE) Custodian for 5210-Police was transferred to 5191- Fleet & Facilities Management and converted over to a full-time Maintenance Worker (1.0 FTE).
- A new Sergeant was added to 5210-Police (1.0 FTE) but was fully funded cost savings attributed by attrition and departmental budget cuts to professional services, promotional activities, and uniforms.
- A part time (0.5 FTE) Park Attendant position was converted to (1.0 FTE) Full Time.

The chart on the following page provides further details:

Fund / Department	Title	Full Time Equivalent	Total Cost
General Fund FY 2020-2021 Budgeted FTE's		**151.5**	
5120- EXECUTIVE	ASSISTANT CITY MANAGER	0.0	24,360
5220 - FIRE	3 CAPTAIN PROMOTIONS	0.0	62,779
5210 - POLICE	SERGEANT	1.0	104,500
5410 - PUBLIC WORKS	STREET SWEEPER TECHNICIAN	1.0	60,700
5720 - PARKS AND RECREATION	1 PT PARK ATTENDANT TO 1 FT	0.5	29,133
5720 - PARKS AND RECREATION	2 PT PARK ATTENDANT TO 1 FT	0.0	4,500
5120 - EXECUTIVE	FLEET & FACILITIES MANAGER	(1.0)	-
5720 - PARKS AND RECREATION	SUPERVISOR PARKS FACILITIES	(1.0)	-
5720 - PARKS AND RECREATION	MAINTENANCE WORKER	(4.5)	-
5410 - PUBLIC WORKS	MAINTENANCE WORKER	(1.0)	-
5210 - POLICE	CUSTODIAN	(0.5)	-
5191 - FLEET AND FACILITIES	FLEET & FACILITIES MANAGER	1.0	-
5191 - FLEET AND FACILITIES	PROJECT MANAGER	1.0	40,000
5191 - FLEET AND FACILITIES	SUPERVISOR FACILITIES	1.0	-
5191 - FLEET AND FACILITIES	CUSTODIAN	0.5	16,800
5191 - FLEET AND FACILITIES	MAINTENANCE WORKER	5.5	-
	Total (+/-)	**3.5**	**342,772**

General Fund FY 2021-2022 Budgeted FTE's	**155.0**

	Affected Department's Resulting FTE Count Totals
EXECUTIVE	**5.5**
POLICE	**43**
PARKS AND REC	**8**
PUBLIC WORKS	**13**
FLEET AND FACILITIES	**9**

City of Marco Island
FY 2021 - 22
Add-Ons & Significant Changes

FY 2021-22 Budgeted Add-Ons

Each year departments submit operating and capital initiatives or requests that involve new expenditures for items such as new programs, staffing requests, and capital purchases that may be in addition to the five-year capital funding. These initiatives compete against each other for funding and is evaluated based on wants, needs, & must haves. The below list identifies what initiatives were approved for the FY 2021-22 budget followed by a description of each.

General Fund Operating- Fund 001				**289,300**
0015120	Executive -	Assistant City Manager Reclassification	27,900	
0015410	Public Works -	1 FTE - Street Sweeper Tech	61,300	
0015810	Transfers Out -	Street Sweeper Debt Service Transfer	67,600	
0015210	Police -	1 FTE - Sergeant Position	103,500	
0015720	Parks -	0.5 FTE Convert PT Park Attendant into FT	29,000	

Building Services - Fund 101				**157,445**
1015240		2 Temporary Permit Clerks	157,445	

Governmental Capital Improvements - Fund 300				**1,406,232**
3005410	Public Works -	Street Light Refinishing	60,000	
3005410	Public Works -	Tide Leveling/ Canal Flushing	750,000	
3005160	Infor. Tech -	Tightrope Media System	37,000	
3005160	Infor. Tech -	Broadcast Pix Upgrade	19,000	
3005210	Police -	Portable Virtual Training System	82,000	
3005210	Police -	Telescopic Camera	20,000	
3005720	Parks -	PRAC Capital Initiatives*	38,307	**Tree Plaques*
3005191	Fleet & Facilities -	City Hall Wind Retrofit	352,325	*budgeted in*
3005191	Fleet & Facilities -	Annex - 5 Year FFE R&R	15,900	*operating*
3005191	Fleet & Facilities -	City Hall - 5 Year FFE R&R	20,000	
3005240	Building Services -	Building Services - 5 year FFE R&R	11,700	

Water/Sewer Capital Improvements - Fund 430 & 431		3,758,600
4315363	Standby Generator Warehouse Design	150,000
4315363	Forklift Replacement	125,000
4315363	Biological Filters Pre-Treatment	2,751,000
4315363	Upsize Raw Water Wellfield Piping from	460,000
4315363	Capri/Shores Master Lift Station (LS-40) Debris Removal Screening	272,600

Governmental Add-Ons

Executive – Assistant City Manager Reclassification $27,900

This is a reclassification from the Assistant to the City Manager position to the Assistant City Manager. This will allow the position to have line authority amongst the City's staff and in result create a stronger organizational structure.

Public Works - 1 FTE Street Sweeper Technician $61,300

Public Works has limited staff with CDL's and new equipment will require a new staff member. This Position would staff the Street Sweeper vehicle. Commercial driver's license is required.

Police – 1 FTE Sergeant $ 103,500

The sergeant is responsible for morale, discipline, and training for each officer under their watch. They are also responsible for workload parity and must be watchful for indiscretions as well. It is the sergeant who notices personnel absences, the deterioration of a subordinate's work performance, or when things "just don't seem right." They respond to calls from subordinates who may ask for approval for a search or entry into a dwelling. They review all incident and arrest reports making sure the paperwork is completed accurately and properly. They must know which notifications to make at a major crime scene, and in the precise order. Sergeants are viewed by the line officers as subject matter experts, managers of resources, enforcers of policy / procedures, and the keepers of accountability and reduction of liability.

Parks – 0.5 FTE Convert Part Time into Full Time Park Attendant $29,000

To provide quality services to our members & guests, we need a Full-Time staff person who is dedicated & knowledgeable in all aspects of the Racquet Center. This will contribute positively to this effort. The cost is funded, in part, by increasing membership and non-membership rates. This position will be able to coordinate Round Robbins, Socials, League Play, and Scheduling, all of which are highly desired from users.

Building Services – 2 Temporary Permit Clerks $157,445

The building department expects services to continue its increase in demand and is anticipating staff retirements in FY22. To mitigate the impacts of these staffing holes, the building department has

been authorized to hire two temporary permit clerks that can move into permanent positions without negative impact in service levels.

Parks and Recreation – PRAC Capital Initiatives $38,307

This funding pertains to certain park and recreation improvements initiate by the Parks and Recreation Advisory Committee which includes but not limited to Drinking Fountains, Signage, Pickle Ball Courts, Tennis Courts, Wind Screens, Tree Replacements, Picnic Tables, and Playground Equipment. (Tree plaques are budgeted in operating).

Transfers Out – Street Sweeper Capital Lease $67,000

The City of Marco Island Stormwater Management Program which was developed for our MS4 Permit in 2015, included a street sweeping program as a measurable goal. The measurable goal includes documenting how many miles of roads that are annually swept and the amount of trash and debris collected. Due to changes in reporting requirements, the City currently has no means of complying with this measurable goal. Operation of this program will require new personnel (Maintenance Technician) with a CDL.



Public Works – Street Light Refinishing $60,000

The Collier Blvd. concrete street light poles have been installed along the roadways since 2005. The latest installations were in 2010. The epoxy coating on the existing concrete poles has deteriorated so that the green background color has faded to gray. The lack of the epoxy coatings has also allowed for minor water intrusion into the concrete pole surfaces which have begun to show some areas of rust. This project will consist of the pressure washing and surface preparation of 564 concrete street light poles and the installation of Tnemec Fluoropolymer Clear coating.



Public Works – Tide Leveling / Canal Flushing $750,000

The project will consist of the installation of either two (2) 48-inch diameter pipe culverts or one (1) 60-inch diameter pipe culvert as well as storm water inlet structures between two (2) canal basins. The culverts will extend under San Marco Rd. Tide leveling and canal flushing is an integral part of the City of Marco Island's Master Plan for Storm Water pollution control. This project will improve the water quality in two large canal basins separated by a major arterial roadway. The project is awarded for state funding for FY22 from both the Senate and House in the amount of $370,000 resulting in a City contribution of $380,000.

Information Technology – Tightrope Media System **$37,000**



Tightrope Cable Cast System - VIO2-600 provides 1080p streaming and capture, replaces existing 10 year old Leightronix system. Includes 4 years of software upgrades, warranty and support. Feature rich bulletin board system (live tiles, streaming video, live text, twitter etc). Provides the option of Google Play Store and Apple Store app integration. Installation is included in price and includes 40TB storage.

Information Technology – Broadcast Pix Upgrade **$19,000**



Broadcast Pix BPS-MX 8 input video production system - current system is windows 7 and needs to be upgraded to windows 10 operating system, highly suggested upgrade due to security updates. Includes 1 year support contract, installation, and 4 hours of training. New system supports 3d text, graphics, picture in picture, split and animation. Chroma key for background and live color correction. Allows live streaming to Facebook live, YouTube live and several other content delivery networks. Macro support can simplify meetings requiring specific setups, camera, keying, text, and graphics. Allows for remote access and control of switcher hardware with low latency required for live meetings.

Police – Portable Virtual Training System **$82,000**



For decades, law enforcement has been using simulation for a myriad of training purposes. MIPD is requesting the purchase of an Inveris FATS® 100P Portable Virtual Training System to assist in this endeavor. Simulation systems offer interactive stress-based decision-making, de-escalation, and legal training. This is considered a criminal justice best practice and these systems are essential training tools. Simulation training is accomplished through hands-on individual and team training in life-like scenarios which have a multitude of outcomes based on a trainee's actions. Post training reviews are conducted to reinforce positive training outcomes. Simulators can prepare new officers for patrol and sharpen the skills of veteran officers in a controlled environment. We will also use the system in our employment process, as well as community outreach and education events, to help the public understand the challenges law enforcement officers face. The system will enable MIPD to train in a controlled setting while reducing training costs, overtime and injuries associated with training, as well as municipal liability based on a failure to train.

Police – Telescopic Camera **$20,000**



For the last two years, the Marco Island Police and Fire-Rescue Departments have been jointly equipping an ambulance style vehicle as command and communications unit. It contains radios, computers, network connectivity and other electronic and logistical resources. This unit is designed to be a small emergency operations center on wheels - to be used at public safety emergency scenes, during a hurricane, flooding or similar weather incident, and community event. The telescopic mast and camera system being requested would provide for 180 degree elevated situational awareness, potential evidence collection and provide information critical for planning and deployment decisions. No additional personnel are required for this vehicle or this mast camera system.

Fleet and Facilities – City Hall Wind Retrofit (FEMA Grant match portion) **$352,325**



This Project shall provide protection and flood-proofing of City Hall. The scope of work proposes to protect the building openings by replacing the exterior windows, doors, and glass curtain walls with impact-resistant products. The roof will be replaced to meet current building code requirements, and flood-proofing panels will be installed. The grant provides $1,056,975.00 of federal funds towards this $1,409,300.00 mitigation project. The City is responsible for the local share funding of $352,325.00.

Fleet and Facilities -Annex 5 Year Repair and Replacement FFE Program **$15,900**



The City Hall Annex is a 40 year-old facility that will house the Building Services Department, Public Works Department, Fire Rescue (during construction), and Water & Sewer Administration (post Fire Station 50 construction). The purpose of this project is to provide adequate funding for the replacement and or capital maintenance of the facility's capital assets (HVAC, generator, roof, building envelope, floor, etc.).

Fleet and Facilities -City Hall 5 Year Repair and Replacement FFE Program **$20,000**

City Hall is a 40+ year-old facility the houses the Executive Department, Growth Management Department, and Finance Department. The purpose of this project is to provide adequate funding for the replacement and or capital maintenance of the facility's capital assets (HVAC, generator, roof, building envelope, floor, etc.).

Building Services – 5 Year Repair and Replacement FFE Program **$11,700**

We use a wide format plotter/scanner to scan and print current permit plans and to scan older plans for record-keeping purposes. We've typically leased this type of equipment. However, after running the numbers, we realized that it was more cost-effective to purchase the equipment and set up a bucket plan for its future replacement.



Water & Sewer Enterprise Add-Ons

Standby Generator Warehouse **$150,000**



In November 2019, the City received FEMA grant funding approval for the purchase of 60 portable generators that will be used to maintain power at the City's wastewater lift stations and ground water wells during power outages. The grant agreement stipulates that the generators shall be stored at a location protected against a 500-year flood event or located outside the Special Flood Hazard Area. The agreement also indicates that the generators shall be protected against wind with a rated enclosure based on the location requirements. Until the design and construction of a new warehouse is completed, staff will temporarily relocate items in the existing Generator and NWTP warehouses. The existing generators and other items will be temporarily relocated to make room for the new generators.

Forklift Replacement **$125,000**



Replacement of 2000 JCB Load-all Forklift. This unit is 21 years old and reaching the end of its useful life. It was originally purchased used. This is used for unloading large material from Semi trucks, used in conjunction with a manlift platform to perform work that is above normal heights, move materials and large equipment in a storage warehouse, and is used to stage the Headworks grit dumpsters to be dumped by Waste Management. This unit is used by all the Departments in Water & Sewer. It is also used on occasion by other Departments within the City.

Biological Filter Pre-Treatment **$2,751,000**



The vast majority of City's water supply comes from the Source Water Facility located at 7130 Collier Blvd. in Naples and is pumped to the North Water Treatment Plant (NWTP) in Marco Island. The NWTP provides approximately 70% of the potable water to the City of Marco Island and Marco Shores. The raw water is softened and then filtered by micro-filtration membranes. The raw water contains a large amount of organic content which in time fouls the membranes and reduces their lifespan. Membranes typically last 8 to 10 years, however the organic fouling from the raw lake water reduces the lifespan to 3 to 6 years. The NWTP has six sets (racks) of membranes containing 72 membrane canisters per rack. Each set of 72 membranes costs roughly $120,000. The City's water treatment professional engineering consultant has advised that biological pre-treatment filtration can remove the organics that foul the membranes thereby restoring the full lifespan of the membranes and saving the cost of replacement resulting from shorter lifespans. Biological filtration will also improve the water quality distributed to the community by reducing 90% color and eliminating taste and odor in the water. This funding request is to design, permit, build, install, and commission two biological filters for pre-treatment of the raw lake water.

Upsize Raw Water Wellfield Piping from Wells **$460,000**



The City's reverse osmosis (RO) water supply wellfield consists of 21 brackish water wells that were installed between 1989 and 2004. Of the 21 wells that were installed, only 14 remain operational resulting in the need for higher flows from fewer wells to meet the treatment demand. The raw water wellfield main between well #21 and well #17 is eight inches in diameter, and from well #17 to the South Water Treatment Plant it is 12 inches in diameter. The existing 8-inch diameter main is no longer sufficient to accommodate the needed flow from the wells. Hence, it is necessary to upsize this main to meet the water treatment demands because of the reduced number of operational wells. This funding request is to design, obtain permits, and construct the replacement of 4,000 linear feet of existing 8-inch diameter raw water wellfield main with 12-inch diameter.

Isles of Capri/ Marco Shores Master Lift Station (LS-40) Debris Screen $272,600



The Isles of Capri and Marco Shores master sanitary pump station receives all the raw sewage from Marco Shores and Isles of Capri and then pumps it to the Reclaimed Water Production Facility located in Marco Island through a 3-mile, 12-inch diameter sanitary force main. The sewage can take more than 7 days to get from the lift station to the wastewater treatment plant given the diameter, length, and current flows in the main. It is necessary to remove the debris to prevent accumulation of solids that can clog the main under the Marco River where there is no access for making repairs. This project is to purchase, install, and maintain a vertical screen basket system at the master lift station.

FY 2021-22 Budgeted Significant Changes:

- A new cost center, organization 5191, has been created in the FY 2021-22 budget for Fleet and Facilities Management. Fleet and Facilities Management (FFM) will provide services for General Government with duties that pertain to maintenance of Fleet and Facilities matters. New general ledger account numbers: 523445 – Other Contractual FFM and 525270 – Operating Supplies FFM, have been created in Police, Fire, and Parks to identify any direct costs related to those departments but funds are managed by FFM directly. Other general ledger accounts where FFM will have influence over are the repair and maintenance accounts from 524600 to 524650. This department is staffed with 9 full time equivalent personnel described previously in the changes in positions section.

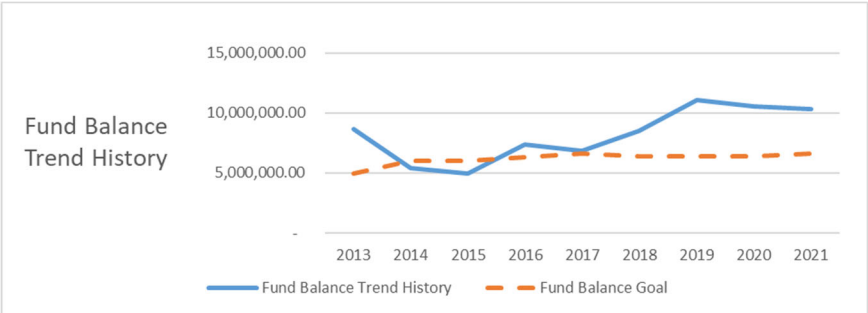
- The City of Marco Island purchased the Medical Arts Building (Annex) which is adjacent to the City Hall Campus. This building purchase was funded 50%/50% between Building Services (001) and the General Fund (001). The temporary use of the 2nd floor will be occupied by the fire department during Station 50 new build. Ultimately the Annex Building will provide space for multi-departmental use across Building Services, Water Sewer, and Public Works. While Fire is occupying this space all utility and repair and maintenance funds are budgeted within org 5191- Fleet and Facilities. Once fully operational as is intended these costs will be split between each department accordingly.

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GENERAL FUND (001)
FINANCIAL SUMMARY
Fiscal Year 2021-22

Beginning Unassigned Fund Balance - as of Sept. 30, 2020		**$ 12,314,015**
Projected Revenues FY 2020-21		28,212,832
Projected Expenditures FY 2020-21		30,600,415
Net Increase/(Decrease) in Fund Balance		**(2,387,583)**
Expected Unassigned Fund Balance as of Sept. 30, 2021		**$ 9,926,432**
Add Fiscal Year 2021-22 Budgeted Revenues		
Ad Valorem Tax at 1.7088	19,538,278	
Other Taxes	1,745,571	
Permits and Fees	26,000	
Intergovernmental Revenue	3,061,000	
Charges for Services	2,686,128	
Fines & Other Revenue	348,500	
Transfers In	-	27,405,477
TOTAL AVAILABLE RESOURCES		**$ 37,331,909**
Less Fiscal Year 2021-22 Budgeted Expenditures		
0015110 - LEGISLATIVE	99,200	
0015120 - EXECUTIVE	811,603	
0015130 - FINANCE	937,064	
0015140 - LEGAL	395,000	
0015150 - GROWTH MANAGEMENT	742,116	
0015160 - INFORMATION TECHNOLOG	800,493	
0015190 - GENERAL GOVERNMENT	942,225	
0015191 - FLEET AND FACILITIES	1,296,616	
0015210 - POLICE	5,556,590	
0015220 - FIRE	6,746,465	
0015221 - FIRE 51	51,521	
0015290 - CODE COMPLIANCE	440,818	
0015410 - PUBLIC WORKS	2,894,355	
0015720 - PARKS & RECREATION	1,054,283	
0015721 - RACQUET CLUB	174,656	
0015810 - GEN GOVT TRANSFER OUT	5,335,278	28,278,283
BUDGETED CASH FLOW		**(872,806.00)**
Projected Unassigned Fund Balance as of September 30, 2022		**$ 9,053,626**



Projected Unassigned Fund Balance complies with Fund Balance Policy



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0000 UNDEFINED								
0010000-311000	AD VALOREM TAXES	(18,316,337)	(18,471,467)	(19,037,637)	(19,253,362)	(19,225,903)	(19,538,278)	1.6%
0010000-311200	DELINQUENT AD VALOREM TAXES	(4,514)	(14,012)	(3,470)	(4,082)	(5,000)	(5,000)	0.0%
0010000-312410	FIRST LOCAL OPTION FUEL TAX	(587,118)	(583,355)	(541,071)	(489,399)	(456,000)	(595,000)	30.5%
0010000-312420	SECOND LOCAL OPTIONS FUEL TAX	(444,889)	(440,616)	(409,875)	(369,293)	(348,000)	(455,000)	30.7%
0010000-312510	INSURANCE PREM TAX-FIREFIGHTER	(322,853)	(337,058)	(360,387)	0	(73,936)	(73,936)	0.0%
0010000-312520	CASUALTY INSUR PREM TAX-POLICE	(201,135)	(221,812)	(268,941)	0	(201,135)	(201,135)	0.0%
0010000-315000	COMMUNICATIONS SERVICE TAX	(969,671)	(781,728)	(464,165)	(291,050)	(466,776)	(380,000)	-18.6%
0010000-316000	LOCAL BUSINESS TAX	(30,873)	(28,632)	(28,151)	(13,077)	(29,000)	(29,000)	0.0%
0010000-316100	BEACH VENDOR PERMITS	(11,350)	(14,500)	(25,000)	(15,000)	(6,500)	(6,500)	0.0%
0010000-323400	FRANCHISE FEES - GAS	(32,476)	(35,626)	(28,655)	(32,548)	(26,000)	(26,000)	0.0%
0010000-324110	IMPACT FEES-FIRE	(50,977)	(76,410)	(62,440)	0	0	0	0.0%
0010000-324120	IMPACT FEES-POLICE	(35,758)	(60,525)	(48,556)	0	0	0	0.0%
0010000-324300	IMPACT FEE-TRANSPORTATION	(200,000)	(200,000)	(200,000)	0	0	0	0.0%
0010000-324600	IMPACT FEE-CULTURAL/RECREAT	(50,964)	(73,980)	(64,938)	0	0	0	0.0%
0010000-329120	OTHER PERMITS/FEES-SOLICIT	(75)	0	0	0	0	0	0.0%
0010000-330200	LOCAL REVENUE PUBLIC SAFETY	0	(40,028)	(43,056)	(43,446)	(40,000)	(40,000)	0.0%
0010000-335120	STATE REVENUE SHARING	(597,401)	(616,495)	(574,387)	(471,255)	(468,000)	(595,000)	27.1%
0010000-335150	STATE REVENUE ALCOHOL BEV LIC	(24,330)	(19,516)	(23,816)	(28,965)	(25,000)	(25,000)	0.0%
0010000-335180	STATE REVENUE HALF CENT TAX	(2,207,752)	(2,281,184)	(2,164,457)	(2,166,519)	(1,760,000)	(2,300,000)	30.7%
0010000-335210	STATE REVENUE FIREFIGHTER SUPP	(21,020)	(5,476)	(22,706)	(5,786)	(6,000)	(6,000)	0.0%
0010000-339000	PYMT FROM OTH-LIEU OF TAX-FIRE	(94,327)	(103,962)	(105,086)	(99,536)	(95,000)	(95,000)	0.0%
0010000-341220	CERTIFICATION & COPYING	(836)	(833)	(530)	(520)	(1,000)	(1,000)	0.0%
0010000-341310	ADMINISTRATIVE CHARGE-BLDG	(148,092)	(154,944)	(291,828)	(279,644)	(305,066)	(335,140)	9.9%
0010000-341315	ADMINISTRATIVE CHARGE-UTILITY	(1,053,336)	(1,130,052)	(1,022,292)	(953,271)	(1,039,932)	(1,027,788)	-1.2%
0010000-341905	ESTOPPEL FEES	(21,800)	(23,263)	(31,475)	(51,688)	(20,000)	(35,000)	75.0%
0010000-342100	POLICE SERVICES FEES	(35,424)	(72,928)	(63,346)	(54,485)	(32,000)	(40,000)	25.0%



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0010000-342200	FIRE PROTECTION FEES	(394,470)	(679,083)	(356,143)	(265,500)	(300,000)	(350,000)	16.7%
0010000-342220	FIRE FALSE ALARM FEES	(4,980)	(37,825)	(40,725)	(2,100)	(30,000)	(37,000)	23.3%
0010000-342225	FIRE TECHNOLOGY FEES	(20,496)	(14,995)	(12,574)	(11,019)	(10,000)	(10,000)	0.0%
0010000-345000	LAND USE FEES	(224,633)	(180,247)	(226,519)	(257,219)	(167,200)	(250,000)	49.5%
0010000-351100	COURT FINES	(7,279)	(9,004)	(9,289)	(12,359)	(8,000)	(15,000)	87.5%
0010000-354000	FINES-LOCAL ORDINANCES	(2,523)	(1,863)	(48,958)	(50,873)	(5,000)	(45,000)	800.0%
0010000-354100	CODE COMPLIANCE FEE	(84,591)	(170,944)	(55,324)	(147,594)	(68,000)	(120,000)	76.5%
0010000-359000	OTHER FINES/FORFEIT-EDUCATION	(884)	(1,060)	(1,053)	(1,446)	(1,000)	(1,000)	0.0%
0010000-361100	INTEREST	(361,765)	(892,372)	(629,510)	(81,765)	(300,000)	(200,000)	-33.3%
0010000-366000	CONTRIBUTION & DONATIONS	(8,015)	0	(350)	(550)	0	0	0.0%
0010000-366005	DONATIONS - FIREWORKS	(25,200)	(20,013)	0	(22,100)	(10,000)	(20,000)	100.0%
0010000-369900	OTHER MISCELLANEOUS	(136,288)	(68,719)	(151,136)	(71,236)	(65,000)	(105,000)	61.5%
0010000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(1,805,551)	(872,806)	-51.7%
Department Total		**(26,734,430)**	**(27,864,528)**	**(27,417,846)**	**(25,546,685)**	**(27,399,999)**	**(27,835,583)**	**1.6%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
3100 RECREATION PROGRAM INCOME								
0013100-347210	SVC CHGE-REC PROG INCOME	(44,455)	(68,989)	(35,314)	(9,591)	(68,000)	(68,000)	0.0%
0013100-347220	SVC CHGE-REC CAMP MACKLE	(71,418)	(63,890)	(37,690)	(39,358)	(68,000)	(68,000)	0.0%
0013100-347240	SVC CHGE-FARMERS MARKET	(105,811)	(106,984)	(86,031)	(73,105)	(106,500)	(85,200)	-20.0%
0013100-349100	FOOD & BEVERAGE SALES	(11,669)	(13,294)	(9,893)	(10,339)	(15,000)	(15,000)	0.0%
0013100-362100	RENTAL INCOME	(35,045)	(16,864)	(9,555)	(7,103)	(19,000)	(19,000)	0.0%
0013100-366000	CONTRIBUTION & DONATIONS	(5,090)	(11,000)	(11,000)	(7,000)	(10,000)	(5,000)	-50.0%
0013100-369900	OTHER MISCELLANEOUS	(705)	(1,405)	(403)	0	(500)	(500)	0.0%
Department Total		**(274,193)**	**(282,426)**	**(189,885)**	**(146,495)**	**(287,000)**	**(260,700)**	**-9.2%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
3200 RACQUET CENTER INCOME								
0013200-347305	INSTRUCTION INCOME	(24,845)	(39,511)	(24,324)	(43,518)	(46,200)	(62,000)	34.2%
0013200-347405	TOURNAMENT INCOME	(3,974)	(300)	0	0	(3,000)	(3,000)	0.0%
0013200-347410	MEMBERSHIP INCOME	(65,402)	(67,335)	(75,080)	(60,634)	(60,000)	(72,000)	20.0%
0013200-347415	TENNIS INCOME	(5,875)	(4,910)	(1,388)	0	(6,000)	(6,000)	0.0%
0013200-347420	NON MEMBERSHIP INCOME	0	0	0	(9,488)	0	(12,000)	0.0%
0013200-349100	FOOD & BEVERAGE SALES	(698)	(678)	(637)	(503)	(500)	(500)	0.0%
0013200-362100	RENTAL INCOME	(7,786)	(10,973)	(6,765)	(16,057)	(8,500)	(8,500)	0.0%
0013200-369900	OTHER MISCELLANEOUS	(19,427)	(22,727)	(12,791)	(12,233)	(18,000)	(18,000)	0.0%
Department Total		**(128,007)**	**(146,434)**	**(120,984)**	**(142,433)**	**(142,200)**	**(182,000)**	**28.0%**



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
3400 SAILING CENTER INCOME								
0013400-347221	SVC CHGE-REC MICKYS SAILING	0	(1,570)	0	0	0	0	0.0%
Department Total		**0**	**(1,570)**	**0**	**0**	**0**	**0**	**0.0%**
Grand Total		**(27,136,630)**	**(28,294,958)**	**(27,728,715)**	**(25,835,613)**	**(27,829,199)**	**(28,278,283)**	**1.6%**



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5110 LEGISLATIVE								
0015110-501100	EXECUTIVE SALARIES	49,614	48,535	47,683	38,043	48,600	45,720	-5.9%
0015110-512100	FICA TAXES	3,760	3,678	3,613	2,905	3,500	5,000	42.9%
0015110-523100	PROFESSIONAL SERVICES	36,954	32,802	35,347	35,550	36,000	36,000	0.0%
0015110-524000	TRAVEL & PER DIEM	694	383	234	715	1,770	1,980	11.9%
0015110-524100	COMMUNICATIONS	3,789	4,279	3,763	3,900	4,440	5,580	25.7%
0015110-524940	MISCELLANEOUS EXPENSE	575	1,693	760	1,339	2,100	1,620	-22.9%
0015110-525100	OFFICE SUPPLIES	0	0	177	1,580	4,900	2,100	-57.1%
0015110-525500	TRAINING	15,225	3,805	79	498	1,200	1,200	0.0%
Department Total		**110,611**	**95,176**	**91,656**	**84,529**	**102,510**	**99,200**	**-3.2%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5120 EXECUTIVE								
0015120-501210	NON-BARGAINING UNIT WAGES	548,611	474,018	567,767	634,082	661,390	635,733	-3.9%
0015120-501250	BENEFIT WAGES	115,248	76,137	5,191	9,155	5,520	5,520	0.0%
0015120-501400	OVERTIME	454	243	40	115	300	300	0.0%
0015120-512100	FICA TAXES	45,302	39,168	41,994	44,392	46,800	45,400	-3.0%
0015120-512200	RETIREMENT CONTRIBUTIONS	37,542	19,458	35,145	39,022	43,260	40,300	-6.8%
0015120-512300	LIFE & HEALTH	60,822	52,521	64,789	60,346	69,814	48,520	-30.5%
0015120-523100	PROFESSIONAL SERVICES	0	0	0	14,500	22,586	18,000	-20.3%
0015120-523400	OTHER CONTRACTUAL SERVICES	15,994	65,505	3,095	427	600	1,000	66.7%
0015120-524000	TRAVEL & PER DIEM	7,032	18,733	3,314	2,232	3,215	5,525	71.9%
0015120-524100	COMMUNICATIONS	77	2,269	2,917	3,662	3,710	3,000	-19.1%
0015120-524905	OTHER CHGS - EMPLOYEE EXP	200	1,107	84	0	0	0	0.0%
0015120-525200	OPERATING SUPPLIES	0	0	0	0	0	1,000	0.0%
0015120-525225	OPERATING SUPP - IT	0	0	0	385	400	0	-100.0%
0015120-525400	MEMBERSHIPS AND PUBLICATIONS	1,222	854	2,968	3,653	4,239	4,650	9.7%
0015120-525500	TRAINING	825	1,359	1,659	2,934	2,955	2,655	-10.2%
Department Total		**833,331**	**751,372**	**728,963**	**814,906**	**864,789**	**811,603**	**-6.2%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5130 FINANCE								
0015130-501210	NON-BARGAINING UNIT WAGES	371,687	430,452	567,050	509,805	559,862	590,209	5.4%
0015130-501250	BENEFIT WAGES	96,249	112,212	720	1,200	720	720	0.0%
0015130-501400	OVERTIME	0	0	0	47	600	0	-100.0%
0015130-512100	FICA TAXES	34,897	38,403	40,318	36,841	42,380	44,800	5.7%
0015130-512200	RETIREMENT CONTRIBUTIONS	23,610	25,367	34,821	32,779	34,700	38,200	10.1%
0015130-512300	LIFE & HEALTH	78,971	96,404	107,430	82,877	97,755	104,032	6.4%
0015130-523100	PROFESSIONAL SERVICES	7,125	2,250	10,000	6,000	12,971	12,971	0.0%
0015130-523200	ACCOUNTING AUDITING	20,100	24,495	19,650	22,560	22,707	22,707	0.0%
0015130-523400	OTHER CONTRACTUAL SERVICES	98,188	108,868	2,826	2,834	5,100	6,800	33.3%
0015130-524000	TRAVEL & PER DIEM	4,970	3,648	0	0	4,350	9,350	114.9%
0015130-524100	COMMUNICATIONS	1,993	1,054	973	1,000	1,020	1,140	11.8%
0015130-524700	PRINTING AND BINDING	700	500	949	821	1,100	1,275	15.9%
0015130-524900	OTHER CHGS & OBLIGATIONS	18,634	12,690	13,323	10,539	14,280	14,280	0.0%
0015130-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	0	120	0	-100.0%
0015130-525100	OFFICE SUPPLIES	2,691	2,169	919	1,500	3,000	2,500	-16.7%
0015130-525225	OPERATING SUPP - IT	0	0	91,413	88,892	92,214	77,030	-16.5%
0015130-525400	MEMBERSHIPS AND PUBLICATIONS	2,489	2,145	2,283	2,360	3,340	3,760	12.6%
0015130-525500	TRAINING	4,420	1,820	2,355	9,901	12,290	7,290	-40.7%
Department Total		**766,723**	**862,477**	**895,029**	**809,956**	**908,509**	**937,064**	**3.1%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5140 LEGAL								
0015140-523105	LEGAL - RETAINER	123,000	121,000	120,000	101,316	123,000	123,000	0.0%
0015140-523106	LEGAL - LITIGATION	13,848	4,128	264	0	12,000	12,000	0.0%
0015140-523107	LEGAL - OTHER	346,278	300,634	291,465	223,722	280,000	260,000	-7.1%
Department Total		**483,126**	**425,762**	**411,729**	**325,038**	**415,000**	**395,000**	**-4.8%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5150 GROWTH MANAGEMENT								
0015150-501210	NON-BARGAINING UNIT WAGES	269,877	331,606	485,751	427,381	496,917	511,833	3.0%
0015150-501250	BENEFIT WAGES	70,646	89,793	336	204	0	0	0.0%
0015150-501400	OVERTIME	239	603	573	302	1,000	1,000	0.0%
0015150-512100	FICA TAXES	24,642	31,252	36,200	32,857	38,177	43,377	13.6%
0015150-512200	RETIREMENT CONTRIBUTIONS	15,156	17,073	27,676	27,799	34,600	33,200	-4.0%
0015150-512300	LIFE & HEALTH	24,921	48,020	51,672	43,061	46,944	56,380	20.1%
0015150-523100	PROFESSIONAL SERVICES	15,127	3,875	74,623	65,299	83,000	33,000	-60.2%
0015150-523400	OTHER CONTRACTUAL SERVICES	24,665	65,964	61,344	23,786	28,200	24,000	-14.9%
0015150-524000	TRAVEL & PER DIEM	800	1,715	376	86	1,500	1,500	0.0%
0015150-524100	COMMUNICATIONS	305	1,578	1,842	1,900	1,920	1,920	0.0%
0015150-524605	REPAIR & MAINT - VEHICLES	0	1,040	1,376	444	500	500	0.0%
0015150-524700	PRINTING AND BINDING	3,275	940	177	205	1,000	1,000	0.0%
0015150-524920	OTHER CHGS - COMMUNITY GRANT	2,714	0	0	3,250	5,000	5,000	0.0%
0015150-524975	OTHER CHGS - BEACH ADVISORY	0	6,941	7,971	7,500	10,000	10,000	0.0%
0015150-525100	OFFICE SUPPLIES	1,328	1,121	947	1,000	1,200	1,200	0.0%
0015150-525200	OPERATING SUPPLIES	2,155	4,349	2,158	747	2,500	2,500	0.0%
0015150-525205	OPER SUPPLIES - FUEL	143	353	221	400	400	400	0.0%
0015150-525220	OPERATING SUPP - UNIFORMS	661	1,085	728	51	1,300	1,300	0.0%
0015150-525225	OPERATING SUPP - IT	0	0	285	582	800	800	0.0%
0015150-525400	MEMBERSHIPS AND PUBLICATIONS	1,016	1,330	1,535	1,251	3,206	3,206	0.0%
0015150-525500	TRAINING	852	1,392	500	1,060	10,000	10,000	0.0%
Department Total		**458,522**	**610,030**	**756,291**	**639,164**	**768,164**	**742,116**	**-3.4%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5160 INFORMATION TECHNOLOGY								
0015160-501210	NON-BARGAINING UNIT WAGES	296,494	302,445	301,751	191,668	310,166	284,016	-8.4%
0015160-501250	BENEFIT WAGES	82,194	82,161	60	0	0	0	0.0%
0015160-501400	OVERTIME	0	267	578	361	1,000	1,000	0.0%
0015160-512100	FICA TAXES	28,461	28,828	22,452	14,207	29,907	18,180	-39.2%
0015160-512200	RETIREMENT CONTRIBUTIONS	18,676	18,970	17,566	10,593	19,300	20,000	3.6%
0015160-512300	LIFE & HEALTH	26,297	29,600	30,765	17,712	43,484	40,780	-6.2%
0015160-523100	PROFESSIONAL SERVICES	4,416	16,435	7,375	51,605	67,000	65,500	-2.2%
0015160-523400	OTHER CONTRACTUAL SERVICES	150,390	147,383	21,293	15,953	46,350	32,150	-30.6%
0015160-524000	TRAVEL & PER DIEM	2,572	474	0	0	200	5,000	2400.0 %
0015160-524100	COMMUNICATIONS	3,562	3,110	2,420	2,500	15,249	44,971	194.9%
0015160-524600	REPAIR & MAINTENANCE	0	1,410	281	1,274	17,000	17,000	0.0%
0015160-524605	REPAIR & MAINT - VEHICLES	115	483	16	200	1,000	1,000	0.0%
0015160-524615	REPAIR & MAINT - EQUIPMENT	54	0	0	0	0	0	0.0%
0015160-525100	OFFICE SUPPLIES	1,285	211	333	485	500	500	0.0%
0015160-525200	OPERATING SUPPLIES	57,941	68,583	13,350	15,193	18,300	14,000	-23.5%
0015160-525205	OPER SUPPLIES - FUEL	48	98	79	150	720	600	-16.7%
0015160-525215	OPERATING SUPP - MEDIA CENTER	30,326	24,100	29,627	30,292	30,320	32,720	7.9%
0015160-525220	OPERATING SUPP - UNIFORMS	372	393	314	275	600	600	0.0%
0015160-525225	OPERATING SUPP - IT	0	0	161,571	155,302	199,428	216,176	8.4%
0015160-525400	MEMBERSHIPS AND PUBLICATIONS	730	585	200	200	320	300	-6.3%
0015160-525500	TRAINING	5,490	1,073	393	3,094	6,200	6,000	-3.2%
Department Total		**709,425**	**726,611**	**610,423**	**511,065**	**807,044**	**800,493**	**-0.8%**



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5190 GENERAL GOVERNMENT								
0015190-501200	REGULAR SALARIES & WAGES	0	0	32,002	31,301	31,300	30,300	-3.2%
0015190-512100	FICA TAXES	0	0	2,448	2,394	2,500	2,500	0.0%
0015190-523100	PROFESSIONAL SERVICES	0	6,934	0	13,936	14,000	0	-100.0%
0015190-523400	OTHER CONTRACTUAL SERVICES	56,738	23,682	19,627	26,613	26,613	13,000	-51.2%
0015190-523416	LEGAL ADVERTISING	23,471	23,884	28,788	23,150	23,900	23,900	0.0%
0015190-524100	COMMUNICATIONS	25,774	26,656	21,298	21,983	32,670	0	-100.0%
0015190-524200	FREIGHT & POSTAGE	21,419	17,688	6,936	4,858	5,637	8,000	41.9%
0015190-524310	UTILITY SERVICE - ELECTRIC	18,623	16,928	18,238	19,000	21,600	0	-100.0%
0015190-524330	UTILITY SERVICE - WATER/SEWER	17,233	18,245	16,600	18,641	16,200	0	-100.0%
0015190-524350	UTILITY SERVICE - WASTE DISP	9,530	10,979	11,272	14,000	14,100	0	-100.0%
0015190-524400	RENTAL & LEASES	9,444	6,842	6,159	4,006	10,640	10,000	-6.0%
0015190-524500	INSURANCE	682,800	682,800	682,800	537,862	586,758	676,758	15.3%
0015190-524600	REPAIR & MAINTENANCE	0	2,992	4,170	1,200	4,410	0	-100.0%
0015190-524605	REPAIR & MAINT - VEHICLES	1,975	305	471	478	715	0	-100.0%
0015190-524610	REPAIR & MAINT - FACILITIES	21,785	21,980	30,336	16,245	19,000	0	-100.0%
0015190-524615	REPAIR & MAINT - EQUIPMENT	1,675	0	0	0	0	0	0.0%
0015190-524700	PRINTING AND BINDING	2,901	5,411	3,299	4,044	5,000	5,000	0.0%
0015190-524800	PROMOTIONAL ACTIVITIES	3,645	1,694	724	1,363	2,800	2,100	-25.0%
0015190-524905	OTHER CHGS - EMPLOYEE EXP	14,433	9,034	12,010	10,358	17,300	16,300	-5.8%
0015190-525100	OFFICE SUPPLIES	7,035	7,237	7,874	4,235	5,000	5,000	0.0%
0015190-525200	OPERATING SUPPLIES	1,822	4,315	3,239	2,836	3,000	2,000	-33.3%
0015190-525205	OPER SUPPLIES - FUEL	585	661	18	563	880	0	-100.0%
0015190-525225	OPERATING SUPP - IT	0	0	13,355	43,489	48,670	110	-99.8%
0015190-525400	MEMBERSHIPS AND PUBLICATIONS	2,133	2,181	2,789	3,026	3,060	2,600	-15.0%
0015190-525800	CONTINGENCY	0	0	0	0	30,000	100,000	233.3%



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0015190-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	588,924	44,657	-92.4%
Department Total		**923,021**	**890,449**	**924,453**	**805,579**	**1,514,677**	**942,225**	**-37.8%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5191 FLEET AND FACILITIES								
0015191-501210	NON-BARGAINING UNIT WAGES	0	0	0	82,002	0	526,530	0.0%
0015191-501250	BENEFIT WAGES	0	0	0	0	0	4,800	0.0%
0015191-501400	OVERTIME	0	0	0	150	0	15,000	0.0%
0015191-512100	FICA TAXES	0	0	0	6,096	0	41,400	0.0%
0015191-512200	RETIREMENT CONTRIBUTIONS	0	0	0	4,473	0	34,900	0.0%
0015191-512300	LIFE & HEALTH	0	0	0	10,765	0	97,400	0.0%
0015191-523400	OTHER CONTRACTUAL SERVICES	0	0	0	0	0	390,681	0.0%
0015191-524000	TRAVEL & PER DIEM	0	0	0	0	0	2,100	0.0%
0015191-524100	COMMUNICATIONS	0	0	0	0	0	6,045	0.0%
0015191-524310	UTILITY SERVICE - ELECTRIC	0	0	0	0	0	40,000	0.0%
0015191-524330	UTILITY SERVICE - WATER/SEWER	0	0	0	0	0	26,500	0.0%
0015191-524350	UTILITY SERVICE - WASTE DISP	0	0	0	0	0	15,100	0.0%
0015191-524400	RENTAL & LEASES	0	0	0	0	0	840	0.0%
0015191-524600	REPAIR & MAINTENANCE	0	0	0	0	0	4,500	0.0%
0015191-524605	REPAIR & MAINT - VEHICLES	0	0	0	0	0	3,800	0.0%
0015191-524610	REPAIR & MAINT - FACILITIES	0	0	0	0	0	35,900	0.0%
0015191-524650	REPAIR & MAINT - PARKS	0	0	0	0	0	0	0.0%
0015191-525100	OFFICE SUPPLIES	0	0	0	0	0	4,000	0.0%
0015191-525200	OPERATING SUPPLIES	0	0	0	2,666	7,794	22,400	187.4%
0015191-525205	OPER SUPPLIES - FUEL	0	0	0	0	0	2,900	0.0%
0015191-525220	OPERATING SUPP - UNIFORMS	0	0	0	0	800	2,660	232.5%
0015191-525225	OPERATING SUPP - IT	0	0	0	0	0	15,760	0.0%
0015191-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	0	1,400	0.0%
0015191-525500	TRAINING	0	0	0	0	0	2,000	0.0%
Department Total		**0**	**0**	**0**	**106,152**	**8,594**	**1,296,616**	**14987.4 %**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5210 POLICE								
0015210-501210	NON-BARGAINING UNIT WAGES	450,974	551,272	676,003	678,493	762,512	695,050	-8.8%
0015210-501220	BARGAINING UNIT WAGES	1,862,488	1,804,345	1,990,250	1,692,107	2,106,789	2,258,679	7.2%
0015210-501250	BENEFIT WAGES	270,759	241,658	21,836	20,347	0	24,000	0.0%
0015210-501400	OVERTIME	106,114	127,107	183,081	170,395	40,000	100,000	150.0%
0015210-501410	REIMBURSABLE OVERTIME	0	144	32,974	15,360	42,000	40,000	-4.8%
0015210-512100	FICA TAXES	196,960	200,290	215,121	189,513	224,000	230,200	2.8%
0015210-512200	RETIREMENT CONTRIBUTIONS	711,627	637,440	527,317	536,961	753,472	812,200	7.8%
0015210-512205	CASUALTY INSUR PREM TAX	201,135	221,812	268,941	0	169,244	169,244	0.0%
0015210-512300	LIFE & HEALTH	432,378	426,227	434,670	366,356	466,545	567,391	21.6%
0015210-512910	BUDGETED VACANCY	0	0	0	0	(85,248)	0	-100.0%
0015210-523100	PROFESSIONAL SERVICES	15,444	12,422	40,915	18,341	25,325	18,325	-27.6%
0015210-523400	OTHER CONTRACTUAL SERVICES	24,775	50,292	23,616	3,777	8,972	2,100	-76.6%
0015210-523440	REIMBURSABLE OTHER CONTRACTUAL	0	0	0	19,255	20,000	20,000	0.0%
0015210-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	6,872	0.0%
0015210-523500	INVESTIGATIONS	4,930	6,604	8,120	8,161	13,835	14,335	3.6%
0015210-524000	TRAVEL & PER DIEM	9,604	13,310	4,788	928	5,010	18,010	259.5%
0015210-524100	COMMUNICATIONS	33,352	38,217	45,087	43,779	45,236	61,460	35.9%
0015210-524200	FREIGHT & POSTAGE	1,542	495	446	1,705	2,500	1,000	-60.0%
0015210-524310	UTILITY SERVICE - ELECTRIC	34,386	33,740	34,993	34,800	34,800	40,440	16.2%
0015210-524330	UTILITY SERVICE - WATER/SEWER	8,374	8,618	8,118	6,936	8,300	8,300	0.0%
0015210-524400	RENTAL & LEASES	3,649	765	0	1,176	5,000	5,000	0.0%
0015210-524600	REPAIR & MAINTENANCE	0	8,718	11,541	6,955	13,193	13,193	0.0%
0015210-524605	REPAIR & MAINT - VEHICLES	73,638	58,591	61,758	86,551	90,000	70,000	-22.2%
0015210-524610	REPAIR & MAINT - FACILITIES	24,340	22,093	31,163	20,576	30,000	30,040	0.1%
0015210-524615	REPAIR & MAINT - EQUIPMENT	7,879	0	0	0	0	0	0.0%
0015210-524620	REPAIR & MAINT - MARINE VEH	20,677	14,334	13,622	15,154	17,000	17,000	0.0%



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0015210-524700	PRINTING AND BINDING	2,357	1,363	1,458	733	1,100	2,000	81.8%
0015210-524800	PROMOTIONAL ACTIVITIES	8,478	5,567	5,463	7,976	9,000	7,000	-22.2%
0015210-524900	OTHER CHGS & OBLIGATIONS	0	0	120	0	0	0	0.0%
0015210-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	163	500	500	0.0%
0015210-525100	OFFICE SUPPLIES	5,565	6,090	6,761	5,667	6,900	9,000	30.4%
0015210-525200	OPERATING SUPPLIES	48,116	31,818	38,866	59,232	62,335	50,835	-18.4%
0015210-525205	OPER SUPPLIES - FUEL	79,258	81,648	70,014	86,249	91,000	90,500	-0.5%
0015210-525220	OPERATING SUPP - UNIFORMS	36,157	24,320	54,735	25,030	39,900	44,600	11.8%
0015210-525225	OPERATING SUPP - IT	37,614	13,883	30,642	32,982	57,332	79,457	38.6%
0015210-525400	MEMBERSHIPS AND PUBLICATIONS	1,751	1,030	1,159	2,308	5,059	5,059	0.0%
0015210-525500	TRAINING	20,298	16,737	12,984	9,346	15,119	44,800	196.3%
Department Total		**4,734,622**	**4,660,947**	**4,856,560**	**4,167,311**	**5,086,730**	**5,556,590**	**9.2%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5220 FIRE & RESCUE								
0015220-501210	NON-BARGAINING UNIT WAGES	831,363	884,159	1,048,660	885,975	1,054,688	1,056,322	0.2%
0015220-501220	BARGAINING UNIT WAGES	2,182,897	2,239,935	2,391,100	2,178,138	2,400,025	2,383,100	-0.7%
0015220-501250	BENEFIT WAGES	447,369	461,303	255,299	241,743	243,600	239,800	-1.6%
0015220-501400	OVERTIME	138,249	155,428	142,992	199,024	120,000	150,000	25.0%
0015220-512100	FICA TAXES	254,243	264,079	277,331	254,810	295,700	296,650	0.3%
0015220-512200	RETIREMENT CONTRIBUTIONS	984,488	1,078,233	1,248,223	1,158,726	1,305,300	1,290,862	-1.1%
0015220-512205	CASUALTY INSUR PREM TAX	333,793	337,058	364,767	0	73,936	73,936	0.0%
0015220-512300	LIFE & HEALTH	650,986	730,152	780,934	586,654	654,312	750,900	14.8%
0015220-523100	PROFESSIONAL SERVICES	65,644	25,745	36,925	38,123	38,160	45,300	18.7%
0015220-523400	OTHER CONTRACTUAL SERVICES	40,388	34,860	27,910	33,290	50,726	36,134	-28.8%
0015220-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	4,478	0.0%
0015220-524000	TRAVEL & PER DIEM	1,714	4,711	2,539	0	550	6,750	1127.3%
0015220-524100	COMMUNICATIONS	18,937	19,990	18,916	16,675	19,480	20,216	3.8%
0015220-524200	FREIGHT & POSTAGE	0	0	252	213	300	300	0.0%
0015220-524310	UTILITY SERVICE - ELECTRIC	18,074	20,760	30,708	17,808	17,808	0	-100.0%
0015220-524330	UTILITY SERVICE - WATER/SEWER	11,064	14,680	15,598	9,333	9,360	0	-100.0%
0015220-524340	LIQUID OR NATURAL GAS	3,288	3,719	4,494	4,320	4,600	0	-100.0%
0015220-524350	UTILITY SERVICE - WASTE DISP	0	892	218	0	0	0	0.0%
0015220-524400	RENTAL & LEASES	8,128	7,823	6,760	7,804	8,396	7,896	-6.0%
0015220-524600	REPAIR & MAINTENANCE	0	15,143	24,425	20,438	20,650	19,650	-4.8%
0015220-524605	REPAIR & MAINT - VEHICLES	124,543	117,643	64,920	133,693	134,000	110,000	-17.9%
0015220-524610	REPAIR & MAINT - FACILITIES	16,590	18,850	13,501	15,225	15,500	0	-100.0%
0015220-524615	REPAIR & MAINT - EQUIPMENT	11,930	0	0	0	0	0	0.0%
0015220-524620	REPAIR & MAINT - MARINE VEH	16,236	31,896	63,248	28,490	29,000	33,000	13.8%
0015220-524700	PRINTING AND BINDING	415	642	0	673	1,000	1,000	0.0%
0015220-524800	PROMOTIONAL ACTIVITIES	9,077	11,192	7,461	3,380	3,500	8,500	142.9%



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0015220-524900	OTHER CHGS & OBLIGATIONS	0	0	29	0	0	0	0.0%
0015220-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	165	500	500	0.0%
0015220-525100	OFFICE SUPPLIES	3,561	3,338	2,147	1,954	4,000	6,000	50.0%
0015220-525200	OPERATING SUPPLIES	36,568	59,498	39,471	33,982	37,250	34,250	-8.1%
0015220-525205	OPER SUPPLIES - FUEL	31,595	32,840	29,258	28,682	33,000	38,000	15.2%
0015220-525210	OPERATING SUPPLIES- MEDICAL	8,524	22,142	21,121	11,277	18,000	15,000	-16.7%
0015220-525220	OPERATING SUPP - UNIFORMS	25,789	24,321	22,912	25,426	31,500	31,500	0.0%
0015220-525225	OPERATING SUPP - IT	0	0	30,552	40,663	40,789	41,841	2.6%
0015220-525230	OPERATING SUPP - BUNKER GEAR	11,450	19,081	20,851	9,543	9,812	8,100	-17.4%
0015220-525265	OPERATING SUPP - SMALL TOOLS	14,520	19,543	22,401	6,927	10,700	13,500	26.2%
0015220-525270	OPERATING SUPPLIES FFM	0	0	0	0	0	1,000	0.0%
0015220-525400	MEMBERSHIPS AND PUBLICATIONS	4,282	2,642	3,464	590	1,980	2,980	50.5%
0015220-525500	TRAINING	15,045	18,961	12,448	15,873	19,000	19,000	0.0%
Department Total		**6,320,750**	**6,681,259**	**7,031,834**	**6,009,620**	**6,707,122**	**6,746,465**	**0.6%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5221 FIRE & RESCUE 51								
0015221-523400	OTHER CONTRACTUAL SERVICES	0	0	0	5,945	8,576	396	-95.4%
0015221-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	4,592	0.0%
0015221-524100	COMMUNICATIONS	0	0	0	1,648	1,800	1,980	10.0%
0015221-524310	UTILITY SERVICE - ELECTRIC	0	0	0	13,200	13,200	18,000	36.4%
0015221-524330	UTILITY SERVICE - WATER/SEWER	0	0	0	2,826	5,040	5,040	0.0%
0015221-524350	UTILITY SERVICE - WASTE DISP	0	0	0	250	1,392	1,992	43.1%
0015221-524400	RENTAL & LEASES	0	0	0	300	1,980	3,721	87.9%
0015221-524600	REPAIR & MAINTENANCE	0	0	0	3,157	3,500	4,800	37.1%
0015221-524610	REPAIR & MAINT - FACILITIES	0	0	0	1,067	1,100	11,000	900.0%
Department Total		**0**	**0**	**0**	**28,394**	**36,588**	**51,521**	**40.8%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5250 EMERGENCY & DISASTER RELIEF								
0015250-523400	OTHER CONTRACTUAL SERVICES	0	0	825	0	0	0	0.0%
0015250-524000	TRAVEL & PER DIEM	0	0	0	0	1,350	0	-100.0%
0015250-524605	REPAIR & MAINT - VEHICLES	0	0	0	16,083	17,550	0	-100.0%
0015250-525200	OPERATING SUPPLIES	0	0	549	0	156	0	-100.0%
0015250-525205	OPER SUPPLIES - FUEL	0	0	0	0	1,200	0	-100.0%
0015250-525220	OPERATING SUPP - UNIFORMS	0	0	0	0	0	0	0.0%
0015250-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	0	0	0.0%
0015250-525500	TRAINING	0	0	0	0	0	0	0.0%
Department Total		**0**	**0**	**1,374**	**16,083**	**20,256**	**0**	**-100.0%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5290 CODE COMPLIANCE								
0015290-501210	NON-BARGAINING UNIT WAGES	263,025	276,959	227,413	268,414	268,775	289,050	7.5%
0015290-501250	BENEFIT WAGES	9,035	9,372	0	0	0	0	0.0%
0015290-501400	OVERTIME	9,056	9,479	7,063	9,444	7,000	10,000	42.9%
0015290-512100	FICA TAXES	21,476	22,600	17,934	21,256	20,830	25,600	22.9%
0015290-512200	RETIREMENT CONTRIBUTIONS	2,337	2,414	1,810	1,721	0	1,900	0.0%
0015290-512300	LIFE & HEALTH	98	64	8	0	0	0	0.0%
0015290-523400	OTHER CONTRACTUAL SERVICES	18,865	11,062	12,453	25,642	31,115	31,115	0.0%
0015290-524000	TRAVEL & PER DIEM	0	989	0	0	3,600	3,600	0.0%
0015290-524100	COMMUNICATIONS	2,155	2,709	6,767	6,882	11,736	10,548	-10.1%
0015290-524200	FREIGHT & POSTAGE	500	11,037	9,600	13,314	15,500	13,000	-16.1%
0015290-524600	REPAIR & MAINTENANCE	0	0	0	0	205	205	0.0%
0015290-524605	REPAIR & MAINT - VEHICLES	7,763	16,060	11,533	12,402	18,600	20,000	7.5%
0015290-524700	PRINTING AND BINDING	0	0	1,082	0	1,000	1,100	10.0%
0015290-524900	OTHER CHGS & OBLIGATIONS	0	6	60	0	0	0	0.0%
0015290-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	458	500	500	0.0%
0015290-525100	OFFICE SUPPLIES	772	730	1,166	1,031	1,200	2,000	66.7%
0015290-525200	OPERATING SUPPLIES	2,615	2,865	3,503	2,097	6,000	6,000	0.0%
0015290-525205	OPER SUPPLIES - FUEL	9,659	8,156	4,895	14,000	14,200	11,400	-19.7%
0015290-525220	OPERATING SUPP - UNIFORMS	2,083	887	4,229	2,465	5,000	6,000	20.0%
0015290-525225	OPERATING SUPP - IT	0	0	750	0	0	0	0.0%
0015290-525400	MEMBERSHIPS AND PUBLICATIONS	776	580	550	0	800	800	0.0%
0015290-525500	TRAINING	2,600	867	5,513	215	1,685	8,000	374.8%
Department Total		**352,815**	**376,835**	**316,327**	**379,341**	**407,746**	**440,818**	**8.1%**



Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5410 STREETS & DRAINAGE								
0015410-501210	NON-BARGAINING UNIT WAGES	535,262	655,831	844,799	770,889	881,235	872,100	-1.0%
0015410-501250	BENEFIT WAGES	141,720	169,549	0	0	0	0	0.0%
0015410-501400	OVERTIME	1,437	1,452	4,375	2,068	1,500	4,000	166.7%
0015410-512100	FICA TAXES	47,731	58,656	60,004	56,329	66,465	65,600	-1.3%
0015410-512200	RETIREMENT CONTRIBUTIONS	33,523	43,084	55,145	47,791	58,000	57,200	-1.4%
0015410-512300	LIFE & HEALTH	124,938	141,377	175,359	108,401	173,279	118,621	-31.5%
0015410-512900	CAPITALIZED PERSONNEL COST	0	0	(7,149)	(10,185)	(101,474)	(110,000)	8.4%
0015410-523115	ENGINEERING	87,702	16,612	5,962	9,450	12,309	12,750	3.6%
0015410-523400	OTHER CONTRACTUAL SERVICES	990,880	947,750	1,376,747	1,180,283	1,479,240	1,125,869	-23.9%
0015410-524000	TRAVEL & PER DIEM	880	1,281	0	0	600	600	0.0%
0015410-524100	COMMUNICATIONS	4,833	5,253	4,453	4,500	8,592	8,592	0.0%
0015410-524310	UTILITY SERVICE - ELECTRIC	324,613	326,088	323,051	331,961	365,508	365,508	0.0%
0015410-524330	UTILITY SERVICE - WATER/SEWER	76,313	89,282	69,829	49,948	90,000	90,000	0.0%
0015410-524350	UTILITY SERVICE - WASTE DISP	12,423	12,454	15,419	8,372	8,400	12,000	42.9%
0015410-524400	RENTAL & LEASES	0	0	0	6,884	6,905	7,000	1.4%
0015410-524600	REPAIR & MAINTENANCE	0	3,968	1,356	6,227	8,700	8,700	0.0%
0015410-524605	REPAIR & MAINT - VEHICLES	39,916	35,401	41,782	20,833	29,596	42,000	41.9%
0015410-524610	REPAIR & MAINT - FACILITIES	1,788	5,313	946	650	3,500	3,500	0.0%
0015410-524615	REPAIR & MAINT - EQUIPMENT	790	0	0	0	0	0	0.0%
0015410-524640	REPAIR & MAINT - STREET LIGHTS	35,347	43,889	44,927	57,724	60,000	60,000	0.0%
0015410-524700	PRINTING AND BINDING	0	577	630	1,189	1,275	700	-45.1%
0015410-524900	OTHER CHGS & OBLIGATIONS	372	0	0	0	0	0	0.0%
0015410-524950	OTHER CHGS - BEAUTIFICATION	66,826	4,981	14,402	9,628	11,000	10,000	-9.1%
0015410-524970	OTHER CHGS - WATERWAYS	0	2,776	0	19	10,000	10,000	0.0%
0015410-525100	OFFICE SUPPLIES	1,336	4,614	3,485	1,501	4,250	4,250	0.0%
0015410-525200	OPERATING SUPPLIES	19,644	24,095	47,178	20,347	27,400	28,000	2.2%



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0015410-525205	OPER SUPPLIES - FUEL	24,922	24,947	23,796	24,267	26,000	28,900	11.2%
0015410-525220	OPERATING SUPP - UNIFORMS	6,571	6,692	5,519	6,377	8,125	8,125	0.0%
0015410-525225	OPERATING SUPP - IT	0	0	0	1,189	1,216	250	-79.4%
0015410-525300	ROAD MATERIALS/SUPPLIES	29,884	60,121	18,922	56,576	58,469	51,500	-11.9%
0015410-525400	MEMBERSHIPS AND PUBLICATIONS	1,550	1,638	1,686	1,769	1,740	1,840	5.7%
0015410-525500	TRAINING	7,596	5,155	260	5,979	6,750	6,750	0.0%
Department Total		**2,618,797**	**2,692,835**	**3,132,882**	**2,780,966**	**3,308,580**	**2,894,355**	**-12.5%**



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5720 PARKS & RECREATION								
0015720-501210	NON-BARGAINING UNIT WAGES	471,653	513,883	628,104	470,145	602,579	348,700	-42.1%
0015720-501250	BENEFIT WAGES	100,665	110,517	348	0	0	0	0.0%
0015720-501400	OVERTIME	1,842	1,781	2,758	3,544	3,000	3,000	0.0%
0015720-512100	FICA TAXES	42,162	45,984	46,279	35,011	46,200	26,800	-42.0%
0015720-512200	RETIREMENT CONTRIBUTIONS	26,025	28,112	36,390	26,446	35,600	16,300	-54.2%
0015720-512300	LIFE & HEALTH	95,647	108,685	119,611	71,880	106,858	77,960	-27.0%
0015720-523400	OTHER CONTRACTUAL SERVICES	43,919	89,073	83,279	76,749	137,670	48,000	-65.1%
0015720-523420	COMMUNITY RECREATION PROGRAMS	88,362	102,933	27,198	94,904	123,250	122,500	-0.6%
0015720-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	62,810	0.0%
0015720-524000	TRAVEL & PER DIEM	725	0	0	474	3,500	3,500	0.0%
0015720-524100	COMMUNICATIONS	1,805	1,365	1,688	1,940	1,940	1,440	-25.8%
0015720-524310	UTILITY SERVICE - ELECTRIC	36,006	41,601	34,640	35,000	42,804	42,804	0.0%
0015720-524330	UTILITY SERVICE - WATER/SEWER	149,816	138,644	133,934	108,666	139,015	130,000	-6.5%
0015720-524350	UTILITY SERVICE - WASTE DISP	0	0	0	12,173	12,930	8,400	-35.0%
0015720-524400	RENTAL & LEASES	4,788	3,953	29,129	20,116	25,564	4,130	-83.8%
0015720-524600	REPAIR & MAINTENANCE	0	11,854	15,746	11,531	13,500	5,000	-63.0%
0015720-524605	REPAIR & MAINT - VEHICLES	5,386	2,789	5,710	3,712	5,000	3,000	-40.0%
0015720-524610	REPAIR & MAINT - FACILITIES	6,913	12,668	10,757	11,558	18,940	18,940	0.0%
0015720-524615	REPAIR & MAINT - EQUIPMENT	6,517	0	0	0	0	0	0.0%
0015720-524650	REPAIR & MAINT - PARKS	48,793	33,591	16,815	21,840	28,000	23,000	-17.9%
0015720-524700	PRINTING AND BINDING	694	0	207	307	1,100	1,100	0.0%
0015720-524900	OTHER CHGS & OBLIGATIONS	1,330	2,075	1,393	0	0	0	0.0%
0015720-524935	OTHER CHGS - PAYMENT PROCESS	2,723	0	0	954	3,000	3,000	0.0%
0015720-524955	VFW EXPENSES	15,132	12,809	12,954	13,555	15,064	15,064	0.0%
0015720-524980	OTHER CHGS - PRAC	0	0	7,865	4,265	10,000	11,950	19.5%
0015720-525100	OFFICE SUPPLIES	2,109	2,013	916	1,249	3,000	3,000	0.0%



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0015720-525200	OPERATING SUPPLIES	48,794	28,499	24,810	27,539	35,500	10,700	-69.9%
0015720-525205	OPER SUPPLIES - FUEL	4,774	5,096	4,694	4,700	6,000	5,000	-16.7%
0015720-525220	OPERATING SUPP - UNIFORMS	1,535	1,566	1,729	885	2,150	480	-77.7%
0015720-525225	OPERATING SUPP - IT	0	0	3,887	3,853	6,350	6,455	1.7%
0015720-525250	OPERATING SUPP - FARMERS MKT	6,370	4,618	3,789	4,307	6,500	6,500	0.0%
0015720-525255	OPERATING SUPP - SPEC PROGS	17,499	14,903	4,750	7,056	18,000	18,000	0.0%
0015720-525260	OPERATING SUPP - SAILING PRG	3,471	0	0	0	0	0	0.0%
0015720-525270	OPERATING SUPPLIES FFM	0	0	0	0	0	24,800	0.0%
0015720-525400	MEMBERSHIPS AND PUBLICATIONS	588	618	1,087	1,070	1,450	1,450	0.0%
0015720-525500	TRAINING	300	189	0	500	500	500	0.0%
Department Total		**1,236,344**	**1,319,817**	**1,260,466**	**1,075,930**	**1,454,964**	**1,054,283**	**-27.5%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5721 RACQUET CLUB								
0015721-501210	NON-BARGAINING UNIT WAGES	71,322	64,139	60,478	49,969	83,200	66,400	-20.2%
0015721-501400	OVERTIME	196	0	0	320	500	500	0.0%
0015721-512100	FICA TAXES	5,471	4,907	4,627	3,847	4,600	6,100	32.6%
0015721-512200	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	2,366	0.0%
0015721-512300	LIFE & HEALTH	0	0	0	0	0	7,000	0.0%
0015721-523400	OTHER CONTRACTUAL SERVICES	19,063	28,145	19,244	32,849	33,800	40,000	18.3%
0015721-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	3,800	0.0%
0015721-524100	COMMUNICATIONS	1,509	(27)	0	0	0	0	0.0%
0015721-524310	UTILITY SERVICE - ELECTRIC	6,156	5,810	5,515	6,000	6,600	6,600	0.0%
0015721-524330	UTILITY SERVICE - WATER/SEWER	12,520	22,976	23,895	20,911	15,600	15,600	0.0%
0015721-524600	REPAIR & MAINTENANCE	13,072	7,999	10,335	9,620	15,750	13,750	-12.7%
0015721-524615	REPAIR & MAINT - EQUIPMENT	884	0	0	0	0	0	0.0%
0015721-524900	OTHER CHGS & OBLIGATIONS	1,603	1,826	1,743	0	0	0	0.0%
0015721-524935	OTHER CHGS - PAYMENT PROCESS	230	0	0	2,338	3,000	3,000	0.0%
0015721-525100	OFFICE SUPPLIES	696	853	792	688	750	800	6.7%
0015721-525200	OPERATING SUPPLIES	7,594	8,543	8,863	7,021	8,650	5,400	-37.6%
0015721-525220	OPERATING SUPP - UNIFORMS	121	132	413	195	500	390	-22.0%
0015721-525225	OPERATING SUPP - IT	0	0	0	0	0	100	0.0%
0015721-525270	OPERATING SUPPLIES FFM	0	0	0	0	0	2,750	0.0%
0015721-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	100	100	0.0%
Department Total		**140,438**	**145,302**	**135,902**	**133,760**	**173,050**	**174,656**	**0.9%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5722 SAILING CENTER								
0015722-523400	OTHER CONTRACTUAL SERVICES	0	1,378	0	0	0	0	0.0%
Department Total		**0**	**1,378**	**0**	**0**	**0**	**0**	**0.0%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5810 TRANSFERS OUT								
0015810-525850	TRANSFERS OUT-DS	1,138,238	1,214,493	693,084	265,245	289,358	956,928	230.7%
0015810-525855	TRANSFERS OUT-CIP	4,695,978	4,210,435	6,093,382	4,288,798	4,964,028	4,378,350	-11.8%
Department Total		**5,834,216**	**5,424,928**	**6,786,466**	**4,554,043**	**5,253,386**	**5,335,278**	**1.6%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5110 LEGISLATIVE								
0015110 LEGISLATIVE								
0015110-501100	EXECUTIVE SALARIES	49,614	48,535	47,683	38,043	48,600	45,720	-5.9%
0015110-512100	FICA TAXES	3,760	3,678	3,613	2,905	3,500	5,000	42.9%
0015110-523100	PROFESSIONAL SERVICES	36,954	32,802	35,347	35,550	36,000	36,000	0.0%
0015110-524000	TRAVEL & PER DIEM	694	383	234	715	1,770	1,980	11.9%
0015110-524100	COMMUNICATIONS	3,789	4,279	3,763	3,900	4,440	5,580	25.7%
0015110-524940	MISCELLANEOUS EXPENSE	575	1,693	760	1,339	2,100	1,620	-22.9%
0015110-525100	OFFICE SUPPLIES	0	0	177	1,580	4,900	2,100	-57.1%
0015110-525500	TRAINING	15,225	3,805	79	498	1,200	1,200	0.0%
Department Total		**110,611**	**95,176**	**91,656**	**84,529**	**102,510**	**99,200**	**-3.2%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5120 EXECUTIVE								
0015120 EXECUTIVE								
0015120-501210	NON-BARGAINING UNIT WAGES	548,611	474,018	567,767	634,082	661,390	635,733	-3.9%
0015120-501250	BENEFIT WAGES	115,248	76,137	5,191	9,155	5,520	5,520	0.0%
0015120-501400	OVERTIME	454	243	40	115	300	300	0.0%
0015120-512100	FICA TAXES	45,302	39,168	41,994	44,392	46,800	45,400	-3.0%
0015120-512200	RETIREMENT CONTRIBUTIONS	37,542	19,458	35,145	39,022	43,260	40,300	-6.8%
0015120-512300	LIFE & HEALTH	60,822	52,521	64,789	60,346	69,814	48,520	-30.5%
0015120-523100	PROFESSIONAL SERVICES	0	0	0	22,585	22,586	18,000	-20.3%
0015120-523400	OTHER CONTRACTUAL SERVICES	15,994	65,505	3,095	427	600	1,000	66.7%
0015120-524000	TRAVEL & PER DIEM	7,032	18,733	3,314	2,232	3,215	5,525	71.9%
0015120-524100	COMMUNICATIONS	77	2,269	2,917	3,662	3,710	3,000	-19.1%
0015120-524905	OTHER CHGS - EMPLOYEE EXP	200	1,107	84	0	0	0	0.0%
0015120-525200	OPERATING SUPPLIES	0	0	0	0	0	1,000	0.0%
0015120-525225	OPERATING SUPP - IT	0	0	0	385	400	0	-100.0%
0015120-525400	MEMBERSHIPS AND PUBLICATIONS	1,222	854	2,968	3,653	4,239	4,650	9.7%
0015120-525500	TRAINING	825	1,359	1,659	2,934	2,955	2,655	-10.2%
Department Total		**833,331**	**751,372**	**728,963**	**822,991**	**864,789**	**811,603**	**-6.2%**



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5130 FINANCE								
0015130 FINANCE								
0015130-501210	NON-BARGAINING UNIT WAGES	371,687	430,452	567,050	509,805	559,862	590,209	5.4%
0015130-501250	BENEFIT WAGES	96,249	112,212	720	1,200	720	720	0.0%
0015130-501400	OVERTIME	0	0	0	47	600	0	-100.0%
0015130-512100	FICA TAXES	34,897	38,403	40,318	36,841	42,380	44,800	5.7%
0015130-512200	RETIREMENT CONTRIBUTIONS	23,610	25,367	34,821	32,779	34,700	38,200	10.1%
0015130-512300	LIFE & HEALTH	78,971	96,404	107,430	82,877	97,755	104,032	6.4%
0015130-523100	PROFESSIONAL SERVICES	7,125	2,250	10,000	6,000	12,971	12,971	0.0%
0015130-523200	ACCOUNTING AUDITING	20,100	24,495	19,650	22,560	22,707	22,707	0.0%
0015130-523400	OTHER CONTRACTUAL SERVICES	98,188	108,868	2,826	2,834	5,100	6,800	33.3%
0015130-524000	TRAVEL & PER DIEM	4,970	3,648	0	0	4,350	9,350	114.9%
0015130-524100	COMMUNICATIONS	1,993	1,054	973	1,000	1,020	1,140	11.8%
0015130-524700	PRINTING AND BINDING	700	500	949	821	1,100	1,275	15.9%
0015130-524900	OTHER CHGS & OBLIGATIONS	18,634	12,690	13,323	10,539	14,280	14,280	0.0%
0015130-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	0	120	0	-100.0%
0015130-525100	OFFICE SUPPLIES	2,691	2,169	919	1,500	3,000	2,500	-16.7%
0015130-525225	OPERATING SUPP - IT	0	0	91,413	88,892	92,214	77,030	-16.5%
0015130-525400	MEMBERSHIPS AND PUBLICATIONS	2,489	2,145	2,283	2,360	3,340	3,760	12.6%
0015130-525500	TRAINING	4,420	1,820	2,355	9,901	12,290	7,290	-40.7%
Department Total		**766,723**	**862,477**	**895,029**	**809,956**	**908,509**	**937,064**	**3.1%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5140 LEGAL								
0015140 LEGAL								
0015140-523105	LEGAL - RETAINER	123,000	121,000	120,000	101,316	123,000	123,000	0.0%
0015140-523106	LEGAL - LITIGATION	13,848	4,128	264	0	12,000	12,000	0.0%
0015140-523107	LEGAL - OTHER	346,278	300,634	291,465	223,722	280,000	260,000	-7.1%
Department Total		**483,126**	**425,762**	**411,729**	**325,038**	**415,000**	**395,000**	**-4.8%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5150 GROWTH MANAGEMENT								
0015150 GROWTH MANAGEMENT								
0015150-501210	NON-BARGAINING UNIT WAGES	269,877	331,606	485,751	427,381	496,917	511,833	3.0%
0015150-501250	BENEFIT WAGES	70,646	89,793	336	204	0	0	0.0%
0015150-501400	OVERTIME	239	603	573	302	1,000	1,000	0.0%
0015150-512100	FICA TAXES	24,642	31,252	36,200	32,857	38,177	43,377	13.6%
0015150-512200	RETIREMENT CONTRIBUTIONS	15,156	17,073	27,676	27,799	34,600	33,200	-4.0%
0015150-512300	LIFE & HEALTH	24,921	48,020	51,672	43,061	46,944	56,380	20.1%
0015150-523100	PROFESSIONAL SERVICES	15,127	3,875	74,623	65,299	83,000	33,000	-60.2%
0015150-523400	OTHER CONTRACTUAL SERVICES	24,665	65,964	61,344	23,786	28,200	24,000	-14.9%
0015150-524000	TRAVEL & PER DIEM	800	1,715	376	86	1,500	1,500	0.0%
0015150-524100	COMMUNICATIONS	305	1,578	1,842	1,900	1,920	1,920	0.0%
0015150-524605	REPAIR & MAINT - VEHICLES	0	1,040	1,376	444	500	500	0.0%
0015150-524700	PRINTING AND BINDING	3,275	940	177	205	1,000	1,000	0.0%
0015150-524920	OTHER CHGS - COMMUNITY GRANT	2,714	0	0	3,250	5,000	5,000	0.0%
0015150-524975	OTHER CHGS - BEACH ADVISORY	0	6,941	7,971	7,500	10,000	10,000	0.0%
0015150-525100	OFFICE SUPPLIES	1,328	1,121	947	1,000	1,200	1,200	0.0%
0015150-525200	OPERATING SUPPLIES	2,155	4,349	2,158	747	2,500	2,500	0.0%
0015150-525205	OPER SUPPLIES - FUEL	143	353	221	400	400	400	0.0%
0015150-525220	OPERATING SUPP - UNIFORMS	661	1,085	728	51	1,300	1,300	0.0%
0015150-525225	OPERATING SUPP - IT	0	0	285	582	800	800	0.0%
0015150-525400	MEMBERSHIPS AND PUBLICATIONS	1,016	1,330	1,535	1,251	3,206	3,206	0.0%
0015150-525500	TRAINING	852	1,392	500	1,060	10,000	10,000	0.0%
Department Total		**458,522**	**610,030**	**756,291**	**639,164**	**768,164**	**742,116**	**-3.4%**



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5160 INFORMATION TECHNOLOGY								
0015160 INFORMATION TECHNOLOGY								
0015160-501210	NON-BARGAINING UNIT WAGES	296,494	302,445	301,751	191,668	310,166	284,016	-8.4%
0015160-501250	BENEFIT WAGES	82,194	82,161	60	0	0	0	0.0%
0015160-501400	OVERTIME	0	267	578	361	1,000	1,000	0.0%
0015160-512100	FICA TAXES	28,461	28,828	22,452	14,207	29,907	18,180	-39.2%
0015160-512200	RETIREMENT CONTRIBUTIONS	18,676	18,970	17,566	10,593	19,300	20,000	3.6%
0015160-512300	LIFE & HEALTH	26,297	29,600	30,765	17,712	43,484	40,780	-6.2%
0015160-523100	PROFESSIONAL SERVICES	4,416	16,435	7,375	51,605	67,000	65,500	-2.2%
0015160-523400	OTHER CONTRACTUAL SERVICES	150,390	147,383	21,293	15,953	46,350	32,150	-30.6%
0015160-524000	TRAVEL & PER DIEM	2,572	474	0	0	200	5,000	2400.0 %
0015160-524100	COMMUNICATIONS	3,562	3,110	2,420	2,500	15,249	44,971	194.9%
0015160-524600	REPAIR & MAINTENANCE	0	1,410	281	1,274	17,000	17,000	0.0%
0015160-524605	REPAIR & MAINT - VEHICLES	115	483	16	200	1,000	1,000	0.0%
0015160-524615	REPAIR & MAINT - EQUIPMENT	54	0	0	0	0	0	0.0%
0015160-525100	OFFICE SUPPLIES	1,285	211	333	485	500	500	0.0%
0015160-525200	OPERATING SUPPLIES	57,941	68,583	13,350	15,193	18,300	14,000	-23.5%
0015160-525205	OPER SUPPLIES - FUEL	48	98	79	150	720	600	-16.7%
0015160-525215	OPERATING SUPP - MEDIA CENTER	30,326	24,100	29,627	30,292	30,320	32,720	7.9%
0015160-525220	OPERATING SUPP - UNIFORMS	372	393	314	275	600	600	0.0%
0015160-525225	OPERATING SUPP - IT	0	0	161,571	155,302	199,428	216,176	8.4%
0015160-525400	MEMBERSHIPS AND PUBLICATIONS	730	585	200	200	320	300	-6.3%
0015160-525500	TRAINING	5,490	1,073	393	3,094	6,200	6,000	-3.2%
Department Total		**709,425**	**726,611**	**610,423**	**511,065**	**807,044**	**800,493**	**-0.8%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5190 GENERAL GOVERNMENT								
0015190 GENERAL GOVERNMENT								
0015190-501200	REGULAR SALARIES & WAGES	0	0	32,002	31,301	31,300	30,300	-3.2%
0015190-512100	FICA TAXES	0	0	2,448	2,394	2,500	2,500	0.0%
0015190-523100	PROFESSIONAL SERVICES	0	6,934	0	13,936	14,000	0	-100.0%
0015190-523400	OTHER CONTRACTUAL SERVICES	56,738	23,682	19,627	26,613	26,613	13,000	-51.2%
0015190-523416	LEGAL ADVERTISING	23,471	23,884	28,788	23,150	29,400	23,900	-18.7%
0015190-524100	COMMUNICATIONS	25,774	26,656	21,298	21,983	32,670	0	-100.0%
0015190-524200	FREIGHT & POSTAGE	21,419	17,688	6,936	4,858	5,637	8,000	41.9%
0015190-524310	UTILITY SERVICE - ELECTRIC	18,623	16,928	18,238	19,000	21,600	0	-100.0%
0015190-524330	UTILITY SERVICE - WATER/SEWER	17,233	18,245	16,600	18,641	16,200	0	-100.0%
0015190-524350	UTILITY SERVICE - WASTE DISP	9,530	10,979	11,272	14,000	14,100	0	-100.0%
0015190-524400	RENTAL & LEASES	9,444	6,842	6,159	4,006	5,140	10,000	94.6%
0015190-524500	INSURANCE	682,800	682,800	682,800	537,862	586,758	676,758	15.3%
0015190-524600	REPAIR & MAINTENANCE	0	2,992	4,170	1,200	4,410	0	-100.0%
0015190-524605	REPAIR & MAINT - VEHICLES	1,975	305	471	478	715	0	-100.0%
0015190-524610	REPAIR & MAINT - FACILITIES	21,785	21,980	30,336	16,245	19,000	0	-100.0%
0015190-524615	REPAIR & MAINT - EQUIPMENT	1,675	0	0	0	0	0	0.0%
0015190-524700	PRINTING AND BINDING	2,901	5,411	3,299	4,044	5,000	5,000	0.0%
0015190-524800	PROMOTIONAL ACTIVITIES	3,645	1,694	724	1,363	2,800	2,100	-25.0%
0015190-524905	OTHER CHGS - EMPLOYEE EXP	14,433	9,034	12,010	10,358	17,300	16,300	-5.8%
0015190-525100	OFFICE SUPPLIES	7,035	7,237	7,874	4,235	5,000	5,000	0.0%
0015190-525200	OPERATING SUPPLIES	1,822	4,315	3,239	2,836	3,000	2,000	-33.3%
0015190-525205	OPER SUPPLIES - FUEL	585	661	18	563	880	0	-100.0%
0015190-525225	OPERATING SUPP - IT	0	0	13,355	43,489	48,670	110	-99.8%
0015190-525400	MEMBERSHIPS AND PUBLICATIONS	2,133	2,181	2,789	3,026	3,060	2,600	-15.0%
0015190-525800	CONTINGENCY	0	0	0	0	30,000	100,000	233.3%



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0015190-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	588,924	44,657	-92.4%
Department Total		**923,021**	**890,449**	**924,453**	**805,579**	**1,514,677**	**942,225**	**-37.8%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5191 FLEET AND FACILITIES								
0015191 FLEET AND FACILITIES								
0015191-501210	NON-BARGAINING UNIT WAGES	0	0	0	82,002	0	526,530	0.0%
0015191-501250	BENEFIT WAGES	0	0	0	0	0	4,800	0.0%
0015191-501400	OVERTIME	0	0	0	150	0	15,000	0.0%
0015191-512100	FICA TAXES	0	0	0	6,096	0	41,400	0.0%
0015191-512200	RETIREMENT CONTRIBUTIONS	0	0	0	4,473	0	34,900	0.0%
0015191-512300	LIFE & HEALTH	0	0	0	10,765	0	97,400	0.0%
0015191-523400	OTHER CONTRACTUAL SERVICES	0	0	0	0	0	390,681	0.0%
0015191-524000	TRAVEL & PER DIEM	0	0	0	0	0	2,100	0.0%
0015191-524100	COMMUNICATIONS	0	0	0	0	0	6,045	0.0%
0015191-524310	UTILITY SERVICE - ELECTRIC	0	0	0	0	0	40,000	0.0%
0015191-524330	UTILITY SERVICE - WATER/SEWER	0	0	0	0	0	26,500	0.0%
0015191-524350	UTILITY SERVICE - WASTE DISP	0	0	0	0	0	15,100	0.0%
0015191-524400	RENTAL & LEASES	0	0	0	0	0	840	0.0%
0015191-524600	REPAIR & MAINTENANCE	0	0	0	0	0	4,500	0.0%
0015191-524605	REPAIR & MAINT - VEHICLES	0	0	0	0	0	3,800	0.0%
0015191-524610	REPAIR & MAINT - FACILITIES	0	0	0	0	0	35,900	0.0%
0015191-524650	REPAIR & MAINT - PARKS	0	0	0	0	0	0	0.0%
0015191-525100	OFFICE SUPPLIES	0	0	0	0	0	4,000	0.0%
0015191-525200	OPERATING SUPPLIES	0	0	0	2,666	7,794	22,400	187.4%
0015191-525205	OPER SUPPLIES - FUEL	0	0	0	0	0	2,900	0.0%
0015191-525220	OPERATING SUPP - UNIFORMS	0	0	0	0	800	2,660	232.5%
0015191-525225	OPERATING SUPP - IT	0	0	0	0	0	15,760	0.0%
0015191-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	0	1,400	0.0%
0015191-525500	TRAINING	0	0	0	0	0	2,000	0.0%
Department Total		**0**	**0**	**0**	**106,152**	**8,594**	**1,296,616**	**14987.4 %**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5210 POLICE								
0015210 POLICE								
0015210-501210	NON-BARGAINING UNIT WAGES	450,974	551,272	676,003	678,493	762,512	695,050	-8.8%
0015210-501220	BARGAINING UNIT WAGES	1,862,488	1,804,345	1,990,250	1,692,107	2,106,789	2,258,679	7.2%
0015210-501250	BENEFIT WAGES	270,759	241,658	21,836	20,347	0	24,000	0.0%
0015210-501400	OVERTIME	106,114	127,107	183,081	170,395	40,000	100,000	150.0%
0015210-501410	REIMBURSABLE OVERTIME	0	144	32,974	15,360	42,000	40,000	-4.8%
0015210-512100	FICA TAXES	196,960	200,290	215,121	189,513	224,000	230,200	2.8%
0015210-512200	RETIREMENT CONTRIBUTIONS	711,627	637,440	527,317	536,961	753,472	812,200	7.8%
0015210-512205	CASUALTY INSUR PREM TAX	201,135	221,812	268,941	0	169,244	169,244	0.0%
0015210-512300	LIFE & HEALTH	432,378	426,227	434,670	366,356	466,545	567,391	21.6%
0015210-512910	BUDGETED VACANCY	0	0	0	0	(85,248)	0	-100.0%
0015210-523100	PROFESSIONAL SERVICES	15,444	12,422	40,915	18,341	25,325	18,325	-27.6%
0015210-523400	OTHER CONTRACTUAL SERVICES	24,775	50,292	23,616	3,777	8,972	2,100	-76.6%
0015210-523440	REIMBURSABLE OTHER CONTRACTUAL	0	0	0	19,380	20,000	20,000	0.0%
0015210-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	6,872	0.0%
0015210-523500	INVESTIGATIONS	4,930	6,604	8,120	8,161	13,835	14,335	3.6%
0015210-524000	TRAVEL & PER DIEM	9,604	13,310	4,788	928	5,010	18,010	259.5%
0015210-524100	COMMUNICATIONS	33,352	38,217	45,087	43,779	45,236	61,460	35.9%
0015210-524200	FREIGHT & POSTAGE	1,542	495	446	1,705	2,500	1,000	-60.0%
0015210-524310	UTILITY SERVICE - ELECTRIC	34,386	33,740	34,993	34,800	34,800	40,440	16.2%
0015210-524330	UTILITY SERVICE - WATER/SEWER	8,374	8,618	8,118	6,936	8,300	8,300	0.0%
0015210-524400	RENTAL & LEASES	3,649	765	0	1,176	5,000	5,000	0.0%
0015210-524600	REPAIR & MAINTENANCE	0	8,718	11,541	6,955	13,193	13,193	0.0%
0015210-524605	REPAIR & MAINT - VEHICLES	73,638	58,591	61,758	86,551	90,000	70,000	-22.2%
0015210-524610	REPAIR & MAINT - FACILITIES	24,340	22,093	31,163	20,577	30,000	30,040	0.1%
0015210-524615	REPAIR & MAINT - EQUIPMENT	7,879	0	0	0	0	0	0.0%
0015210-524620	REPAIR & MAINT - MARINE VEH	20,677	14,334	13,622	15,154	17,000	17,000	0.0%



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0015210-524700	PRINTING AND BINDING	2,357	1,363	1,458	733	1,100	2,000	81.8%
0015210-524800	PROMOTIONAL ACTIVITIES	8,478	5,567	5,463	7,976	9,000	7,000	-22.2%
0015210-524900	OTHER CHGS & OBLIGATIONS	0	0	120	0	0	0	0.0%
0015210-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	163	500	500	0.0%
0015210-525100	OFFICE SUPPLIES	5,565	6,090	6,761	5,667	6,900	9,000	30.4%
0015210-525200	OPERATING SUPPLIES	48,116	31,818	38,866	59,232	62,335	50,835	-18.4%
0015210-525205	OPER SUPPLIES - FUEL	79,258	81,648	70,014	86,249	91,000	90,500	-0.5%
0015210-525220	OPERATING SUPP - UNIFORMS	36,157	24,320	54,735	25,030	39,900	44,600	11.8%
0015210-525225	OPERATING SUPP - IT	37,614	13,883	30,642	32,982	57,332	79,457	38.6%
0015210-525400	MEMBERSHIPS AND PUBLICATIONS	1,751	1,030	1,159	2,308	5,059	5,059	0.0%
0015210-525500	TRAINING	20,298	16,737	12,984	9,346	15,119	44,800	196.3%
Department Total		**4,734,622**	**4,660,947**	**4,856,560**	**4,167,436**	**5,086,730**	**5,556,590**	**9.2%**



Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5220 FIRE & RESCUE								
0015220 FIRE								
0015220-501210	NON-BARGAINING UNIT WAGES	831,363	884,159	1,048,660	885,975	1,054,688	1,056,322	0.2%
0015220-501220	BARGAINING UNIT WAGES	2,182,897	2,239,935	2,391,100	2,178,138	2,400,025	2,383,100	-0.7%
0015220-501250	BENEFIT WAGES	447,369	461,303	255,299	241,743	243,600	239,800	-1.6%
0015220-501400	OVERTIME	138,249	155,428	142,992	199,024	120,000	150,000	25.0%
0015220-512100	FICA TAXES	254,243	264,079	277,331	254,810	295,700	296,650	0.3%
0015220-512200	RETIREMENT CONTRIBUTIONS	984,488	1,078,233	1,248,223	1,158,726	1,305,300	1,290,862	-1.1%
0015220-512205	CASUALTY INSUR PREM TAX	333,793	337,058	364,767	0	73,936	73,936	0.0%
0015220-512300	LIFE & HEALTH	650,986	730,152	780,934	586,654	654,312	750,900	14.8%
0015220-523100	PROFESSIONAL SERVICES	65,644	25,745	36,925	38,123	38,160	45,300	18.7%
0015220-523400	OTHER CONTRACTUAL SERVICES	40,388	34,860	27,910	33,290	35,726	36,134	1.1%
0015220-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	4,478	0.0%
0015220-524000	TRAVEL & PER DIEM	1,714	4,711	2,539	0	550	6,750	1127.3%
0015220-524100	COMMUNICATIONS	18,937	19,990	18,916	16,675	19,480	20,216	3.8%
0015220-524200	FREIGHT & POSTAGE	0	0	252	213	300	300	0.0%
0015220-524310	UTILITY SERVICE - ELECTRIC	18,074	20,760	30,708	17,808	17,808	0	-100.0%
0015220-524330	UTILITY SERVICE - WATER/SEWER	11,064	14,680	15,598	9,333	9,360	0	-100.0%
0015220-524340	LIQUID OR NATURAL GAS	3,288	3,719	4,494	4,320	5,300	0	-100.0%
0015220-524350	UTILITY SERVICE - WASTE DISP	0	892	218	0	0	0	0.0%
0015220-524400	RENTAL & LEASES	8,128	7,823	6,760	7,804	8,396	7,896	-6.0%
0015220-524600	REPAIR & MAINTENANCE	0	15,143	24,425	20,438	20,650	19,650	-4.8%
0015220-524605	REPAIR & MAINT - VEHICLES	124,543	117,643	64,920	133,693	149,000	110,000	-26.2%
0015220-524610	REPAIR & MAINT - FACILITIES	16,590	18,850	13,501	15,225	15,500	0	-100.0%
0015220-524615	REPAIR & MAINT - EQUIPMENT	11,930	0	0	0	0	0	0.0%
0015220-524620	REPAIR & MAINT - MARINE VEH	16,236	31,896	63,248	28,490	29,000	33,000	13.8%
0015220-524700	PRINTING AND BINDING	415	642	0	673	1,000	1,000	0.0%
0015220-524800	PROMOTIONAL ACTIVITIES	9,077	11,192	7,461	3,380	3,500	8,500	142.9%



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0015220-524900	OTHER CHGS & OBLIGATIONS	0	0	29	0	0	0	0.0%
0015220-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	165	500	500	0.0%
0015220-525100	OFFICE SUPPLIES	3,561	3,338	2,147	1,954	3,300	6,000	81.8%
0015220-525200	OPERATING SUPPLIES	36,568	59,498	39,471	33,982	37,250	34,250	-8.1%
0015220-525205	OPER SUPPLIES - FUEL	31,595	32,840	29,258	28,682	33,000	38,000	15.2%
0015220-525210	OPERATING SUPPLIES- MEDICAL	8,524	22,142	21,121	11,277	18,000	15,000	-16.7%
0015220-525220	OPERATING SUPP - UNIFORMS	25,789	24,321	22,912	25,426	31,500	31,500	0.0%
0015220-525225	OPERATING SUPP - IT	0	0	30,552	40,663	40,789	41,841	2.6%
0015220-525230	OPERATING SUPP - BUNKER GEAR	11,450	19,081	20,851	9,543	9,812	8,100	-17.4%
0015220-525265	OPERATING SUPP - SMALL TOOLS	14,520	19,543	22,401	6,927	10,700	13,500	26.2%
0015220-525270	OPERATING SUPPLIES FFM	0	0	0	0	0	1,000	0.0%
0015220-525400	MEMBERSHIPS AND PUBLICATIONS	4,282	2,642	3,464	590	1,980	2,980	50.5%
0015220-525500	TRAINING	15,045	18,961	12,448	15,873	19,000	19,000	0.0%
Department Total		**6,320,750**	**6,681,259**	**7,031,834**	**6,009,620**	**6,707,122**	**6,746,465**	**0.6%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5221 FIRE & RESCUE 51								
0015221 FIRE 51								
0015221-523400	OTHER CONTRACTUAL SERVICES	0	0	0	5,945	8,576	396	-95.4%
0015221-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	4,592	0.0%
0015221-524100	COMMUNICATIONS	0	0	0	1,648	1,800	1,980	10.0%
0015221-524310	UTILITY SERVICE - ELECTRIC	0	0	0	13,200	13,200	18,000	36.4%
0015221-524330	UTILITY SERVICE - WATER/SEWER	0	0	0	2,826	5,040	5,040	0.0%
0015221-524350	UTILITY SERVICE - WASTE DISP	0	0	0	250	1,392	1,992	43.1%
0015221-524400	RENTAL & LEASES	0	0	0	300	1,980	3,721	87.9%
0015221-524600	REPAIR & MAINTENANCE	0	0	0	3,157	3,500	4,800	37.1%
0015221-524610	REPAIR & MAINT - FACILITIES	0	0	0	1,067	1,100	11,000	900.0%
Department Total		**0**	**0**	**0**	**28,394**	**36,588**	**51,521**	**40.8%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5250 EMERGENCY & DISASTER RELIEF								
0015250 EMERGENCY MANAGEMENT								
0015250-523400	OTHER CONTRACTUAL SERVICES	0	0	825	0	0	0	0.0%
0015250-524000	TRAVEL & PER DIEM	0	0	0	0	1,350	0	-100.0%
0015250-524605	REPAIR & MAINT - VEHICLES	0	0	0	16,083	17,550	0	-100.0%
0015250-525200	OPERATING SUPPLIES	0	0	549	0	156	0	-100.0%
0015250-525205	OPER SUPPLIES - FUEL	0	0	0	0	1,200	0	-100.0%
0015250-525220	OPERATING SUPP - UNIFORMS	0	0	0	0	0	0	0.0%
0015250-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	0	0	0.0%
0015250-525500	TRAINING	0	0	0	0	0	0	0.0%
Department Total		**0**	**0**	**1,374**	**16,083**	**20,256**	**0**	**-100.0%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5290 CODE COMPLIANCE								
0015290 CODE COMPLIANCE								
0015290-501210	NON-BARGAINING UNIT WAGES	263,025	276,959	227,413	268,414	268,775	289,050	7.5%
0015290-501250	BENEFIT WAGES	9,035	9,372	0	0	0	0	0.0%
0015290-501400	OVERTIME	9,056	9,479	7,063	9,444	7,000	10,000	42.9%
0015290-512100	FICA TAXES	21,476	22,600	17,934	21,256	20,830	25,600	22.9%
0015290-512200	RETIREMENT CONTRIBUTIONS	2,337	2,414	1,810	1,721	0	1,900	0.0%
0015290-512300	LIFE & HEALTH	98	64	8	0	0	0	0.0%
0015290-523400	OTHER CONTRACTUAL SERVICES	18,865	11,062	12,453	25,642	31,115	31,115	0.0%
0015290-524000	TRAVEL & PER DIEM	0	989	0	0	3,600	3,600	0.0%
0015290-524100	COMMUNICATIONS	2,155	2,709	6,767	6,882	11,736	10,548	-10.1%
0015290-524200	FREIGHT & POSTAGE	500	11,037	9,600	13,314	15,500	13,000	-16.1%
0015290-524600	REPAIR & MAINTENANCE	0	0	0	0	205	205	0.0%
0015290-524605	REPAIR & MAINT - VEHICLES	7,763	16,060	11,533	12,402	18,600	20,000	7.5%
0015290-524700	PRINTING AND BINDING	0	0	1,082	0	1,000	1,100	10.0%
0015290-524900	OTHER CHGS & OBLIGATIONS	0	6	60	0	0	0	0.0%
0015290-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	458	500	500	0.0%
0015290-525100	OFFICE SUPPLIES	772	730	1,166	1,031	1,200	2,000	66.7%
0015290-525200	OPERATING SUPPLIES	2,615	2,865	3,503	2,097	6,000	6,000	0.0%
0015290-525205	OPER SUPPLIES - FUEL	9,659	8,156	4,895	14,000	14,200	11,400	-19.7%
0015290-525220	OPERATING SUPP - UNIFORMS	2,083	887	4,229	2,465	5,000	6,000	20.0%
0015290-525225	OPERATING SUPP - IT	0	0	750	0	0	0	0.0%
0015290-525400	MEMBERSHIPS AND PUBLICATIONS	776	580	550	0	800	800	0.0%
0015290-525500	TRAINING	2,600	867	5,513	215	1,685	8,000	374.8%
Department Total		**352,815**	**376,835**	**316,327**	**379,341**	**407,746**	**440,818**	**8.1%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5410 STREETS & DRAINAGE								
0015410 PUBLIC WORKS								
0015410-501210	NON-BARGAINING UNIT WAGES	535,262	655,831	844,799	770,889	881,235	872,100	-1.0%
0015410-501250	BENEFIT WAGES	141,720	169,549	0	0	0	0	0.0%
0015410-501400	OVERTIME	1,437	1,452	4,375	2,068	1,500	4,000	166.7%
0015410-512100	FICA TAXES	47,731	58,656	60,004	56,329	66,465	65,600	-1.3%
0015410-512200	RETIREMENT CONTRIBUTIONS	33,523	43,084	55,145	47,791	58,000	57,200	-1.4%
0015410-512300	LIFE & HEALTH	124,938	141,377	175,359	108,401	173,279	118,621	-31.5%
0015410-512900	CAPITALIZED PERSONNEL COST	0	0	(7,149)	(10,185)	(101,474)	(110,000)	8.4%
0015410-523115	ENGINEERING	87,702	16,612	5,962	9,450	12,309	12,750	3.6%
0015410-523400	OTHER CONTRACTUAL SERVICES	990,880	947,750	1,376,747	1,180,283	1,470,730	1,125,869	-23.4%
0015410-524000	TRAVEL & PER DIEM	880	1,281	0	0	600	600	0.0%
0015410-524100	COMMUNICATIONS	4,833	5,253	4,453	4,500	8,592	8,592	0.0%
0015410-524310	UTILITY SERVICE - ELECTRIC	324,613	326,088	323,051	331,961	365,508	365,508	0.0%
0015410-524330	UTILITY SERVICE - WATER/SEWER	76,313	89,282	69,829	49,948	90,000	90,000	0.0%
0015410-524350	UTILITY SERVICE - WASTE DISP	12,423	12,454	15,419	8,372	8,400	12,000	42.9%
0015410-524400	RENTAL & LEASES	0	0	0	6,884	6,905	7,000	1.4%
0015410-524600	REPAIR & MAINTENANCE	0	3,968	1,356	6,227	8,700	8,700	0.0%
0015410-524605	REPAIR & MAINT - VEHICLES	39,916	35,401	41,782	20,833	29,596	42,000	41.9%
0015410-524610	REPAIR & MAINT - FACILITIES	1,788	5,313	946	650	3,500	3,500	0.0%
0015410-524615	REPAIR & MAINT - EQUIPMENT	790	0	0	0	0	0	0.0%
0015410-524640	REPAIR & MAINT - STREET LIGHTS	35,347	43,889	44,927	57,724	60,000	60,000	0.0%
0015410-524700	PRINTING AND BINDING	0	577	630	1,189	1,275	700	-45.1%
0015410-524900	OTHER CHGS & OBLIGATIONS	372	0	0	0	0	0	0.0%
0015410-524950	OTHER CHGS - BEAUTIFICATION	66,826	4,981	14,402	9,628	11,000	10,000	-9.1%
0015410-524970	OTHER CHGS - WATERWAYS	0	2,776	0	19	10,000	10,000	0.0%
0015410-525100	OFFICE SUPPLIES	1,336	4,614	3,485	1,501	4,250	4,250	0.0%
0015410-525200	OPERATING SUPPLIES	19,644	24,095	47,178	20,347	27,400	28,000	2.2%



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0015410-525205	OPER SUPPLIES - FUEL	24,922	24,947	23,796	24,267	26,000	28,900	11.2%
0015410-525220	OPERATING SUPP - UNIFORMS	6,571	6,692	5,519	6,377	8,125	8,125	0.0%
0015410-525225	OPERATING SUPP - IT	0	0	0	1,189	1,216	250	-79.4%
0015410-525300	ROAD MATERIALS/SUPPLIES	29,884	60,121	18,922	56,576	58,469	51,500	-11.9%
0015410-525400	MEMBERSHIPS AND PUBLICATIONS	1,550	1,638	1,686	1,769	1,740	1,840	5.7%
0015410-525500	TRAINING	7,596	5,155	260	5,979	6,750	6,750	0.0%
Department Total		**2,618,797**	**2,692,835**	**3,132,882**	**2,780,966**	**3,300,070**	**2,894,355**	**-12.3%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5720 PARKS & RECREATION								
0015720 PARKS & RECREATION								
0015720-501210	NON-BARGAINING UNIT WAGES	471,653	513,883	628,104	470,145	602,579	348,700	-42.1%
0015720-501250	BENEFIT WAGES	100,665	110,517	348	0	0	0	0.0%
0015720-501400	OVERTIME	1,842	1,781	2,758	3,544	3,000	3,000	0.0%
0015720-512100	FICA TAXES	42,162	45,984	46,279	35,011	46,200	26,800	-42.0%
0015720-512200	RETIREMENT CONTRIBUTIONS	26,025	28,112	36,390	26,446	35,600	16,300	-54.2%
0015720-512300	LIFE & HEALTH	95,647	108,685	119,611	71,880	106,858	77,960	-27.0%
0015720-523400	OTHER CONTRACTUAL SERVICES	43,919	89,073	83,279	76,749	137,670	48,000	-65.1%
0015720-523420	COMMUNITY RECREATION PROGRAMS	88,362	102,933	27,198	94,904	123,250	122,500	-0.6%
0015720-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	62,810	0.0%
0015720-524000	TRAVEL & PER DIEM	725	0	0	474	3,500	3,500	0.0%
0015720-524100	COMMUNICATIONS	1,805	1,365	1,688	1,940	1,940	1,440	-25.8%
0015720-524310	UTILITY SERVICE - ELECTRIC	36,006	41,601	34,640	35,000	42,804	42,804	0.0%
0015720-524330	UTILITY SERVICE - WATER/SEWER	149,816	138,644	133,934	108,666	139,015	130,000	-6.5%
0015720-524350	UTILITY SERVICE - WASTE DISP	0	0	0	12,173	12,930	8,400	-35.0%
0015720-524400	RENTAL & LEASES	4,788	3,953	29,129	20,116	25,564	4,130	-83.8%
0015720-524600	REPAIR & MAINTENANCE	0	11,854	15,746	12,531	13,500	5,000	-63.0%
0015720-524605	REPAIR & MAINT - VEHICLES	5,386	2,789	5,710	3,712	5,000	3,000	-40.0%
0015720-524610	REPAIR & MAINT - FACILITIES	6,913	12,668	10,757	11,558	18,940	18,940	0.0%
0015720-524615	REPAIR & MAINT - EQUIPMENT	6,517	0	0	0	0	0	0.0%
0015720-524650	REPAIR & MAINT - PARKS	48,793	33,591	16,815	21,840	28,000	23,000	-17.9%
0015720-524700	PRINTING AND BINDING	694	0	207	307	1,100	1,100	0.0%
0015720-524900	OTHER CHGS & OBLIGATIONS	1,330	2,075	1,393	0	0	0	0.0%
0015720-524935	OTHER CHGS - PAYMENT PROCESS	2,723	0	0	954	3,000	3,000	0.0%
0015720-524955	VFW EXPENSES	15,132	12,809	12,954	13,555	15,064	15,064	0.0%
0015720-524980	OTHER CHGS - PRAC	0	0	7,865	4,265	10,000	11,950	19.5%
0015720-525100	OFFICE SUPPLIES	2,109	2,013	916	1,249	3,000	3,000	0.0%



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0015720-525200	OPERATING SUPPLIES	48,794	28,499	24,810	27,539	35,500	10,700	-69.9%
0015720-525205	OPER SUPPLIES - FUEL	4,774	5,096	4,694	4,700	6,000	5,000	-16.7%
0015720-525220	OPERATING SUPP - UNIFORMS	1,535	1,566	1,729	885	2,150	480	-77.7%
0015720-525225	OPERATING SUPP - IT	0	0	3,887	3,853	6,350	6,455	1.7%
0015720-525250	OPERATING SUPP - FARMERS MKT	6,370	4,618	3,789	4,307	6,500	6,500	0.0%
0015720-525255	OPERATING SUPP - SPEC PROGS	17,499	14,903	4,750	7,056	18,000	18,000	0.0%
0015720-525260	OPERATING SUPP - SAILING PRG	3,471	0	0	0	0	0	0.0%
0015720-525270	OPERATING SUPPLIES FFM	0	0	0	0	0	24,800	0.0%
0015720-525400	MEMBERSHIPS AND PUBLICATIONS	588	618	1,087	1,070	1,450	1,450	0.0%
0015720-525500	TRAINING	300	189	0	500	500	500	0.0%
Department Total		**1,236,344**	**1,319,817**	**1,260,466**	**1,076,930**	**1,454,964**	**1,054,283**	**-27.5%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5721 RACQUET CLUB								
0015721 RACQUET CLUB								
0015721-501210	NON-BARGAINING UNIT WAGES	71,322	64,139	60,478	49,969	83,200	66,400	-20.2%
0015721-501400	OVERTIME	196	0	0	320	500	500	0.0%
0015721-512100	FICA TAXES	5,471	4,907	4,627	3,847	4,600	6,100	32.6%
0015721-512200	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	2,366	0.0%
0015721-512300	LIFE & HEALTH	0	0	0	0	0	7,000	0.0%
0015721-523400	OTHER CONTRACTUAL SERVICES	19,063	28,145	19,244	33,349	33,800	40,000	18.3%
0015721-523445	OTHER CONTRACTUAL FFM	0	0	0	0	0	3,800	0.0%
0015721-524100	COMMUNICATIONS	1,509	(27)	0	0	0	0	0.0%
0015721-524310	UTILITY SERVICE - ELECTRIC	6,156	5,810	5,515	6,600	6,600	6,600	0.0%
0015721-524330	UTILITY SERVICE - WATER/SEWER	12,520	22,976	23,895	20,911	15,600	15,600	0.0%
0015721-524600	REPAIR & MAINTENANCE	13,072	7,999	10,335	9,620	15,750	13,750	-12.7%
0015721-524615	REPAIR & MAINT - EQUIPMENT	884	0	0	0	0	0	0.0%
0015721-524900	OTHER CHGS & OBLIGATIONS	1,603	1,826	1,743	0	0	0	0.0%
0015721-524935	OTHER CHGS - PAYMENT PROCESS	230	0	0	2,338	3,000	3,000	0.0%
0015721-525100	OFFICE SUPPLIES	696	853	792	688	750	800	6.7%
0015721-525200	OPERATING SUPPLIES	7,594	8,543	8,863	7,021	8,650	5,400	-37.6%
0015721-525220	OPERATING SUPP - UNIFORMS	121	132	413	195	500	390	-22.0%
0015721-525225	OPERATING SUPP - IT	0	0	0	0	0	100	0.0%
0015721-525270	OPERATING SUPPLIES FFM	0	0	0	0	0	2,750	0.0%
0015721-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	100	100	0.0%
Department Total		**140,438**	**145,302**	**135,902**	**134,860**	**173,050**	**174,656**	**0.9%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5722 SAILING CENTER								
0015722 SAILING CENTER								
0015722-523400	OTHER CONTRACTUAL SERVICES	0	1,378	0	0	0	0	0.0%
Department Total		**0**	**1,378**	**0**	**0**	**0**	**0**	**0.0%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5810 TRANSFERS OUT								
0015810 GEN GOVT TRANSFER OUT								
0015810-525850	TRANSFERS OUT-DS	1,138,238	1,214,493	693,084	265,245	289,358	956,928	230.7%
0015810-525855	TRANSFERS OUT-CIP	4,695,978	4,210,435	6,093,382	4,288,798	4,964,028	4,378,350	-11.8%
Department Total		**5,834,216**	**5,424,928**	**6,786,466**	**4,554,043**	**5,253,386**	**5,335,278**	**1.6%**
Grand Total		**25,522,740**	**25,665,178**	**27,940,356**	**23,252,146**	**27,829,199**	**28,278,283**	**1.6%**

BUILDING SERVICES FUND (101)

FINANCIAL SUMMARY

Fiscal Year 2021-22

Beginning Unassigned Fund Balance - as of Sept. 30, 2020		**$**	**3,560,786**
Projected Revenues FY 2020-21		$	2,613,573
Projected Expenditures FY 2020-21		$	4,590,351
Net Increase/(Decrease) in Fund Balance		**$**	**(1,976,779)**
Expected Unassigned Fund Balance as of Sept. 30, 2021		**$**	**1,584,007**
Add Fiscal Year 2021-22 Budgeted Revenues			
Permits and Fees	2,510,000		
Fines & Other Revenue	10,000		
Transfers In	-	$	2,520,000
TOTAL AVAILABLE RESOURCES		**$**	**4,104,007**
Less Fiscal Year 2021-22 Budgeted Expenditures			
-5240- Operating Expenditures	3,050,116		
-5810- Transfers Out	46,482	$	3,096,598
BUDGETED CASH FLOW		**$**	**(576,598)**
Projected Unassigned Fund Balance as of September 30, 2022		**$**	**1,007,409**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
0000 UNDEFINED								
1010000-322000	BUILDING PERMITS	(2,406,937)	(2,241,544)	(1,976,618)	(2,429,404)	(2,000,000)	(2,510,000)	25.5%
1010000-322050	BUILDING PERMITS WAIVED	167,944	9,462	0	0	0	0	0.0%
1010000-322100	BLDG PERMITS-EDUCATION SURCHGB	(6,489)	(4,297)	(6,977)	(6,601)	0	0	0.0%
1010000-361100	INTEREST	(16,181)	(64,361)	(154,921)	(1,834)	(10,000)	(10,000)	0.0%
1010000-369900	OTHER MISCELLANEOUS	(14)	(2,185)	(184)	0	0	0	0.0%
1010000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(2,198,776)	(576,598)	-73.8%
Department Total		**(2,261,677)**	**(2,302,925)**	**(2,138,700)**	**(2,437,839)**	**(4,208,776)**	**(3,096,598)**	**-26.4%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5240 BUILDING SERVICES								
1015240-501210	NON-BARGAINING UNIT WAGES	857,069	1,064,185	1,332,792	1,190,207	1,381,782	1,398,220	1.2%
1015240-501250	BENEFIT WAGES	211,808	263,306	336	204	360	360	0.0%
1015240-501400	OVERTIME	14,027	34,430	42,680	60,026	40,000	100,000	150.0%
1015240-512100	FICA TAXES	79,874	98,524	100,410	91,693	109,100	114,400	4.9%
1015240-512200	RETIREMENT CONTRIBUTIONS	52,346	63,554	85,543	76,428	92,100	94,400	2.5%
1015240-512300	LIFE & HEALTH	175,049	222,046	240,668	178,397	225,689	277,040	22.8%
1015240-523100	PROFESSIONAL SERVICES	0	121,705	103,788	136,836	142,138	56,663	-60.1%
1015240-523400	OTHER CONTRACTUAL SERVICES	26,189	41,318	0	2,115	3,000	3,000	0.0%
1015240-524000	TRAVEL & PER DIEM	3,553	5,658	0	1,096	6,000	6,000	0.0%
1015240-524100	COMMUNICATIONS	6,799	7,670	8,277	8,500	9,552	14,133	48.0%
1015240-524200	FREIGHT & POSTAGE	27	0	8	6	100	100	0.0%
1015240-524400	RENTAL & LEASES	6,228	5,930	2,769	0	10,680	10,680	0.0%
1015240-524500	INSURANCE	67,284	67,284	67,284	66,270	72,295	92,300	27.7%
1015240-524600	REPAIR & MAINTENANCE	0	0	1,185	385	2,000	2,000	0.0%
1015240-524605	REPAIR & MAINT - VEHICLES	2,980	4,720	4,358	3,057	6,240	6,240	0.0%
1015240-524615	REPAIR & MAINT - EQUIPMENT	35	0	0	0	0	0	0.0%
1015240-524700	PRINTING AND BINDING	347	344	130	210	400	400	0.0%
1015240-524900	OTHER CHGS & OBLIGATIONS	24,033	31,281	37,735	30,526	0	38,040	0.0%
1015240-524910	OTHER CHGS - ADMINISTRATIVE	148,092	154,944	291,828	279,644	305,066	335,140	9.9%
1015240-524915	OTHER CHGS - SAFETY	0	0	0	0	1,890	1,890	0.0%
1015240-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	24,432	27,504	32,040	16.5%
1015240-525100	OFFICE SUPPLIES	5,690	3,296	1,815	3,382	6,000	6,000	0.0%
1015240-525200	OPERATING SUPPLIES	61,414	70,354	4,301	3,205	4,240	6,240	47.2%
1015240-525205	OPER SUPPLIES - FUEL	6,227	6,472	5,029	6,500	8,040	8,040	0.0%
1015240-525220	OPERATING SUPP - UNIFORMS	793	383	712	0	2,850	2,850	0.0%
1015240-525225	OPERATING SUPP - IT	0	0	93,850	98,717	98,722	97,665	-1.1%

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
1015240-525400	MEMBERSHIPS AND PUBLICATIONS	1,893	792	2,306	1,213	4,860	4,860	0.0%
1015240-525500	TRAINING	2,441	8,959	6,304	6,513	16,400	16,400	0.0%
1015240-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	203,090	325,015	60.0%
Department Total		**1,754,198**	**2,277,156**	**2,434,110**	**2,269,563**	**2,780,098**	**3,050,116**	**9.7%**
5810 TRANSFERS OUT								
1015810-525855	TRANSFERS OUT-CIP	82,223	22,117	31,973	1,165,625	1,428,678	46,482	-96.7%
Department Total		**82,223**	**22,117**	**31,973**	**1,165,625**	**1,428,678**	**46,482**	**-96.7%**
Grand Total		**(425,256)**	**(3,652)**	**327,384**	**997,349**	**0**	**0**	**0.0%**

WATER SEWER FUND (400)
FINANCIAL SUMMARY
Fiscal Year 2021-22

Beginning Unassigned Fund Balance - as of Sept. 30, 2020		**$**	**1,885,387**
Projected Revenues FY 2020-21			32,829,480
Projected Expenditures FY 2020-21			29,481,245
Net Increase/(Decrease) in Fund Balance			**3,348,234** *
Expected Unassigned Fund Balance as of Sept. 30, 2021		**$**	**5,233,621**
Add Fiscal Year 2021-22 Budgeted Revenues			
Charges for Services	32,426,500		
Fines & Other Revenue	213,000		
Transfers In	-		32,639,500
TOTAL AVAILABLE RESOURCES		**$**	**37,873,121**
Less Fiscal Year 2021-22 Budgeted Expenditures			
-5331 - North Plant Total	2,718,710		
-5332 - South Plant Total	1,736,201		
-5351 - Marco Island Sewer Plant Tot	2,334,651		
-5352 - Marco Shores Sewer Plant To	-		
-5361 - Collections & Distribution Tot	2,400,454		
-5362 - Operation Maintenance Total	1,593,381		
-5363 - Administration Total	17,985,305		
-5364 - Financial Services Total	948,494		
-5810- Transfers Out	3,010,385		32,727,581
BUDGETED CASH FLOW			**(88,081)**
Projected Unassigned Fund Balance as of September 30, 2022		**$**	**5,145,540**

**does not include accrued costs for Compenated Absences, Depreciation, or Amortizaiton*

Water/Sewer Fund Summary

REVENUES:	OPERATIONS	CAPITAL & IMPACT-(Note1)	DEBT - (Note 2)	SEWER ASSESSMENT DISTRICT & DEBT (Note 3)	TOTAL WATER & SEWER FUND
Marco Island:					
Marco Island Water	19,000,000	-	-	-	19,000,000
Marco Island Sewer	9,500,000	-	-	-	9,500,000
Billing & Collections Fees	-				
Marco Shores:					
Marco Shores Water	-	-	-	-	-
Marco Shores Sewer	800,000	-	-	-	800,000
Billing & Collections Fees	-				
Other Revenues:					
Re-Use Water Sales	801,000	-	-	-	801,000
Other Revenues	2,486,581	-	-	-	2,486,581
Interest	140,000	-	-	-	140,000
OPERATING REVENUES	**32,727,581**	**-**	**-**	**-**	**32,727,581**
UTILITY SURCHARGES					
2% Utility Surcharge - STRP Reduction		-	-	-	-
Utility Surcharge Revenue	**-**	**-**	**-**	**-**	**-**
OTHER REVENUES					
Sewer Capital Assessments	-	-	-	-	-
Water Impact Fees	-	-	-	-	-
Sewer Impact Fees	-	-	-	-	-
Other Revenues	-	-	-	-	-
Use of Reserves	-	-	-	4,447,987	4,447,987
Transfers	-	6,973,600	10,370,579	-	17,344,179
CAPITAL AND OTHER REVENUES	**-**	**6,973,600**	**10,370,579**	**4,447,987**	**21,792,166**
TOTAL REVENUES:	**$ 32,727,581**	**$ 6,973,600**	**$ 10,370,579**	**$ 4,447,987**	**$ 54,519,747**
EXPENDITURES:					
Marco Island North Water Plant	2,718,710	-	-	-	2,718,710
Marco Island South Water Plant	1,736,201	-	-	-	1,736,201
Marco Island Sewer	2,334,651	-	-	-	2,334,651
Marco Shores Sewer	-	-	-	-	-
Collection & Distribution	2,400,454	-	-	-	2,400,454
Operations Maintenance	1,593,381	-	-	-	1,593,381
Administration	3,472,287	-	-	-	3,472,287
Financial Services	948,494	-	-	-	948,494
Sewer Assessment Funds	-	-	-	90,810	
Transfers out - Capital	6,973,600	-	-	-	6,973,600
Transfers out - Debt	10,370,579	-	-		10,370,579
TOTAL OPERATING EXPENDITURES:	**32,548,357**	**-**	**-**	**90,810**	**32,639,167**
Debt Service: Utility Revenue Bonds (Rate Base)& Impact	-		10,370,579	-	10,370,579
TOTAL DEBT EXPENDITURES:	**-**	**-**	**10,370,579**	**-**	**10,370,579**
Capital Projects	-	-	-	-	-
Renewal & Replacement & Improvement Fund	-	3,215,000	-	-	3,215,000
Capital Reserve Fund		3,758,600	-	-	3,758,600
Contribution to Reserves	-	-	-		-
Sewer Assessment Debt	116,723	-	-	4,357,177	4,473,900
Transfers out - Debt & Other	62,501	-	-	-	62,501
TOTAL OTHER EXPENDITURES:	179,224	**6,973,600**	**-**	**4,357,177**	**11,510,001**
TOTAL CAPITAL RESERVES AND OTHER	**179,224**	**6,973,600**	**10,370,579**	**4,357,177**	**21,880,580**
TOTAL EXPENDITURES:	**$ 32,727,581**	**$ 6,973,600**	**$ 10,370,579**	**$ 4,447,987**	**$ 54,519,747**

Note 1 -Capital Projects are detailed under Water & Sewer CIP Tab.

Note 2 - Operating Debt is detailed under Debt Service Fund Tab.

Note 3 - SAD Capital Projects & SAD debt is detailed under Water & Sewer CIP/SAI



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
400 WATER AND SEWER								
4000000 WATER AND SEWER BALST/REV								
4000000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(88,704)	(88,081)	-0.7%
Department Total		**(2,585,524)**	**(4,228,952)**	**(2,076,066)**	**0**	**(88,704)**	**(88,081)**	**-0.7%**
4001000 WATER REV MARCO ISLAND								
4001000-343300	WATER FEE	(19,381,425)	(19,820,214)	(18,910,796)	(16,864,468)	(17,500,000)	(19,000,000)	8.6%
4001000-343301	WATER FEES - IRRIGATION	0	(158,172)	(1,426,577)	(1,204,205)	(1,400,000)	(1,400,000)	0.0%
4001000-343310	WATER FEES-METER INSTALL	(13,596)	(14,671)	(14,748)	(24,995)	(12,000)	(12,000)	0.0%
4001000-343315	WATER FEE- SERVICE INSTALL	(15,284)	(19,048)	(17,956)	(33,805)	(12,000)	(12,000)	0.0%
4001000-343320	WATER FEE-CONNECTION	(2,520)	(2,012)	(29,150)	(48,370)	(2,500)	(2,500)	0.0%
4001000-343325	WATER FEE-METER CHANGE OUT	(11,082)	(11,985)	(897)	0	(10,000)	(10,000)	0.0%
4001000-343500	SEWER FEE	(9,499,775)	(9,529,458)	(9,657,404)	(8,446,648)	(9,191,000)	(9,500,000)	3.4%
4001000-343505	EFFLUENT FEES	(992,075)	(917,737)	(917,929)	(737,272)	(796,076)	(800,000)	0.5%
4001000-343510	SEWER FEE-SERVICE INSTALL	(13,200)	(22,200)	(19,521)	(32,400)	(10,000)	(10,000)	0.0%
4001000-361100	INTEREST	(140,716)	(282,246)	(194,835)	(103,264)	(140,000)	(140,000)	0.0%
4001000-364000	DISPOSITION OF FIXED ASSETS	1,534	0	0	0	0	0	0.0%
4001000-365000	SALE OF SURPLUS MATERIALS	(4,049)	(964)	(1,193)	(1,753)	(2,000)	(2,000)	0.0%
4001000-369900	OTHER MISCELLANEOUS	(183,452)	(93,856)	(72,404)	(81,087)	(50,000)	(70,000)	40.0%
Department Total		**(30,255,640)**	**(30,872,563)**	**(31,263,412)**	**(27,578,266)**	**(29,125,576)**	**(30,958,500)**	**6.3%**
4002000 WATER REV MARCO SHORES								
4002000-343300	WATER FEE	(527,155)	(575,738)	(681,185)	(517,326)	(485,000)	(640,000)	32.0%
4002000-343315	WATER FEE- SERVICE INSTALL	0	(172)	(172)	0	0	0	0.0%
4002000-343320	WATER FEE-CONNECTION	0	0	(60)	(465)	0	0	0.0%
4002000-343500	SEWER FEE	(832,721)	(814,862)	(744,659)	(698,741)	(815,000)	(800,000)	-1.8%
4002000-343505	EFFLUENT FEES	(290,626)	(251,433)	(192,499)	(229,062)	(190,000)	(240,000)	26.3%
4002000-369900	OTHER MISCELLANEOUS	(1,390)	30	(3,030)	(40)	(1,000)	(1,000)	0.0%
Department Total		**(1,651,892)**	**(1,642,176)**	**(1,621,605)**	**(1,445,633)**	**(1,491,000)**	**(1,681,000)**	**12.7%**
Grand Total		**(34,493,056)**	**(36,743,691)**	**(34,961,082)**	**(29,023,899)**	**(30,705,280)**	**(32,727,581)**	**6.6%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5331 N. WATER PLANT								
4005331-501210	NON-BARGAINING UNIT WAGES	412,760	439,190	561,745	521,146	572,087	584,800	2.2%
4005331-501250	BENEFIT WAGES	111,475	117,456	0	0	0	0	0.0%
4005331-501400	OVERTIME	38,303	33,289	46,221	34,692	40,000	40,000	0.0%
4005331-512100	FICA TAXES	41,757	43,115	44,637	41,242	46,900	48,800	4.1%
4005331-512200	RETIREMENT CONTRIBUTIONS	25,916	27,828	39,345	35,070	39,225	40,025	2.0%
4005331-512300	LIFE & HEALTH	82,511	123,959	119,542	78,968	108,203	98,240	-9.2%
4005331-523100	PROFESSIONAL SERVICES	7,000	13,000	6,680	26,310	30,000	30,000	0.0%
4005331-523400	OTHER CONTRACTUAL SERVICES	341,236	382,978	188,907	79,700	103,250	114,600	11.0%
4005331-523415	SLUDGE HAULING	146,520	164,825	177,158	174,442	175,000	225,750	29.0%
4005331-524000	TRAVEL & PER DIEM	30	0	20	0	2,880	3,240	12.5%
4005331-524100	COMMUNICATIONS	13,429	13,205	13,816	5,896	8,980	6,220	-30.7%
4005331-524310	UTILITY SERVICE - ELECTRIC	219,452	220,763	225,119	227,000	240,000	240,000	0.0%
4005331-524315	UTILITY SVC ELEC-RAW WATER	162,895	176,762	184,777	190,000	199,980	206,040	3.0%
4005331-524350	UTILITY SERVICE - WASTE DISP	6,356	4,191	4,720	4,975	6,040	6,040	0.0%
4005331-524400	RENTAL & LEASES	2,428	1,779	757	597	3,600	3,600	0.0%
4005331-524600	REPAIR & MAINTENANCE	53,339	122,439	121,838	152,811	153,214	134,600	-12.1%
4005331-524605	REPAIR & MAINT - VEHICLES	6,874	4,476	4,408	3,567	6,760	6,640	-1.8%
4005331-524610	REPAIR & MAINT - FACILITIES	5,232	23,111	24,407	35,533	35,850	28,300	-21.1%
4005331-524615	REPAIR & MAINT - EQUIPMENT	108,419	0	0	0	0	0	0.0%
4005331-524915	OTHER CHGS - SAFETY	2,293	3,332	2,571	4,192	4,400	4,400	0.0%
4005331-525100	OFFICE SUPPLIES	3,496	1,540	607	1,200	2,600	2,000	-23.1%
4005331-525200	OPERATING SUPPLIES	24,826	23,327	24,895	22,745	30,950	31,150	0.6%
4005331-525205	OPER SUPPLIES - FUEL	7,914	15,454	7,733	9,964	10,000	11,660	16.6%
4005331-525220	OPERATING SUPP - UNIFORMS	2,397	2,757	2,891	2,299	3,170	3,170	0.0%
4005331-525235	OPER SUPP-CHEMICALS LIME PLT	565,189	571,261	580,458	651,616	651,872	735,660	12.9%
4005331-525240	OPER SUPP-CHEMICALS RAW WTR	22,456	48,435	85,345	68,827	69,060	108,810	57.6%



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
4005331-525400	MEMBERSHIPS AND PUBLICATIONS	370	1,045	300	1,320	1,370	370	-73.0%
4005331-525500	TRAINING	2,033	2,864	2,429	1,416	4,595	4,595	0.0%
Department Total		**2,416,905**	**2,582,380**	**2,471,325**	**2,375,527**	**2,549,986**	**2,718,710**	**6.6%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5332 S. WATER PLANT								
4005332-501210	NON-BARGAINING UNIT WAGES	362,904	373,684	440,058	373,814	441,401	438,100	-0.7%
4005332-501250	BENEFIT WAGES	71,529	78,645	0	0	0	0	0.0%
4005332-501400	OVERTIME	20,981	28,429	39,732	35,541	40,000	40,000	0.0%
4005332-512100	FICA TAXES	33,396	35,763	35,489	30,392	35,700	35,560	-0.4%
4005332-512200	RETIREMENT CONTRIBUTIONS	27,276	26,034	33,898	27,252	34,940	34,790	-0.4%
4005332-512300	LIFE & HEALTH	89,198	77,998	77,993	52,380	65,426	76,676	17.2%
4005332-523400	OTHER CONTRACTUAL SERVICES	35,267	18,164	18,910	22,950	38,152	46,920	23.0%
4005332-524000	TRAVEL & PER DIEM	1,124	0	25	0	2,280	2,520	10.5%
4005332-524100	COMMUNICATIONS	6,779	6,042	6,868	7,539	15,100	15,100	0.0%
4005332-524310	UTILITY SERVICE - ELECTRIC	683,366	634,943	638,391	630,000	675,000	675,000	0.0%
4005332-524350	UTILITY SERVICE - WASTE DISP	1,570	1,601	1,629	2,095	2,400	2,400	0.0%
4005332-524400	RENTAL & LEASES	0	0	0	2,000	3,100	1,400	-54.8%
4005332-524600	REPAIR & MAINTENANCE	39,656	81,293	120,183	93,072	123,000	141,000	14.6%
4005332-524605	REPAIR & MAINT - VEHICLES	291	1,960	1,559	1,851	3,030	4,340	43.2%
4005332-524610	REPAIR & MAINT - FACILITIES	12,083	14,856	8,496	13,389	23,280	34,400	47.8%
4005332-524615	REPAIR & MAINT - EQUIPMENT	64,835	0	0	0	0	0	0.0%
4005332-524915	OTHER CHGS - SAFETY	685	1,417	1,713	959	2,110	2,110	0.0%
4005332-525100	OFFICE SUPPLIES	5,300	2,247	2,159	2,463	5,430	5,430	0.0%
4005332-525200	OPERATING SUPPLIES	24,549	27,996	26,722	16,801	32,280	32,280	0.0%
4005332-525205	OPER SUPPLIES - FUEL	1,368	9,598	4,058	5,550	9,080	9,080	0.0%
4005332-525220	OPERATING SUPP - UNIFORMS	2,001	2,481	2,699	1,674	2,440	2,440	0.0%
4005332-525245	OPERATING SUPP - CHEMICALS	75,357	99,844	100,804	101,732	132,037	132,705	0.5%
4005332-525400	MEMBERSHIPS AND PUBLICATIONS	310	810	442	885	950	710	-25.3%
4005332-525500	TRAINING	2,565	2,310	2,686	348	3,240	3,240	0.0%
Department Total		**1,562,390**	**1,526,114**	**1,564,512**	**1,422,686**	**1,690,376**	**1,736,201**	**2.7%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5351 MARCO ISLAND SEWER PLANT								
4005351-501210	NON-BARGAINING UNIT WAGES	483,984	495,579	490,313	448,192	526,767	585,289	11.1%
4005351-501250	BENEFIT WAGES	75,951	76,953	0	0	0	0	0.0%
4005351-501400	OVERTIME	22,912	19,944	20,058	23,439	40,000	40,000	0.0%
4005351-512100	FICA TAXES	42,832	43,189	37,167	34,722	42,301	47,021	11.2%
4005351-512200	RETIREMENT CONTRIBUTIONS	38,596	38,914	40,569	35,861	39,441	47,441	20.3%
4005351-512300	LIFE & HEALTH	115,635	125,610	111,000	96,605	115,940	136,275	17.5%
4005351-523100	PROFESSIONAL SERVICES	6,090	0	41,300	44,565	57,000	60,000	5.3%
4005351-523400	OTHER CONTRACTUAL SERVICES	43,842	43,639	55,841	75,269	91,650	91,625	0.0%
4005351-523410	GROUNDS MAINTENANCE	7,385	8,438	0	0	0	0	0.0%
4005351-523415	SLUDGE HAULING	246,802	219,387	293,775	310,000	310,000	350,000	12.9%
4005351-524000	TRAVEL & PER DIEM	974	492	20	0	4,940	4,940	0.0%
4005351-524100	COMMUNICATIONS	3,742	3,833	2,798	2,794	5,200	5,200	0.0%
4005351-524310	UTILITY SERVICE - ELECTRIC	467,629	495,672	493,307	514,500	550,044	552,000	0.4%
4005351-524350	UTILITY SERVICE - WASTE DISP	37,049	44,381	42,902	41,000	41,080	42,280	2.9%
4005351-524400	RENTAL & LEASES	2,218	1,279	0	5,442	6,500	3,500	-46.2%
4005351-524600	REPAIR & MAINTENANCE	21,775	113,840	119,692	94,254	110,600	147,200	33.1%
4005351-524605	REPAIR & MAINT - VEHICLES	592	521	185	399	1,900	2,220	16.8%
4005351-524610	REPAIR & MAINT - FACILITIES	8,577	8,730	13,304	21,596	27,000	50,400	86.7%
4005351-524615	REPAIR & MAINT - EQUIPMENT	67,882	0	0	0	0	0	0.0%
4005351-524915	OTHER CHGS - SAFETY	2,263	1,920	1,285	2,229	3,600	3,600	0.0%
4005351-525100	OFFICE SUPPLIES	2,143	360	329	465	2,600	2,600	0.0%
4005351-525200	OPERATING SUPPLIES	11,640	12,060	11,090	16,377	25,500	25,500	0.0%
4005351-525205	OPER SUPPLIES - FUEL	1,140	11,669	5,356	8,441	14,900	14,900	0.0%
4005351-525220	OPERATING SUPP - UNIFORMS	2,712	2,802	3,477	2,039	3,290	3,290	0.0%
4005351-525245	OPERATING SUPP - CHEMICALS	77,313	75,358	97,417	91,421	107,850	112,230	4.1%
4005351-525400	MEMBERSHIPS AND PUBLICATIONS	240	1,170	342	990	1,270	440	-65.4%



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
4005351-525500	TRAINING	3,838	3,998	2,827	612	6,700	6,700	0.0%
Department Total		**1,795,754**	**1,849,739**	**1,884,354**	**1,871,215**	**2,136,073**	**2,334,651**	**9.3%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5352 MARCO SHORE SEWER PLANT								
4005352-501210	NON-BARGAINING UNIT WAGES	57,357	59,066	62,143	0	0	0	0.0%
4005352-501400	OVERTIME	1,784	1,869	1,606	0	0	0	0.0%
4005352-512100	FICA TAXES	4,459	4,602	4,815	0	0	0	0.0%
4005352-512200	RETIREMENT CONTRIBUTIONS	3,728	3,839	4,144	0	0	0	0.0%
4005352-512300	LIFE & HEALTH	18,154	19,941	21,028	0	0	0	0.0%
Department Total		**85,483**	**89,317**	**93,736**	**0**	**0**	**0**	**0.0%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5361 COLLECTION & DISTRIBUTION								
4005361-501210	NON-BARGAINING UNIT WAGES	785,775	910,322	1,163,168	1,017,913	1,160,227	1,171,900	1.0%
4005361-501250	BENEFIT WAGES	146,525	180,741	0	0	0	0	0.0%
4005361-501400	OVERTIME	23,420	29,652	43,191	19,342	45,000	45,000	0.0%
4005361-512100	FICA TAXES	70,728	82,552	88,907	76,536	88,860	90,460	1.8%
4005361-512200	RETIREMENT CONTRIBUTIONS	57,241	64,835	81,169	69,478	81,400	80,400	-1.2%
4005361-512300	LIFE & HEALTH	164,227	218,251	228,943	195,634	209,710	251,200	19.8%
4005361-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(115,336)	(115,336)	0.0%
4005361-523100	PROFESSIONAL SERVICES	176	135	2,000	360	1,870	50,500	2600.5 %
4005361-523400	OTHER CONTRACTUAL SERVICES	77,361	82,119	239,789	67,925	182,940	90,640	-50.5%
4005361-524000	TRAVEL & PER DIEM	2,405	801	149	3,531	3,780	2,580	-31.7%
4005361-524100	COMMUNICATIONS	4,247	6,228	10,591	11,020	11,943	11,690	-2.1%
4005361-524350	UTILITY SERVICE - WASTE DISP	16,965	20,771	23,234	22,000	23,200	23,200	0.0%
4005361-524400	RENTAL & LEASES	11,278	13,231	15,404	19,825	19,830	13,000	-34.4%
4005361-524600	REPAIR & MAINTENANCE	340,769	425,987	422,238	366,497	414,900	524,500	26.4%
4005361-524605	REPAIR & MAINT - VEHICLES	30,069	32,816	28,391	47,852	48,300	31,760	-34.2%
4005361-524610	REPAIR & MAINT - FACILITIES	887	2,951	2,014	(108)	9,000	9,000	0.0%
4005361-524615	REPAIR & MAINT - EQUIPMENT	32,958	0	0	0	0	0	0.0%
4005361-524915	OTHER CHGS - SAFETY	5,353	3,898	5,657	3,162	5,550	6,750	21.6%
4005361-525100	OFFICE SUPPLIES	1,403	0	0	0	400	400	0.0%
4005361-525200	OPERATING SUPPLIES	45,689	52,951	58,503	39,520	53,100	53,100	0.0%
4005361-525205	OPER SUPPLIES - FUEL	37,514	43,976	36,985	38,082	42,000	42,000	0.0%
4005361-525220	OPERATING SUPP - UNIFORMS	4,241	5,841	6,265	4,862	7,590	7,590	0.0%
4005361-525400	MEMBERSHIPS AND PUBLICATIONS	495	1,252	342	1,159	1,270	1,270	0.0%
4005361-525500	TRAINING	5,421	8,610	2,509	4,255	8,850	8,850	0.0%
Department Total		**1,865,147**	**2,187,919**	**2,459,449**	**2,008,845**	**2,304,384**	**2,400,454**	**4.2%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5362 OPERATIONS MAINTENANCE								
4005362-501210	NON-BARGAINING UNIT WAGES	690,399	727,218	934,311	826,857	896,532	918,675	2.5%
4005362-501250	BENEFIT WAGES	169,195	173,414	0	0	0	0	0.0%
4005362-501400	OVERTIME	62,768	58,094	112,096	75,483	70,000	70,000	0.0%
4005362-512100	FICA TAXES	68,229	70,820	77,310	67,006	71,772	76,425	6.5%
4005362-512200	RETIREMENT CONTRIBUTIONS	46,334	48,212	66,517	56,350	62,120	64,950	4.6%
4005362-512300	LIFE & HEALTH	139,122	154,501	169,820	146,712	155,495	191,477	23.1%
4005362-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(20,111)	(20,111)	0.0%
4005362-523400	OTHER CONTRACTUAL SERVICES	17,047	79	80,031	43,203	44,440	29,440	-33.8%
4005362-524000	TRAVEL & PER DIEM	2,910	1,297	0	0	3,020	3,020	0.0%
4005362-524100	COMMUNICATIONS	31,726	32,841	33,705	34,301	38,250	35,360	-7.6%
4005362-524350	UTILITY SERVICE - WASTE DISP	4,190	5,917	6,456	6,500	6,960	6,960	0.0%
4005362-524400	RENTAL & LEASES	2,374	84	0	1,738	2,000	2,000	0.0%
4005362-524600	REPAIR & MAINTENANCE	48,766	99,899	82,755	92,973	93,800	100,510	7.2%
4005362-524605	REPAIR & MAINT - VEHICLES	19,881	26,558	26,488	19,706	22,885	22,885	0.0%
4005362-524610	REPAIR & MAINT - FACILITIES	8,467	5,493	3,146	4,458	5,000	5,000	0.0%
4005362-524615	REPAIR & MAINT - EQUIPMENT	25,408	0	0	0	0	0	0.0%
4005362-524915	OTHER CHGS - SAFETY	5,275	2,667	3,150	3,057	5,450	5,450	0.0%
4005362-525100	OFFICE SUPPLIES	1,090	2,136	1,176	1,216	1,500	1,500	0.0%
4005362-525200	OPERATING SUPPLIES	61,590	47,540	43,831	53,109	53,900	49,300	-8.5%
4005362-525205	OPER SUPPLIES - FUEL	20,778	13,571	13,962	15,353	21,450	21,450	0.0%
4005362-525220	OPERATING SUPP - UNIFORMS	3,771	3,448	5,271	4,621	5,100	3,720	-27.1%
4005362-525400	MEMBERSHIPS AND PUBLICATIONS	777	678	562	656	1,300	1,300	0.0%
4005362-525500	TRAINING	1,934	4,036	2,313	180	4,070	4,070	0.0%
Department Total		**1,432,031**	**1,478,505**	**1,662,902**	**1,453,481**	**1,544,933**	**1,593,381**	**3.1%**



Marco Island
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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5363 WATER & SEWER ADMINISTRATION								
4005363-501210	NON-BARGAINING UNIT WAGES	459,677	484,708	709,036	613,425	713,508	751,175	5.3%
4005363-501250	BENEFIT WAGES	105,598	112,985	733	647	720	720	0.0%
4005363-501400	OVERTIME	1,789	2,059	2,925	3,323	2,500	2,500	0.0%
4005363-512100	FICA TAXES	38,672	42,102	45,031	44,568	55,600	58,100	4.5%
4005363-512200	RETIREMENT CONTRIBUTIONS	29,939	32,421	44,561	42,223	48,825	55,775	14.2%
4005363-512300	LIFE & HEALTH	85,709	108,717	118,223	101,687	112,859	123,600	9.5%
4005363-512600	OTHER POSTEMP BENEFITS	(14,506)	28,094	24,858	0	0	0	0.0%
4005363-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(173,000)	(173,000)	0.0%
4005363-523100	PROFESSIONAL SERVICES	101,173	217,038	123,430	322,817	323,717	194,062	-40.1%
4005363-523107	LEGAL - OTHER	1,981	338	7,597	4,109	15,000	15,000	0.0%
4005363-523200	ACCOUNTING AUDITING	0	0	45,850	47,940	48,963	48,963	0.0%
4005363-523400	OTHER CONTRACTUAL SERVICES	33,228	4,629	4,271	6,298	18,860	18,860	0.0%
4005363-524000	TRAVEL & PER DIEM	4,431	1,599	107	713	3,100	5,100	64.5%
4005363-524100	COMMUNICATIONS	22,598	22,977	22,731	18,815	28,255	37,111	31.3%
4005363-524200	FREIGHT & POSTAGE	627	1,583	808	707	1,200	1,200	0.0%
4005363-524310	UTILITY SERVICE - ELECTRIC	5,728	6,020	5,798	6,000	7,200	7,200	0.0%
4005363-524400	RENTAL & LEASES	763	3,189	1,440	1,440	2,880	2,880	0.0%
4005363-524500	INSURANCE	662,940	662,940	662,940	750,743	818,992	908,995	11.0%
4005363-524600	REPAIR & MAINTENANCE	0	7	759	10,110	17,000	15,000	-11.8%
4005363-524605	REPAIR & MAINT - VEHICLES	1,268	1,433	1,280	3,705	14,500	6,880	-52.6%
4005363-524610	REPAIR & MAINT - FACILITIES	1,918	861	6,083	8,025	8,100	10,100	24.7%
4005363-524700	PRINTING AND BINDING	3,201	948	1,974	0	4,000	4,000	0.0%
4005363-524910	OTHER CHGS - ADMINISTRATIVE	1,053,336	1,130,052	1,022,292	953,271	1,039,932	1,027,788	-1.2%
4005363-524915	OTHER CHGS - SAFETY	1,755	367	477	713	2,205	2,205	0.0%
4005363-524930	OTHER CHGS-LICENSES/PERMITS	16,600	6,500	22,555	6,250	18,100	16,000	-11.6%
4005363-524940	MISCELLANEOUS EXPENSE	3,365	3,602	3,194	2,232	4,000	4,000	0.0%



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
4005363-525100	OFFICE SUPPLIES	9,061	3,757	2,701	3,770	7,500	7,500	0.0%
4005363-525200	OPERATING SUPPLIES	1,822	3,888	6,513	12,885	18,500	18,700	1.1%
4005363-525205	OPER SUPPLIES - FUEL	2,167	2,947	2,525	2,500	3,120	3,120	0.0%
4005363-525220	OPERATING SUPP - UNIFORMS	628	1,024	782	724	2,450	2,450	0.0%
4005363-525225	OPERATING SUPP - IT	78,523	134,855	149,235	164,031	214,198	232,285	8.4%
4005363-525400	MEMBERSHIPS AND PUBLICATIONS	811	1,087	1,020	1,398	1,480	1,140	-23.0%
4005363-525500	TRAINING	5,186	3,900	184	625	18,000	18,000	0.0%
4005363-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	342,006	44,878	-86.9%
4005363-525850	TRANSFERS OUT-DS	9,382,344	9,462,816	9,556,032	7,754,598	8,459,561	10,433,080	23.3%
4005363-525855	TRANSFERS OUT-CIP	2,305,572	2,229,792	2,296,236	2,104,889	2,296,243	2,447,963	6.6%
4005363-525860	TRANSFERS OUT-R&R	1,550,196	1,486,531	1,530,828	1,403,260	1,530,829	1,631,975	6.6%
Department Total		**15,958,099**	**16,205,766**	**16,425,008**	**14,398,437**	**16,030,903**	**17,985,305**	**12.2%**



Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5364 FINANCIAL SERVICES								
4005364-501210	NON-BARGAINING UNIT WAGES	361,631	367,735	473,492	411,220	448,459	458,150	2.2%
4005364-501250	BENEFIT WAGES	91,512	94,139	0	0	0	0	0.0%
4005364-501400	OVERTIME	7,868	12,763	16,536	17,490	15,000	15,000	0.0%
4005364-512100	FICA TAXES	33,392	34,312	35,617	31,503	34,700	36,300	4.6%
4005364-512200	RETIREMENT CONTRIBUTIONS	22,481	22,832	31,605	27,218	29,725	30,800	3.6%
4005364-512300	LIFE & HEALTH	101,193	105,705	106,983	98,394	94,960	119,038	25.4%
4005364-523100	PROFESSIONAL SERVICES	5,375	1,500	1,500	0	2,250	2,250	0.0%
4005364-523200	ACCOUNTING AUDITING	46,071	47,205	0	0	0	0	0.0%
4005364-523400	OTHER CONTRACTUAL SERVICES	33,834	37,326	18,109	30,797	73,700	83,490	13.3%
4005364-524000	TRAVEL & PER DIEM	687	855	0	0	2,150	2,150	0.0%
4005364-524100	COMMUNICATIONS	1,525	1,593	2,365	2,333	3,150	3,390	7.6%
4005364-524200	FREIGHT & POSTAGE	45,888	43,649	46,830	47,114	54,000	54,000	0.0%
4005364-524600	REPAIR & MAINTENANCE	0	785	250	757	1,500	1,500	0.0%
4005364-524605	REPAIR & MAINT - VEHICLES	2,871	1,324	3,414	4,199	4,200	6,000	42.9%
4005364-524615	REPAIR & MAINT - EQUIPMENT	1,318	0	0	0	0	0	0.0%
4005364-524700	PRINTING AND BINDING	0	352	0	0	1,500	1,500	0.0%
4005364-524900	OTHER CHGS & OBLIGATIONS	27,565	29,365	75,517	15,581	21,600	24,000	11.1%
4005364-524915	OTHER CHGS - SAFETY	570	472	535	584	840	840	0.0%
4005364-524935	OTHER CHGS - PAYMENT PROCESS	0	0	0	42,616	60,000	66,000	10.0%
4005364-524940	MISCELLANEOUS EXPENSE	2,450	0	0	0	0	0	0.0%
4005364-525100	OFFICE SUPPLIES	3,026	2,754	2,255	3,362	4,000	5,000	25.0%
4005364-525200	OPERATING SUPPLIES	0	691	1,015	541	3,600	5,000	38.9%
4005364-525205	OPER SUPPLIES - FUEL	6,022	6,131	5,064	7,020	7,020	7,800	11.1%
4005364-525220	OPERATING SUPP - UNIFORMS	993	790	815	(52)	900	900	0.0%
4005364-525225	OPERATING SUPP - IT	0	0	7,500	12,286	16,786	19,786	17.9%
4005364-525400	MEMBERSHIPS AND PUBLICATIONS	90	90	90	90	100	100	0.0%



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
4005364-525500	TRAINING	300	2,300	83	0	1,000	5,500	450.0%
Department Total		**796,663**	**814,668**	**829,576**	**753,054**	**881,140**	**948,494**	**7.6%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
5810 TRANSFERS OUT								
4005810-525840	TRANSFERS OUT - GOVT CIP	999,996	0	0	0	88,704	116,723	31.6%
4005810-525855	TRANSFERS OUT-CIP	1,502,873	2,710,407	2,568,562	3,191,767	3,481,928	2,893,662	-16.9%
Department Total		**2,502,869**	**2,710,407**	**2,568,562**	**3,191,767**	**3,570,632**	**3,010,385**	**-15.7%**
Grand Total		**28,415,342**	**29,444,814**	**29,959,422**	**27,475,013**	**30,708,427**	**32,727,581**	**6.6%**

HIDEAWAY BEACH FUND (150)

FINANCIAL SUMMARY

Fiscal Year 2021-22

Beginning Unassigned Fund Balance - as of Sept. 30, 2020		**$**	**2,670,044**
Projected Revenues FY 2020-21		$	555,751
Projected Expenditures FY 2020-21		$	361,914
Estimated Net Increase/(Decrease) in Fund Balance		**$**	**193,837**
Expected Unassigned Fund Balance as of Sept. 30, 2021		**$**	**2,863,881**
Add Fiscal Year 2021-22 Budgeted Revenues			
Taxes	865,486		
Transfers In	-	$	865,486
TOTAL AVAILABLE RESOURCES		**$**	**3,729,367**
Less Fiscal Year 2021-22 Budgeted Expenditures			
Operating Expenditures	865,486		
		$	865,486
BUDGETED CASH FLOW		**$**	**-**
Projected Unassigned Fund Balance as of September 30, 2022		**$**	**2,863,881**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
150 HIDEAWAY BEACH TAX DISTRICT								
1500000-311000	AD VALOREM TAXES	(652,144)	(655,640)	(505,535)	(538,719)	(535,697)	(865,486)	61.6%
1500000-311200	DELINQUENT AD VALOREM TAXES	0	(986)	0	0	0	0	0.0%
1500000-361100	INTEREST	(8,729)	(35,060)	(30,448)	(589)	0	0	0.0%
1500000-362100	RENTAL INCOME	0	0	0	(16,224)	(20,281)	0	-100.0%
1500000-369900	OTHER MISCELLANEOUS	0	(340)	0	0	0	0	0.0%
1505371-523100	PROFESSIONAL SERVICES	142,442	183,047	101,473	280,729	285,273	100,000	-64.9%
1505371-523107	LEGAL - OTHER	3,356	5,064	24,220	30,910	33,685	15,000	-55.5%
1505371-523120	WILDLIFE MONITORING	8,400	28,250	0	0	40,000	40,000	0.0%
1505371-523400	OTHER CONTRACTUAL SERVICES	0	0	0	38,915	45,621	0	-100.0%
1505371-524000	TRAVEL & PER DIEM	1,270	63	46	47	3,000	3,000	0.0%
1505371-524600	REPAIR & MAINTENANCE	0	0	0	12,225	12,225	0	-100.0%
1505371-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	139,859	707,486	405.9%
Department Total		**(505,405)**	**(475,601)**	**(410,244)**	**(192,707)**	**3,685**	**0**	**-100.0%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
19028								
150 HIDEAWAY BEACH TAX DISTRICT								
1505371-606300	INFRASTRUCTURE	0	707,229	0	0	0	0	0.0%
Department Total		**0**	**707,229**	**0**	**0**	**0**	**0**	**0.0%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
20048								
150 HIDEAWAY BEACH TAX DISTRICT								
1505371-606400	MACHINERY & EQUIPMENT	0	0	121,684	0	0	0	0.0%
Department Total		**0**	**0**	**121,684**	**0**	**0**	**0**	**0.0%**
Grand Total		**(505,405)**	**231,628**	**(288,560)**	**(192,707)**	**3,685**	**0**	**-100.0%**

RISK MANAGEMENT FUND (500)
FINANCIAL SUMMARY
Fiscal Year 2021-22

Beginning Fund Balance - as of Sept. 30, 2020		**$**	**1,787,078**
Projected Revenues FY 2020-21		$	1,578,045
Projected Expenditures FY 2020-21		$	1,513,888
Net Increase/(Decrease) in Fund Balance		**$**	**64,157**
Expected Fund Balance as of Sept. 30, 2021		**$**	**1,851,235**
Add Fiscal Year 2021-22 Budgeted Revenues			
Transfers In General Fund	676,758		
Transfers In Bldg Services	92,300		
Transfers In Water Sewer	908,995		
		$	1,678,053
TOTAL AVAILABLE RESOURCES		**$**	**3,529,288**
Less Fiscal Year 2021-22 Budgeted Expenditures			
Operating Expenditures	1,778,053		
		$	1,778,053
BUDGETED CASH FLOW		**$**	**(100,000)**
Projected Fund Balance as of September 30, 2022		**$**	**1,751,235**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
500 SELF-INSURANCE FUND								
5000000-341205	INTERNAL SERV FEE-INSUR GEN FD	(682,800)	(682,800)	(682,800)	(537,862)	(586,758)	(676,758)	15.3%
5000000-341210	INTERNAL SERV FEE-INSUR BLDG	(67,284)	(67,284)	(67,284)	(66,270)	(72,295)	(92,300)	27.7%
5000000-341215	INTERNAL SERV FEE-WTR/SWR	(662,940)	(662,940)	(662,940)	(750,743)	(818,992)	(908,995)	11.0%
5000000-361100	INTEREST	(16,958)	(67,482)	(58,642)	(1,035)	0	0	0.0%
5000000-369900	OTHER MISCELLANEOUS	(37,611)	(14,691)	(5,181)	(870)	0	0	0.0%
5000000-369905	INSURANCE CLAIMS REIMBUSEMT	(396,358)	(59,428)	(242,938)	(87,595)	0	0	0.0%
5000000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(100,000)	(100,000)	0.0%
5005190-523106	LEGAL - LITIGATION	0	0	11,370	0	0	0	0.0%
5005190-523430	SELF INS THIRD PARTY ADMIN	35,500	36,000	36,000	36,500	39,000	41,000	5.1%
5005190-524500	INSURANCE	759,045	849,259	956,611	1,086,364	1,004,045	1,202,053	19.7%
5005190-524520	INSURANCE CLAIMS PAID	31,316	1,591,295	(85,013)	366,513	400,000	400,000	0.0%
5005190-524600	REPAIR & MAINTENANCE	20,694	11,768	13,582	24,467	35,000	35,000	0.0%
5005190-524940	MISCELLANEOUS EXPENSE	11,200	45	60	45	0	0	0.0%
5005810-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	100,000	100,000	0.0%
5005810-525855	TRANSFERS OUT-CIP	375,000	0	0	0	0	0	0.0%
Department Total		**(631,195)**	**933,741**	**(787,174)**	**69,514**	**0**	**0**	**0.0%**
Grand Total		**(631,195)**	**933,741**	**(787,174)**	**69,514**	**0**	**0**	**0.0%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
650 FIRE PENSION TRUST								
6500000-361100	INTEREST	(99,575)	(215,812)	(242,856)	(162,988)	0	0	0.0%
6500000-361200	DIVIDENDS	(235,746)	(268,724)	(236,827)	(186,543)	0	0	0.0%
6500000-361300	NET INC/DEC IN FMK VALUE	84,008	(121,496)	(1,032,893)	(2,693,539)	0	0	0.0%
6500000-361400	GAIN OR LOSS ON INVESTMENT	(1,313,660)	(331,882)	(423,660)	(1,262,771)	0	0	0.0%
6500000-368005	PENSION FD CONTRIB -EMPLOYEE	(23,976)	(25,905)	(27,736)	(27,661)	0	0	0.0%
6500000-368010	PENSION CONTRIBUTION - CITY	(945,190)	(1,031,726)	(1,122,595)	(1,111,707)	(60,000)	(60,750)	1.3%
6500000-368020	PENSION CONTRIBUTION STATE	(333,793)	(337,058)	(364,767)	(371,103)	(20,000)	(20,250)	1.3%
6500000-369900	OTHER MISCELLANEOUS	(55)	0	0	0	0	0	0.0%
6505180-523105	LEGAL	20,000	15,455	15,156	13,750	28,000	28,000	0.0%
6505180-523125	ACTUARIAL SERVICES	16,976	17,508	21,271	5,567	24,000	24,000	0.0%
6505180-523130	INVESTMENT ADVISORY SVC	139,551	154,135	165,070	128,247	0	0	0.0%
6505180-523400	OTHER CONTRACTUAL SERVICES	10,522	10,345	10,300	8,620	0	0	0.0%
6505180-523600	PENSION BENEFITS	158,478	531,049	247,453	615,560	0	0	0.0%
6505180-524500	INSURANCE	2,304	3,003	3,003	3,003	3,000	4,000	33.3%
6505180-524910	OTHER CHGS - ADMINISTRATIVE	0	0	0	0	15,000	15,000	0.0%
6505180-524940	MISCELLANEOUS EXPENSE	120	91	90	65	10,000	10,000	0.0%
6505180-525400	MEMBERSHIPS AND PUBLICATIONS	3,680	1,960	1,340	1,395	0	0	0.0%
6505180-525500	TRAINING	4,517	905	664	843	0	0	0.0%
Department Total		**(2,511,839)**	**(1,598,152)**	**(2,986,988)**	**(5,039,262)**	**0**	**0**	**0.0%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
651 POLICE PENSION TRUST								
6510000-361100	INTEREST	(88,125)	(134,555)	(151,357)	(118,005)	0	0	0.0%
6510000-361200	DIVIDENDS	(191,485)	(211,584)	(190,325)	(149,765)	0	0	0.0%
6510000-361300	NET INC/DEC IN FMK VALUE	117,623	(40,851)	(729,337)	(2,260,640)	0	0	0.0%
6510000-361400	GAIN OR LOSS ON INVESTMENT	(1,013,181)	(241,515)	(404,044)	(909,775)	0	0	0.0%
6510000-368005	PENSION FD CONTRIB -EMPLOYEE	(11,495)	(11,479)	(13,116)	(12,150)	0	0	0.0%
6510000-368010	PENSION CONTRIBUTION - CITY	(715,410)	(632,547)	(520,316)	(554,896)	(65,120)	(64,680)	-0.7%
6510000-368020	PENSION CONTRIBUTION STATE	(201,135)	(221,812)	(268,941)	(220,842)	(8,880)	(8,820)	-0.7%
6515180-523105	LEGAL	12,000	12,705	12,156	11,190	20,000	20,000	0.0%
6515180-523125	ACTUARIAL SERVICES	22,849	25,573	18,707	15,195	30,000	25,000	-16.7%
6515180-523130	INVESTMENT ADVISORY SVC	113,047	119,810	125,412	108,472	0	0	0.0%
6515180-523400	OTHER CONTRACTUAL SERVICES	10,693	11,600	11,514	10,147	0	0	0.0%
6515180-523600	PENSION BENEFITS	280,997	488,778	416,943	402,429	0	0	0.0%
6515180-524500	INSURANCE	2,331	2,336	2,336	2,336	3,000	3,500	16.7%
6515180-524910	OTHER CHGS - ADMINISTRATIVE	0	0	0	0	15,000	15,000	0.0%
6515180-524940	MISCELLANEOUS EXPENSE	192	90	90	65	6,000	10,000	66.7%
6515180-525400	MEMBERSHIPS AND PUBLICATIONS	600	600	620	620	0	0	0.0%
6515180-525500	TRAINING	1,227	0	0	0	0	0	0.0%
Department Total		**(1,659,272)**	**(832,851)**	**(1,689,657)**	**(3,675,620)**	**0**	**0**	**0.0%**

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GENERAL GOVERNMENTAL FUNDS
FIVE YEAR CAPITAL IMPROVEMENTS SUMMARY

General Government Cip Funding Sources	FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL
Trans from General Fund	4,319,108	5,326,880	5,313,430	5,313,430	3,306,630	24,971,458
State Appropriation HB 2185	370,000					
Trans from Police Impact Fees	102,000					102,000
Trans from One Cent Fund	2,000,000	2,000,000	2,000,000	2,000,000		
Trans from Capital Reserves	178,507					178,507
Trans from Bldg Services	46,482					
Trans from Water Sewer	116,723					
Total Funding	**7,132,820**	**7,326,880**	**7,313,430**	**7,313,430**	**3,306,630**	**25,251,965**

FY22 CAPITAL INITIATIVES

Capital Outlay Funding Requests:	FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL
PW - Street Light Pole Refinishing	60,000	60,000	60,000	60,000	60,000	300,000
Grant Match - CH Wind Retrofit	352,325					352,325
Tide Leveling/Canal Flushing	750,000					750,000
Annex - 5 year Capital R&R	4,200					4,200
City Hall - 5 year Capital R&R	20,000					20,000
PD - Portable Training System	82,000					82,000
PD - Telescopic Camera	20,000					20,000
IT- Tightrope Media	37,000					37,000
IT- Broadcast Pix Upgrade	19,000					19,000
Park-PRAC Capital Items	38,307					38,307
Total Governmental CIP Add Ons	**1,382,832**	**60,000**	**60,000**	**60,000**	**60,000**	**1,622,832**

5 YEAR FLEET

DEPARTMENT	FY2022	FY2023	FY2024	FY2025	FY2026	5YR TOTAL
General Government	1,700	1,700	1,700	1,700	1,700	8,500
Fire Department	176,700	176,700	163,750	163,750	163,750	844,650
Public Works	64,800	64,800	64,800	64,800	64,800	324,000
Parks & Recreation	19,700	19,700	19,700	19,700	19,700	98,500
Police Department	359,800	362,200	362,200	362,200	362,200	1,808,600
Code Division	10,700	10,700	10,700	10,700	10,700	53,500
Fleet Grand Totals	**633,400**	**635,800**	**622,850**	**622,850**	**622,850**	**3,137,750**

5 YEAR INFRASTRUCTURE & OTHER

DEPARTMENT	FY2022	FY2023	FY2024	FY2025	FY2026	5YR TOTAL
Information Technology	124,940	124,940	124,940	124,940	124,940	624,700
Fire Department	455,008	355,800	355,800	355,800	355,800	1,878,208
Public Works	4,296,080	4,011,080	4,011,080	4,011,080	2,011,080	18,340,400
Parks & Recreation	35,640	35,640	35,640	35,640	35,640	178,200
Police Department	162,020	159,620	159,120	159,120	152,320	792,200
Code Division	4,000	4,000	4,000	4,000	4,000	20,000
Infrastructure Totals	**5,077,688**	**4,691,080**	**4,690,580**	**4,690,580**	**2,683,780**	**21,833,708**
TOTAL 5 YEAR CIP	**5,711,088**	**5,326,880**	**5,313,430**	**5,313,430**	**3,306,630**	**24,971,458**

PROPOSED GENERAL CIP BUDGET	**7,093,920**	**5,386,880**	**5,373,430**	**5,373,430**	**3,366,630**	**26,594,290**

BUILDING SERVICES CAPITAL

Appropriation						
Building Services - Fleet	22,500	22,500	22,500	22,500	22,500	112,500
Building Services - Capital Equipment R&R	4700	4700	4700	4700	4700	23,500
Building Services - Annex Capital R&R	11,700	11,700	11,700	11,700	11,700	58,500
Total FY21 Building Services Capital Funding	**38,900**	**38,900**	**38,900**	**38,900**	**38,900**	**194,500**

TOTAL GOVERNMENTAL CIP	**7,132,820**	**5,425,780**	**5,412,330**	**5,412,330**	**3,405,530**	**26,788,790**

Five Year Capital Funding Plan

ITEM #	PROJ	PUBLIC WORKS INFRASTRUCTURE & OTHER	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
2	16024	PW - Annual Bridge Rehabilitation Project	500,000	500,000	500,000	500,000	500,000	2,500,000
4	16027	PW - Citywide Drainage Improvement Projects	302,000	302,000	302,000	302,000	302,000	1,510,000
5	16028	PW - Master Plan Drainage Project - Citywide	1,295,000	1,295,000	1,295,000	1,295,000	295,000	5,475,000
6	16030	PW - Shared Use Pathway - Design	90,000	90,000	90,000	90,000	90,000	450,000
7	16031	PW - Street Resurfacing - Citywide	1,500,000	1,500,000	1,500,000	1,500,000	500,000	6,500,000
8	16035	PW - Bike Paths -Design & Construction	224,080	224,080	224,080	224,080	224,080	1,120,400
9	20004	PW - Swale & Stormwater Improvements	100,000	100,000	100,000	100,000	100,000	500,000
10	TBD	PW - Storage Building	285,000					285,000
		Public Works Infrastructure & Other Total	4,296,080	4,011,080	4,011,080	4,011,080	2,011,080	18,340,400

ITEM #	PROJ	PUBLIC WORKS VEHICLES	FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16099	PW - Public Works Vehicle - Water Truck	16,000	16,000	16,000	16,000	16,000	80,000
2	16101	PW - Public Works Equipment - Vactor	LEASE	LEASE				-
3	16103	PW - Public Works Equipment - Loader	3,500	3,500	3,500	3,500	3,500	17,500
4	16104	PW - Public Works Equipment - Boat	5,000	5,000	5,000	5,000	5,000	25,000
5	20003	PW - Public Works Equipment - Excavator	3,500	3,500	3,500	3,500	3,500	17,500
6	21025	PW - Staff Vehicles	36,800	36,800	36,800	36,800	36,800	184,000
		Public Works Vehicle Total	64,800	64,800	64,800	64,800	64,800	324,000
		Public Works Total	4,360,880	4,075,880	4,075,880	4,075,880	2,075,880	18,664,400

Five Year Capital Funding Plan

ITEM #	PROJ	INFORMATION TECHNOLOGY INFRASTRUCTURE & OTHER	FUNDING					
			FY2022	FY2023	FY2024	FY2026	FY2026	TOTAL 5 YR FUNDING
1	16016	IT - Network Equip Replacement (75 switches)	26,000	26,000	26,000	26,000	26,000	130,000
2	16017	IT - SAN - Offsite Storage Devices	7,200	7,200	7,200	7,200	7,200	36,000
3	16021	IT - Replacement Virtual Host	4,000	4,000	4,000	4,000	4,000	20,000
4	16022	IT - Replacement Audio/Visual PTZ Cameras	3,500	3,500	3,500	3,500	3,500	17,500
5	18003	IT - City Wide Hardware Replacement Program	84,240	84,240	84,240	84,240	84,240	421,200
		IT Infrastructure & Other Total	124,940	124,940	124,940	124,940	124,940	624,700

Five Year Capital Funding Plan

ITEM #	PROJ	FIRE RESCUE	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16002	* FD - Fire Fighting Equip.	34,000	34,000	34,000	5,000	5,000	112,000
2	16003	FD - Mobile & Portable 800 Mhz radios				20,000	20,000	40,000
3	16004	FD - Medical Equipment	1,100	1,100	1,100	300	500	4,100
4	16005	FD - Cardiac Monitors	6,000	6,000	6,000	6,000	6,000	30,000
5	16006	FD - Thermal Imaging Cameras				4,000	1,100	5,100
6	16007	FD - Chest Compression Devices	7,500	7,500	7,500	7,500	7,500	37,500
7	16010	FD - Hurst Tool/ Jaws of Life	11,200	11,200	11,200	11,200	13,900	58,700
8	16012	FD - Station Appliances	1,000	1,000	1,000	1,000	1,000	5,000
9	16013	FD - SCBA	35,000	35,000	35,000	40,800	40,800	186,600
10	16014	FD - FD Station 50	359,208	260,000	260,000	260,000	260,000	1,399,208
		FD Infrastructure & Other Total	455,008	355,800	355,800	355,800	355,800	1,878,208

* 16,100 Inc, added from Operating (Bunker Gear)

ITEM #	PROJ	FIRE RESCUE	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16090	FD - Brush truck replacement	8,400	8,400	8,400	8,400	8,400	33,600
2	16091	FD - Kubota ATV replacement	3,500	3,500	1,550	1,550	1,550	8,150
3	16092	FD - Staff vehicle replacement	53,500	53,500	42,500	42,500	42,500	181,000

Five Year Capital Funding Plan

4	16093	FD - Ladder Truck		LEASE	LEASE	LEASE	LEASE	LEASE	-
5	16094	FD - Support / Hazmat vehicle replacement		7,300	7,300	7,300	7,300	7,300	29,200
6	16095	FD - Engines /Squad (4)	**	77,000	77,000	77,000	77,000	77,000	416,000
7	16096	FD - Rescue Boat**		27,000	27,000	27,000	27,000	27,000	108,000
		FD Fleet Total		176,700	176,700	163,750	163,750	163,750	667,950
		Fire Rescue Total		631,708	532,500	519,550	519,550	519,550	2,546,158

* Engine # 2 leased @ aproximated $70k annualy starting in FY23 which is funded by the $70k CIP annual funding shown.
** Engine # 3 leased @ aproximated $70k annualy which is funded by availabe balance in project 16095

Five Year Capital Funding Plan

ITEM #	PROJ	GENERAL GOVERNMENT VEHICLES	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16115	GG - City Hall Sedans	1,700	1,700	1,700	1,700	1,700	6,800
		General Government Sub Total	1,700	1,700	1,700	1,700	1,700	6,800

Five Year Capital Funding Plan

ITEM #	PROJ	PARKS & RECREATION INFRASTRUCTURE & OTHER	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16080	REC - Re-Pavement Winterberry Parking Lots (2)	4,000	4,000	4,000	4,000	4,000	20,000
2	16081	REC - Re-Seal & Re-Stripe Racquet Center Parking Lot	4,000	4,000	4,000	4,000	4,000	20,000
3	16087	REC - Park Fencing	1,000	1,000	1,000	1,000	1,000	5,000
4	16088	REC - Re-Seal & Re-Stripe Mackle Park Parking Lot	8,000	8,000	8,000	8,000	8,000	40,000
5	17009	REC - Park Improvements - Racquet Center	3,800	3,800	3,800	3,800	3,800	19,000
6	18060	REC - Park Improvements - Mackle	6,840	6,840	6,840	6,840	6,840	34,200
7	20005	REC - Park Improvements - Winterberry	2,000	2,000	2,000	2,000	2,000	10,000
8	20006	REC - Park Improvements - Leigh Plummer	1,000	1,000	1,000	1,000	1,000	5,000
9	20007	REC - Park Improvements - Veterans Community Park	2,000	2,000	2,000	2,000	2,000	10,000
10	20008	REC - Park Improvements - Tommy Barfield Park	2,000	2,000	2,000	2,000	2,000	10,000
11	20009	REC - Park Improvements - Jane Hittler	1,000	1,000	1,000	1,000	1,000	5,000
		Parks & Rec. Infrastructure & Other Total	35,640	35,640	35,640	35,640	35,640	178,200

ITEM #	PROJ	PARKS & RECREATION						
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16113	REC-Vehicle Replacement-15 Passenger Van	2,800	2,800	2,800	2,800	2,800	14,000
2	16114	REC-Vehicle Replacement-Staff vehicles	3,500	3,500	3,500	3,500	3,500	17,500
3	17050	REC - Mowers	2,400	2,400	2,400	2,400	2,400	12,000
4	19015	REC - Golf Cart	1,000	1,000	1,000	1,000	1,000	5,000
5	17051	REC- Ground Master	10,000	10,000	10,000	10,000	10,000	50,000
		Parks & Recreation Vehicle Total	19,700	19,700	19,700	19,700	19,700	98,500
		Parks & Recreation Total	55,340	55,340	55,340	55,340	55,340	276,700

Five Year Capital Funding Plan

ITEM #	PROJ	POLICE DEPARTMENT INFRASTRUCTURE & OTHER	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
Traffic Safety / Traffic Control Devices								
1	16068	PD - Laser (Traffic Enforcement & Crash Investigation)	500	500	500	500	500	2,500
2	16070	PD - Radar	5,500	5,500	5,500	5,500	5,500	27,500
3	16072	PD - Traffic / Message Trailer Replacement (2)	3,400	3,400	3,400	3,400	3,400	17,000
Building / Facilities Maintenance								
4	16055	PD - HVAC Software Replacement	500	500	500	500	500	2,500
5	16073	PD - Re-Paving Parking Lot	1,000	1,000	1,000	1,000	1,000	5,000
6	16074	PD - Radio Tower Refurbishment	4,000	4,000	4,000	4,000	4,000	20,000
7	16075	PD - Interior Re-Paint	1,000	1,000	1,000	1,000	1,000	5,000
8	16076	PD - Exterior Re-Paint	1,000	1,000	1,000	1,000	1,000	5,000
9	16077	PD - Elevator Overhaul	1,000	1,000	1,000	1,000	1,000	5,000
10	16078	PD - Roof	1,000	1,000	1,000	1,000	1,000	5,000
11	16079	PD - Generator	5,000	5,000	5,000	5,000	5,000	25,000
Communications (Radios, Satellite, Phone, ETC)								
12	16040	PD - 800 MHz Mobile Radio	16,000	16,000	16,000	16,000	16,000	80,000
13	16041	PD - 800 MHz Portable Radios	27,000	27,000	27,000	27,000	27,000	135,000
14	16042	PD - City-Wide VHF Replacement Program 2023)	15,000	15,000	15,000	15,000	15,000	75,000
Automated External Defibrillator								
15	16043	PD - AED	8,100	8,100	8,100	8,100	8,100	40,500
IT (Hardward & Software)								
16	16049	PD - B/W Laser Printer - Network	320	320	320	320	320	1,600
17	16050	PD - Color Laser Printer - Network	1,250	1,250	1,250	1,250	1,250	6,250
18	16051	PD - Specialized Software	10,000	10,000	10,000	10,000	10,000	50,000
19	16052	PD - Desktops Computers	5,850	5,850	5,850	5,850	5,850	29,250
20	16054	PD - Forensic Computer (FRED)	2,500	2,500	2,500	2,500	2,500	12,500
21	16056	PD - Laptops PD	10,000	10,000	10,000	10,000	10,000	50,000
Officer Safety Equipment								
22	16063	PD - Night Vision	2,800	2,800	2,800	2,800	1,000	12,200
23	16064	PD - Firearms Refurbishment Program	2,000	2,000	2,000	2,000	2,000	10,000
24	16066	PD - Taser Replacement Program	8,000	8,000	8,000	8,000	8,000	40,000

Five Year Capital Funding Plan

Evidence Security / Investigations								
25	16059	PD - Evidence Vault / Vented	* 2,000	2,000	2,000	2,000	2,000	10,000
26	16061	PD - Video Cameras - Patrol & Investigations Equipment	1,200	1,200	1,200	1,200	1,200	6,000
27	16065	PD - Surveillance Transmitter / Receiver	1,000	1,000	500	500	500	3,500
28	16067	PD - Evidence Storage Cage (Cage, Lights, Security System)	1,500	1,500	1,500	1,500	1,500	7,500
Livescan Fingerprint Scanner								
29	16060	PD - Live Scan Finger Print System	3,400	1,000	1,000	1,000	1,000	7,400
Vehicle Enhancements								
30	16069	PD - Vehicle Video System	15,000	15,000	15,000	15,000	10,000	70,000
31	16039	PD - Thermal Image Unit for Boat	2,000	2,000	2,000	2,000	2,000	10,000
32	16071	PD - Thermal Image Unit (Vehicle)	3,200	3,200	3,200	3,200	3,200	16,000
		Police Dept Infrastructure & Other Total	162,020	159,620	159,120	159,120	152,320	792,200

ITEM #	PROJ	POLICE VEHICLES	FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16107	PD - Vehicles	291,600	291,600	291,600	291,600	291,600	1,458,000
2	16109	PD - Polaris	3,900	3,900	3,900	3,900	3,900	19,500
3	16110	PD - PWC	1,000	1,000	1,000	1,000	1,000	5,000
4	16111	PD - Harley	2,100	2,100	2,100	2,100	2,100	10,500
5	16112	PD - Boat						-
		Boat #1 Replacement	27,900	27,900	27,900	27,900	27,900	139,500
		Boat #2 Replacement	8,300	10,700	10,700	10,700	10,700	51,100
		Outboard Engines	25,000	25,000	25,000	25,000	25,000	125,000
		Police Dept Vehicle Total	359,800	362,200	362,200	362,200	362,200	1,808,600
		Police Department Total	521,820	521,820	521,320	521,320	514,520	2,600,800

Five Year Capital Funding Plan

ITEM #	PROJ	CODE DIVISION INFRASTRUCTURE & OTHER	FUNDING					
			FY2022	FY2023	FY2024	FY2026	FY2026	TOTAL 5 YR FUNDING
1	21014	CODE - Equipment	4,000	4,000	4,000	4,000	4,000	20,000

ITEM #	PROJ	CODE DIVISION VEHICLES	FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16106	Vehicles	10,700	10,700	10,700	10,700	10,700	42,800
		Code Division Total	14,700	14,700	14,700	14,700	14,700	62,800

Five Year Capital Funding Plan

ITEM #	PROJ	BUILDING SERVICES VEHICLES	FUNDING					
			FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL 5 YR FUNDING
1	16106	Vehicles	22,500	22,500	22,500	22,500	25,000	115,000
		Building Service Fund Total	22,500	22,500	22,500	22,500	25,000	115,000



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
300 CAPITAL PROJECTS FUNDS								
0000 UNDEFINED								
Department Total		(10,509,590)	(4,563,205)	(6,731,443)	(6,901,136)	0	(7,192,062)	0.0%
3200 RACQUET CENTER INCOME								
Department Total		0	0	(5,450)	0	0	0	0.0%
5160 INFORMATION TECHNOLOGY								
Department Total		145,717	80,798	56,230	26,328	0	180,940	0.0%
5190 GENERAL GOVERNMENT								
Department Total		32,151	19,506	32,155	8,544	0	378,225	0.0%
5210 POLICE								
Department Total		668,523	230,431	218,651	691,154	0	623,820	0.0%
5220 FIRE & RESCUE								
Department Total		3,006,591	2,527,701	711,685	503,440	0	690,950	0.0%
5240 BUILDING SERVICES								
Department Total		0	111,703	30,972	4,969	0	38,900	0.0%
5290 CODE COMPLIANCE								
Department Total		0	0	2,200	26,405	0	14,700	0.0%
5410 STREETS & DRAINAGE								
Department Total		3,578,859	2,271,132	3,724,180	5,113,009	0	5,170,880	0.0%
5720 PARKS & RECREATION								
Department Total		331,873	218,568	276,438	163,488	0	93,647	0.0%
5810 TRANSFERS OUT								
Department Total		35,278	0	168,223	0	0	0	0.0%

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
301 ASSET REPLACEMENT								
0000 UNDEFINED								
Department Total		(49,689)	(197,493)	(22,553)	(389)	(110,783)	(178,507)	61.1%
5810 TRANSFERS OUT								
Department Total		455,196	0	25,390	103,218	110,783	178,507	61.1%
Grand Total		405,507	(197,493)	2,837	102,829	0	0	0.0%



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
302 ONE-CENT SALES TAX FUND								
0000 UNDEFINED								
Department Total		**0**	**(2,646,956)**	**(4,069,049)**	**(3,817,743)**	**0**	**(3,900,000)**	**0.0%**
5190 GENERAL GOVERNMENT								
Department Total		**0**	**0**	**0**	**0**	**0**	**1,900,000**	**0.0%**
5720 PARKS & RECREATION								
Department Total		**0**	**0**	**369,982**	**302,628**	**0**	**0**	**0.0%**
5810 TRANSFERS OUT								
Department Total		**0**	**0**	**0**	**87,613**	**0**	**2,000,000**	**0.0%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
303 GOVMT IMPACT FEES FUND								
0000 UNDEFINED								
Department Total		**0**	**0**	**0**	**0**	**0**	**(102,000)**	**0.0%**
5810 TRANSFERS OUT								
Department Total		**0**	**0**	**0**	**0**	**0**	**102,000**	**0.0%**

MARCO ISLAND WATER & SEWER DEPT
5 YR CAPITAL IMPROVEMENT PROGRAM

ITEM	PROJ NMBR	RENEWAL, REPLACEMENT, & IMPROVEMENT (RR&I)	FUNDING SOURCE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
8	16117	Meter Replacement	RR&I	400,000	400,000	400,000	400,000	400,000	$ 2,000,000
10	16125	Sanitary Sewer Manhole Repair and Lining	Capital Reserve	160,000	160,000	160,000	160,000	160,000	$ 800,000
3	16161	RO Membrane Replacement	RR&I	50,000	50,000	50,000	50,000	50,000	$ 250,000
4	16162	MBR Membrane Replacement	RR&I	120,000	120,000	0	0	120,000	$ 360,000
6	16163	Corrosion Inhibition Program	RR&I	60,000	60,000	60,000	60,000	60,000	$ 300,000
7	16164	Lift Station Vault/Valve Replacement	RR&I	100,000	100,000	100,000	100,000	100,000	$ 500,000
9	16165	Vehicle Replacement	RR&I	140,000	140,000	140,000	140,000	160,000	$ 720,000
11	16166	Structural Improvements/Replacement Program	Capital Reserve	100,000	100,000	100,000	100,000	100,000	$ 500,000
12	16167	Replacement Lift Station Control Panels	Capital Reserve	40,000	40,000	40,000	40,000	40,000	$ 200,000
13	16168	Pump Improvements/Replacement Program	Capital Reserve	150,000	150,000	150,000	150,000	150,000	$ 750,000
14	16170	Site Improvements/Upgrade	Capital Reserve	100,000	100,000	100,000	100,000	100,000	$ 500,000
15	16171	Main Improvements	Capital Reserve	450,000	450,000	450,000	450,000	450,000	$ 2,250,000
1	17001	Renewal & Replacement - Water	RR&I	$450,000	$450,000	$450,000	$450,000	$450,000	$ 2,250,000
2	17002	Renewal & Replacement - Sewer	RR&I	450,000	450,000	450,000	450,000	450,000	$ 2,250,000
16	19203	Chemical Storage Tank Replacement Program	Capital Reserve	25,000	25,000	25,000	25,000	25,000	$ 125,000
5	21001	NWTP Membrane Replacement	RR&I	120,000	120,000	60,000	60,000	60,000	$ 420,000
6	20012	Well Maintenance Program	Capital Reserve	300,000	300,000	300,000	300,000	300,000	$ 1,500,000
TOTAL RR&I				**3,215,000**	**3,215,000**	**3,035,000**	**3,035,000**	**3,175,000**	**$ 15,675,000**

ITEM		CAPITAL IMPROVEMENT COSTS	FUNDING SOURCE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTAL
20		Biological Pre-treatment Filters	Funded in FY22	2,751,000					$ 2,751,000
21		Upsize Raw Water Piping from RO wells 17 to 19	Funded in FY22	460,000					$ 460,000
22		Capri/ Shores Master Lift Station (LS -40) Screening	Funded in FY22	272,600					$ 272,600
18		Portable Generator Storage	Funded in FY22	150,000	1,150,000				$ 1,300,000
19		Forklift Replacement	Funded in FY22	125,000			100,000	100,000	$ 325,000
24		SWTP RO Building Improvements	Funded in FY23		500,000				$ 500,000
25		SWF Lake Intake Debris Catchment	Funded in FY23		170,000				$ 170,000
26		Sand Separator Replacement	Funded in FY23		400,000				$ 400,000
27	19007	Multi-departmental Building	Funded in FY23		500,000				$ 500,000
28		Sewer camera/grout truck	Funded in FY23		500,000				$ 500,000
29		MBR/bridge crane enclosure	Funded in FY23		500,000				$ 500,000
30		Source Water Pumphouse Replacement	Funded in FY24			500,000	2,200,000		$ 2,700,000
31		SWTP Odor Control Replacement	Funded in FY24			700,000	700,000		$ 1,400,000
32		RWPF Chlorine Automation	Funded in FY25				100,000		$ 100,000
33		SWTP Replacement of Old High Service Pump House	Funded in FY25				300,000	800,000	$ 1,100,000
34		RO Well Replacement	Funded in FY25				400,000		$ 400,000
35		SWF Lake Interconnect Improvements	Funded in FY26				150,000		$ 150,000
36		MBR Tank Replacement	Funded in FY26					1,000,000	$ 1,000,000
TOTAL CAPITAL IMPROVEMENTS				**3,758,600**	**3,720,000**	**1,200,000**	**3,950,000**	**1,900,000**	**$ 14,528,600**

5 YR CAPITAL IMPROVEMENT PROGRAM

GRAND TOTALS			**$6,973,600**	**$6,935,000**	**$4,235,000**	**$6,985,000**	**$5,075,000**	**$30,203,600**

Funding Priority		ADDITIONAL CAPITAL IMPROVEMENT COSTS Identified- Not Funded	FUNDING SOURCE					TOTAL
1		Reclaimed water storage tank	Not Funded				900,000	900,000
2		IQ Water Improvements	Not Funded				1,000,000	1,000,000
3		Portable Generator Storage	Not Funded				1,000,000	1,000,000
4		Source Water Pump House Replacement	Not Funded				2,000,000	2,000,000
5		STRP - Isles of Capri	Not Funded				10,000,000	10,000,000
6		STRP - Goodland	Not Funded				7,000,000	7,000,000
8		Reuse Nutrient Removal Process	Not Funded				2,000,000	$ 2,000,000
NOT FUNDED - IDENTIFIED IMPROVEMENTS				1,304,031				**$ 23,900,000**
				1,578,621				
			32,727,581					

Transfer In-Excess Revenues	2,882,652	2,500,000	2,500,000	2,500,000	2,500,000
5% of Revenues - RRI	1,636,379	1,652,743	1,669,270	1,685,963	1,702,823
7.5% of Revenues - Capital Reserve	2,454,569	2,479,114	2,503,905	2,528,944	2,554,234
Total Recurring Revenues	**6,973,600**	**6,631,857**	**6,673,176**	**6,714,907**	**6,757,057**
FEMA: Grant Funding [1]	-	-	-	-	-
FEMA: Grant Funding	-				
Liquidated Project Balance Carryover	$108,208	$7,081,808	$13,713,665	$20,386,841	$27,101,748
Total Non Recurring Revenues	**108,208**	**7,081,808**	**13,713,665**	**20,386,841**	**27,101,748**
Total Revenues/Sources	**7,081,808**	**13,713,665**	**20,386,841**	**27,101,748**	**33,858,805**
Budgeted Capital Expenses	**-**	**-**	**-**	**-**	**900,000**
Required Funding:	**7,081,808**	**13,713,665**	**20,386,841**	**27,101,748**	**32,958,805**

Alternative Funding Sources by Re-Allocation

Anticipated Excess Revenues From Operations					
Appropriated Unencumberred CIP Balance	12,747,795	-	-	-	-

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
430 RENEWAL; REPLACEMENT & IMPROVE								
0000 UNDEFINED								
Department Total		(1,667,134)	(2,841,917)	(3,347,623)	(2,695,494)	0	(3,215,000)	0.0%
5336 WATER PROJECTS								
Department Total		746,258	1,480,755	858,708	1,264,283	0	1,890,000	0.0%
5356 SEWER PROJECTS								
Department Total		617,623	446,823	499,900	134,230	0	810,000	0.0%
5360 COMBINED WATER & SEWER								
Department Total		1,351,969	1,053,305	374,615	2,451,427	0	515,000	0.0%



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
431 WATER & SEWR CAPITAL PROJECTS								
0000 UNDEFINED								
Department Total		(6,317,832)	(4,046,377)	(4,892,389)	(4,009,480)	0	(3,758,600)	0.0%
5336 WATER PROJECTS								
Department Total		1,057,314	506,655	229,670	39,863	0	0	0.0%
5356 SEWER PROJECTS								
Department Total		97,460	7,499,362	2,085,270	604,256	0	0	0.0%
5360 COMBINED WATER & SEWER								
Department Total		(852,183)	(7,570,704)	(2,309,790)	310,687	0	3,758,600	0.0%
5810 TRANSFERS OUT								
Department Total		0	0	815,640	0	0	0	0.0%
Grand Total		(6,877,158)	(6,343,593)	(11,985,012)	(7,923,125)	0	0	0.0%

CONSOLIDATED DEBT SUMMARY

DEBT FUNDS REVENUES

Ad Valorem Taxes - Veterans Community Park	-
Transfer In from General Fund	956,928
Transfer In from Water & Sewer Fund	62,501
Use of Reserves	-
Total General Debt Revenue	**1,019,429**
Utility Rate Base	10,370,579
S.A.D. Reserves	4,357,177
Total Water & Sewer Debt Revenue	**14,727,756**
TOTAL DEBT REVENUES	**15,747,185**

DEBT FUNDS EXPENDITURES

General Debt	
2015 SunTrust Bank Note - Smokehouse Bay Bridge	482,775
2021 Bond - Veterans Park	88,562
2021 Bond - Station 50	141,550
2018 Lease - Public Works Vac Truck	70,557
2019 Lease - FD Ladder Truck	101,587
2019 Lease - FD Engine	66,798
2021 Lease - PW Street Sweeper	67,600
Sub - Total	**1,019,429**
Water & Sewer Debt	
2006 Series, Utility Revenue Note	464,755
2011 SRF Drinking Water	345,237
2011 Utility Revenue (Partial Refunding) Loan	3,649,925
2013 Series Rev Bonds	874,300
2016 Series, Utility System Refunding Revenue Bonds	2,929,919
2020 Series Refunding - portion of 2013 Rev Bonds	2,106,443
Various S.A.D. Debt	4,357,177
Sub - Total	**14,727,756**
TOTAL DEBT EXPENDITURES	**15,747,185**

GENERAL DEBT SERVICE FUND
SUMMARY

Debt Service Fund Revenues:

Transfer from General Fund	956,928
Transfer from Water & Sewer Fund	62,501
Use of Unassigned Fund Balance	-

TOTAL REVENUES	**$**	**1,019,429**

Debt Service Expenditures:

FUND 201		
2015 SunTrust Bank Note - Smokhouse Bay Bridge		
Principal	390,000	
Interest	90,775	
Expenses	2,000	482,775
2021 Series Veterans Park Bond		
Principal	-	
Interest	88,562	88,562
2021 Series Station 50 Bond		
Principal	-	
Interest	141,550	141,550
FUND 202		
2018 PNC Lease - Public Works Vacuum Truck		
Principal	67,993	
Interest	2,564	70,557
2019 PNC Lease - FD Ladder Truck		
Principal	69,875	
Interest	31,712	101,587
2019 PNC Lease - FD Engine Truck		
Principal	47,815	
Interest	18,983	66,798
2021 PNC Lease - Street Sweeper		
Principal	64,100	
Interest	3,500	67,600

TOTAL DEBT EXPENDITURES	**$**	**1,019,429**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
201 GO BONDS								
2010000 GO BONDS BALST/REV								
2010000-311000	AD VALOREM TAXES	(792,447)	(795,114)	(805,569)	0	0	0	0.0%
2010000-311200	DELINQUENT AD VALOREM TAXES	(228)	(663)	(173)	(184)	0	0	0.0%
2010000-361100	INTEREST	(5,391)	(21,863)	(4,149)	(67)	0	0	0.0%
2010000-381000	INTERFUND TRANSFERS IN	0	0	(291,358)	0	0	0	0.0%
2010000-381010	TRANSFERS IN - GENERAL FUND	(415,956)	(422,748)	(423,540)	(18,163)	(19,814)	(650,386)	3182.5 %
2010000-381030	TRANSFERS IN - WTR & SWR FD	(62,148)	(62,856)	(62,988)	(57,229)	(62,432)	(62,501)	0.1%
2010000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(400,000)	0	-100.0%
Department Total		**(1,276,170)**	**(1,303,244)**	**(1,587,777)**	**(75,643)**	**(482,246)**	**(712,887)**	**47.8%**
2015170 GO BONDS								
2015170-710000	PRINCIPAL	1,120,000	1,140,000	1,160,000	380,000	380,000	390,000	2.6%
2015170-720000	INTEREST	156,319	137,978	115,020	100,245	100,246	320,887	220.1%
2015170-730000	OTHER DEBT COST	81	77	73	0	2,000	2,000	0.0%
Department Total		**1,276,400**	**1,278,054**	**1,275,094**	**480,245**	**482,246**	**712,887**	**47.8%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
202 CAPITAL LEASE								
2020000 CAPITAL LEASE BALST/REV								
2020000-361100	INTEREST	(612)	(2,428)	0	0	0	0	0.0%
2020000-381000	INTERFUND TRANSFER IN	(344,256)	(383,613)	(269,544)	(247,082)	(269,544)	0	-100.0%
2020000-381010	TRANSFERS IN - GENERAL FUND	0	0	0	0	0	(306,542)	0.0%
Department Total		**(344,868)**	**(386,041)**	**(269,544)**	**(247,082)**	**(269,544)**	**(306,542)**	**13.7%**
2025170 CAPITAL LEASE								
2025170-710000	PRINCIPAL	329,753	304,753	202,260	209,222	209,223	249,782	19.4%
2025170-720000	INTEREST	15,192	78,857	67,281	60,319	60,321	56,760	-5.9%
Department Total		**344,945**	**383,609**	**269,541**	**269,541**	**269,544**	**306,542**	**13.7%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
203 SPECIAL REVENUE BONDS								
2030000 SPECIAL REVENUE BALST/REV								
2030000-361100	INTEREST	(6,523)	(25,986)	(15,831)	0	0	0	0.0%
2030000-381000	INTERFUND TRANSFER IN	(413,304)	(408,132)	0	0	0	0	0.0%
Department Total		**(419,827)**	**(434,118)**	**(15,831)**	**0**	**0**	**0**	**0.0%**
2035170 SALES TAX BOND								
2035170-710000	PRINCIPAL	395,000	395,000	805,000	0	0	0	0.0%
2035170-720000	INTEREST	18,307	13,133	6,496	0	0	0	0.0%
Department Total		**413,307**	**408,133**	**811,496**	**0**	**0**	**0**	**0.0%**
2035810 TRANSFERS OUT								
2035810-525845	TRANSFERS OUT	0	0	291,358	0	0	0	0.0%
Department Total		**0**	**0**	**291,358**	**0**	**0**	**0**	**0.0%**

Water/Sewer Fund

Debt Service Summary

Revenues for Debt Service:

Utility Rate Base	$	10,370,579
TOTAL REVENUES	**$**	**10,370,579**

Debt Service Expenditures:

DEBT SECURED BY SENIOR UTILITY RATE BASE:			
2006 Series, Utility Revenue Note			
	Principal	414,805	
	Interest	49,950	464,755
2011 Utility Revenue (Partial Refunding) Loan			
	Principal	3,589,524	
	Interest	60,401	3,649,925
2016 Series, Utility System Refunding Revenue Bonds			
	Principal	1,330,000	
	Interest	1,599,919	2,929,919
2020 Series Refunding - portion of 2013 Rev Bonds			
	Principal	1,005,000	
	Interest	1,096,893	
	Other Debt Cost	4,550	2,106,443
2013 Series Rev Bonds			
	Principal	440,000	
	Interest	434,300	874,300
DEBT SECURED BY JUNIOR PLEDGE ON RATE BASE:			
2011 SRF DRINKING WATER			
	Principal	268,680	
	Interest	76,557	345,237
TOTAL DEBT SERVICE EXPENDITURES			**$ 10,370,579**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
420 WATER AND SEWER DEBT								
4200000 WATER & SEWER DEBT BALST/REV								
4200000-361100	INTEREST	(21,433)	(36,300)	53,218	(2,417)	0	0	0.0%
4200000-361400	GAIN OR LOSS ON INVESTMENT	185,548	72,611	63,947	(5,343)	0	0	0.0%
4200000-381000	INTERFUND TRANSFER IN	(10,653,060)	(10,730,412)	(10,800,816)	(7,697,368)	(8,397,129)	(10,370,579)	23.5%
4200000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(2,500)	0	-100.0%
4200000-384000	DEBT PROCEEDS	0	0	(129,288)	0	0	0	0.0%
Department Total		**(10,488,946)**	**(10,694,101)**	**(10,812,939)**	**(7,705,128)**	**(8,399,629)**	**(10,370,579)**	**23.5%**
4205360 COMBINED WATER & SEWER								
4205360-523130	INVESTMENT ADVISORY SVC	0	0	0	1,242	2,500	0	-100.0%
4205360-710000	PRINCIPAL	5,266,499	5,425,569	5,709,909	4,853,971	4,853,972	7,048,010	45.2%
4205360-720000	INTEREST	5,459,937	5,300,199	4,409,834	1,744,358	3,538,607	3,318,019	-6.2%
4205360-730000	OTHER DEBT COST	4,550	4,550	128,252	1,750	4,550	4,550	0.0%
4205360-799999	DEBT SERVICE OFFSET	(5,266,499)	(5,425,569)	(5,709,909)	(4,853,971)	0	0	0.0%
Department Total		**5,464,487**	**5,304,749**	**4,538,085**	**1,747,351**	**8,399,629**	**10,370,579**	**23.5%**

Sewer Assessments (Funds 440-456)

In order to fund construction of the City's Septic Tank Replacement Program (STRP) wastewater utility expansion in certain areas of the City, the City has issued two types of Special Assessment Improvement Debt. The City is acting as agent in the collection of the special assessments levied and in the payment of the Special Assessment Bonds outstanding. Such bonds are collateralized by the special assessments levied against the benefited property owners. As part of its agreement with the State of Florida Department of Environmental Protection, the City agreed to a covenant to budget and appropriate legally available funds in the event collection assessments are insufficient and thus the City has a legal obligation to cover deficiencies in the event of default for loans obtained through the State Revolving-Loan Fund (SRF) Program. Special assessment debt obtained through other non-SRF bank loans are backed solely by assessment revenue. The City's obligation for the non-SRF bank loan special assessment debt is limited to payments on behalf of those property owners who have entered into deferred payment agreements with the City and the City has not made any indication that it has a legal or moral obligation for any other portion of these non-SRF bank loan debts.

The below table shows the Fund Balance of each sewer assessment fund as well as the current standings of properties within each district.

			As of August 27, 2021				
Fund	Sewer Assessment Distrrict	Fund Balance as of 9/30/2020	No. Properties Paid in Full	No. Properties Annual Pay Plans	No. Properties Deferred Plans	No. Properties Hoot Systems	Total Properties
440	Tigertail	1,084,562	222	26	2	0	250
441	South Barfield	1,062,861	57	19	1	0	77
442	Kendall	3,236,274	581	83	8	1	673
443	North Marco	2,300,562	173	32	4	0	209
444	North Barfield	5,494,270	411	44	11	0	466
445	West Winterberry	7,457,930	538	97	5	0	640
446	Old Marco	692,458	58	9	2	0	69
447	Port Marco	214,726	15	1	2	0	18
448	Lamplighter	2,487,654	334	46	8	0	388
449	Sheffield	5,089,311	369	79	11	0	459
450	Mackle Park	4,299,827	544	124	8	1	677
451	Gulfport	3,044,740	298	47	3	0	348
452	East Winterberry (North)	1,011,356	82	17	2	0	101
453	East Winterberry (South)	2,850,847	173	23	0	0	196
454	Goldenrod	4,276,687	320	44	1	2	367
455	Copperfield	2,694,617	208	32	1	5	246
456	Estates	9,661,974	439	108	11	8	566
	Total:	**56,960,657**	**4,822**	**831**	**80**	**17**	**5,750**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
440 TIGER TAIL DISTRICT								
4400000 TIGERTAIL BALST/REV								
4400000-361100	INTEREST	(23,209)	(27,655)	(17,769)	0	0	0	0.0%
4400000-369900	OTHER MISCELLANEOUS	0	(457)	(427)	(247)	0	0	0.0%
4400000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(173,769)	(173,529)	-0.1%
Department Total		**(23,209)**	**(28,112)**	**(18,196)**	**(247)**	**(173,769)**	**(173,529)**	**-0.1%**
4405350 SEWER								
4405350-524940	MISCELLANEOUS EXPENSE	2,946	2,103	1,963	2,077	2,830	2,590	-8.5%
4405350-710000	PRINCIPAL	76,090	79,183	82,403	85,665	85,665	89,236	4.2%
4405350-710100	PRINCIPAL - CAPACITY	34,185	35,575	37,021	38,487	32,282	40,092	24.2%
4405350-720000	INTEREST	39,670	36,487	33,264	23,675	38,488	28,712	-25.4%
4405350-720100	INTEREST - CAPACITY	17,823	16,393	14,945	10,636	14,504	12,899	-11.1%
4405350-799999	DEBT SERVICE OFFSET	(110,275)	(114,758)	(119,424)	(124,152)	0	0	0.0%
Department Total		**60,438**	**54,983**	**50,172**	**36,388**	**173,769**	**173,529**	**-0.1%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
441 SOUTH BARFIELD DISTRICT								
4410000 SOUTH BARFIELD BALST/REV								
4410000-361100	INTEREST	(14,778)	(22,129)	(19,473)	(234)	0	0	0.0%
4410000-369900	OTHER MISCELLANEOUS	0	(230)	(233)	(110)	0	0	0.0%
4410000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(55,760)	(55,550)	-0.4%
Department Total		**(14,778)**	**(22,359)**	**(19,705)**	**(344)**	**(55,760)**	**(55,550)**	**-0.4%**
4415350 SEWER								
4415350-524940	MISCELLANEOUS EXPENSE	1,808	1,147	1,143	1,187	1,840	1,630	-11.4%
4415350-710000	PRINCIPAL	22,748	23,673	24,636	25,611	25,611	26,679	4.2%
4415350-710100	PRINCIPAL - CAPACITY	12,035	12,524	13,034	13,550	13,550	14,115	4.2%
4415350-720000	INTEREST	11,860	10,908	9,945	7,078	9,652	8,584	-11.1%
4415350-720100	INTEREST - CAPACITY	6,275	5,771	5,261	3,745	5,107	4,542	-11.1%
4415350-799999	DEBT SERVICE OFFSET	(34,783)	(36,198)	(37,669)	(39,160)	0	0	0.0%
Department Total		**19,942**	**17,827**	**16,349**	**12,009**	**55,760**	**55,550**	**-0.4%**



Marco Island
FY 2022 Tentative Budget

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
442 KENDALL DISTRICT								
4420000 KENDALL BALST/REV								
4420000-361100	INTEREST	(86,817)	(89,903)	(72,944)	(452)	0	0	0.0%
4420000-369900	OTHER MISCELLANEOUS	563	207	10,855	(930)	0	0	0.0%
4420000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(412,422)	(410,758)	-0.4%
Department Total		**(86,254)**	**(89,696)**	**(62,089)**	**(1,382)**	**(412,422)**	**(410,758)**	**-0.4%**
4425350 SEWER								
4425350-523130	INVESTMENT ADVISORY SVC	0	0	0	82	200	0	-100.0%
4425350-524940	MISCELLANEOUS EXPENSE	10,359	7,169	6,601	6,051	8,910	7,340	-17.6%
4425350-525905	DEPRECIATION	169,928	169,928	169,928	0	0	0	0.0%
4425350-710000	PRINCIPAL	182,672	188,657	194,838	201,221	201,222	207,815	3.3%
4425350-710100	PRINCIPAL - CAPACITY	67,929	70,762	73,713	76,787	76,787	79,989	4.2%
4425350-720000	INTEREST	100,645	94,619	88,396	65,561	86,555	80,068	-7.5%
4425350-720100	INTEREST - CAPACITY	45,596	42,680	39,642	29,039	38,748	35,546	-8.3%
4425350-799999	DEBT SERVICE OFFSET	(250,601)	(259,419)	(268,551)	(278,008)	0	0	0.0%
Department Total		**326,528**	**314,396**	**304,567**	**100,733**	**412,422**	**410,758**	**-0.4%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
443 NORTH MARCO DISTRICT								
4430000 NORTH MARCO BALST/REV								
4430000-361100	INTEREST	(52,536)	(81,416)	(56,491)	(452)	0	0	0.0%
4430000-369900	OTHER MISCELLANEOUS	12,317	(610)	(1,890)	(458)	0	0	0.0%
4430000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(293,050)	(292,209)	-0.3%
Department Total		**(40,219)**	**(82,026)**	**(58,381)**	**(910)**	**(293,050)**	**(292,209)**	**-0.3%**
4435350 SEWER								
4435350-523130	INVESTMENT ADVISORY SVC	0	0	0	82	200	0	-100.0%
4435350-524940	MISCELLANEOUS EXPENSE	5,817	9,313	3,767	3,610	5,150	4,420	-14.2%
4435350-710000	PRINCIPAL	149,647	154,640	159,801	165,137	165,137	170,652	3.3%
4435350-710100	PRINCIPAL - CAPACITY	35,849	37,863	39,989	42,162	42,163	44,604	5.8%
4435350-720000	INTEREST	65,266	60,238	55,041	39,897	53,503	48,078	-10.1%
4435350-720100	INTEREST - CAPACITY	31,786	29,693	27,555	19,990	26,897	24,455	-9.1%
4435350-799999	DEBT SERVICE OFFSET	(185,496)	(192,502)	(199,790)	(207,299)	0	0	0.0%
Department Total		**102,870**	**99,244**	**86,362**	**63,579**	**293,050**	**292,209**	**-0.3%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
444 NORTH BARFIELD DISTRICT								
4440000 NORTH BARFIELD BALST/REV								
4440000-361100	INTEREST	(104,449)	(170,137)	(127,123)	(1,467)	0	0	0.0%
4440000-369900	OTHER MISCELLANEOUS	(2,570)	(1,116)	(2,005)	(707)	0	0	0.0%
4440000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(474,339)	(472,740)	-0.3%
Department Total		**(107,019)**	**(171,253)**	**(129,128)**	**(2,174)**	**(474,339)**	**(472,740)**	**-0.3%**
4445350 SEWER								
4445350-523130	INVESTMENT ADVISORY SVC	0	0	0	150	400	0	-100.0%
4445350-524940	MISCELLANEOUS EXPENSE	8,077	5,673	4,612	4,317	6,620	5,300	-19.9%
4445350-710000	PRINCIPAL	226,365	233,439	240,736	248,263	248,264	256,028	3.1%
4445350-710100	PRINCIPAL - CAPACITY	75,752	80,007	84,501	89,093	89,093	94,253	5.8%
4445350-720000	INTEREST	89,763	82,643	75,298	54,427	73,127	65,483	-10.5%
4445350-720100	INTEREST - CAPACITY	67,167	62,743	58,226	42,241	56,835	51,676	-9.1%
4445350-799999	DEBT SERVICE OFFSET	(302,118)	(313,447)	(325,238)	(337,356)	0	0	0.0%
Department Total		**165,007**	**151,059**	**138,136**	**101,134**	**474,339**	**472,740**	**-0.3%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
445 WEST WINTERBERRY DISTRICT								
4450000 WEST WINTERBERRY BALST/REV								
4450000-361100	INTEREST	(158,155)	(200,745)	(184,604)	(2,210)	0	0	0.0%
4450000-369900	OTHER MISCELLANEOUS	(2,060)	(1,942)	(2,473)	(3,379)	0	0	0.0%
4450000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(613,266)	(611,660)	-0.3%
Department Total		**(160,215)**	**(202,687)**	**(187,077)**	**(5,588)**	**(613,266)**	**(611,660)**	**-0.3%**
4455350 SEWER								
4455350-523130	INVESTMENT ADVISORY SVC	0	0	0	179	400	0	-100.0%
4455350-524940	MISCELLANEOUS EXPENSE	13,617	12,189	9,046	8,065	12,300	10,490	-14.7%
4455350-710000	PRINCIPAL	281,202	289,956	298,984	308,296	308,296	318,356	3.3%
4455350-710100	PRINCIPAL - CAPACITY	104,560	110,433	116,636	122,973	122,973	130,095	5.8%
4455350-720000	INTEREST	111,433	102,623	93,535	67,635	90,849	81,392	-10.4%
4455350-720100	INTEREST - CAPACITY	92,710	86,603	80,368	58,304	78,448	71,327	-9.1%
4455350-799999	DEBT SERVICE OFFSET	(385,762)	(400,388)	(415,620)	(431,269)	0	0	0.0%
Department Total		**217,760**	**201,415**	**182,949**	**134,182**	**613,266**	**611,660**	**-0.3%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
446 OLDE MARCO DISTRICT								
4460000 OLDE MARCO BALST/REV								
4460000-361100	INTEREST	(11,461)	(11,493)	(9,624)	(20)	0	0	0.0%
4460000-369900	OTHER MISCELLANEOUS	0	(127)	(173)	(82)	0	0	0.0%
4460000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(26,662)	(26,402)	-1.0%
Department Total		**(11,461)**	**(11,620)**	**(9,797)**	**(102)**	**(26,662)**	**(26,402)**	**-1.0%**
4465350 SEWER								
4465350-524940	MISCELLANEOUS EXPENSE	1,044	853	759	660	1,050	790	-24.8%
4465350-710100	PRINCIPAL - CAPACITY	10,094	10,909	11,789	12,706	12,706	13,767	8.4%
4465350-720100	INTEREST - CAPACITY	14,941	14,080	13,184	9,646	12,906	11,845	-8.2%
4465350-799999	DEBT SERVICE OFFSET	(10,094)	(10,909)	(11,789)	(12,706)	0	0	0.0%
Department Total		**15,985**	**14,932**	**13,943**	**10,307**	**26,662**	**26,402**	**-1.0%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
447 PORT MARCO DISTRICT								
4470000 PORT MARCO BALST/REV								
4470000-361100	INTEREST	3,572	(4,112)	(1,989)	(3)	0	0	0.0%
4470000-369900	OTHER MISCELLANEOUS	0	(8)	(13)	(18)	0	0	0.0%
4470000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(80)	(80)	0.0%
Department Total		**3,572**	**(4,120)**	**(2,002)**	**(21)**	**(80)**	**(80)**	**0.0%**
4475350 SEWER								
4475350-524940	MISCELLANEOUS EXPENSE	74	64	59	49	80	80	0.0%
Department Total		**74**	**64**	**59**	**49**	**80**	**80**	**0.0%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
448 LAMPLIGHTER DISTRICT								
4480000 LAMPLIGHTER BALST/REV								
4480000-361100	INTEREST	(64,840)	(85,001)	(54,136)	(354)	0	0	0.0%
4480000-369900	OTHER MISCELLANEOUS	(6,797)	10,554	(1,627)	(587)	0	0	0.0%
4480000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(312,533)	(311,248)	-0.4%
Department Total		**(71,637)**	**(74,447)**	**(55,763)**	**(941)**	**(312,533)**	**(311,248)**	**-0.4%**
4485350 SEWER								
4485350-523130	INVESTMENT ADVISORY SVC	0	0	0	72	200	0	-100.0%
4485350-524940	MISCELLANEOUS EXPENSE	6,420	4,378	4,198	3,798	5,770	4,620	-19.9%
4485350-710000	PRINCIPAL	130,522	134,467	138,532	142,719	142,719	147,033	3.0%
4485350-710100	PRINCIPAL - CAPACITY	63,837	67,119	70,569	74,080	74,081	78,005	5.3%
4485350-720000	INTEREST	56,629	52,660	48,570	35,561	47,362	43,112	-9.0%
4485350-720100	INTEREST - CAPACITY	50,325	46,924	43,464	31,476	42,401	38,478	-9.3%
4485350-799999	DEBT SERVICE OFFSET	(194,359)	(201,586)	(209,100)	(216,799)	0	0	0.0%
Department Total		**113,374**	**103,962**	**96,232**	**70,908**	**312,533**	**311,248**	**-0.4%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
449 SHEFFIELD DISTRICT								
4490000 SHEFFIELD BALST/REV								
4490000-361100	INTEREST	(146,828)	(175,303)	(128,131)	(1,190)	0	0	0.0%
4490000-369900	OTHER MISCELLANEOUS	(10,050)	(13,536)	15,527	(3,811)	0	0	0.0%
4490000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(547,501)	(544,885)	-0.5%
Department Total		**(156,878)**	**(188,838)**	**(112,603)**	**(5,001)**	**(547,501)**	**(544,885)**	**-0.5%**
4495350 SEWER								
4495350-523130	INVESTMENT ADVISORY SVC	0	0	0	128	300	0	-100.0%
4495350-524940	MISCELLANEOUS EXPENSE	13,833	10,295	11,485	8,319	13,060	10,610	-18.8%
4495350-710000	PRINCIPAL	258,842	266,849	275,104	283,615	283,615	292,389	3.1%
4495350-710100	PRINCIPAL - CAPACITY	84,356	88,692	93,252	97,892	97,892	103,078	5.3%
4495350-720000	INTEREST	115,427	107,368	99,059	72,548	96,604	87,963	-8.9%
4495350-720100	INTEREST - CAPACITY	66,501	62,007	57,435	41,594	56,030	50,845	-9.3%
4495350-799999	DEBT SERVICE OFFSET	(343,198)	(355,541)	(368,356)	(381,507)	0	0	0.0%
Department Total		**195,761**	**179,669**	**167,979**	**122,589**	**547,501**	**544,885**	**-0.5%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
450 MACKLE PARK DISTRICT								
4500000 MACKLE PARK BALST/REV								
4500000-361100	INTEREST	(104,540)	(110,647)	(92,693)	(726)	0	0	0.0%
4500000-369900	OTHER MISCELLANEOUS	(270)	(2,180)	(3,705)	(1,016)	0	0	0.0%
4500000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(396,881)	(395,144)	-0.4%
Department Total		**(104,810)**	**(112,827)**	**(96,398)**	**(1,741)**	**(396,881)**	**(395,144)**	**-0.4%**
4505350 SEWER								
4505350-523130	INVESTMENT ADVISORY SVC	0	0	0	73	200	0	-100.0%
4505350-524940	MISCELLANEOUS EXPENSE	13,232	10,196	8,995	8,689	12,670	11,050	-12.8%
4505350-710000	PRINCIPAL	171,386	176,549	181,868	187,346	187,347	192,990	3.0%
4505350-710100	PRINCIPAL - CAPACITY	72,614	75,642	78,796	82,082	82,083	85,506	4.2%
4505350-720000	INTEREST	85,288	80,093	74,741	55,379	73,160	67,600	-7.6%
4505350-720100	INTEREST - CAPACITY	48,741	45,623	42,376	31,042	41,421	37,998	-8.3%
4505350-799999	DEBT SERVICE OFFSET	(244,001)	(252,191)	(260,664)	(269,428)	0	0	0.0%
Department Total		**147,260**	**135,912**	**126,112**	**95,183**	**396,881**	**395,144**	**-0.4%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
451 GULFPORT DISTRICT								
4510000 GULFPORT BALST/REV								
4510000-361100	INTEREST	(45,475)	(64,775)	(61,481)	(545)	0	0	0.0%
4510000-369900	OTHER MISCELLANEOUS	(3,038)	(1,542)	(1,505)	(1,010)	0	0	0.0%
4510000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(154,361)	(155,650)	0.8%
Department Total		**(48,514)**	**(66,317)**	**(62,986)**	**(1,556)**	**(154,361)**	**(155,650)**	**0.8%**
4515350 SEWER								
4515350-523130	INVESTMENT ADVISORY SVC	0	0	0	58	200	0	-100.0%
4515350-524940	MISCELLANEOUS EXPENSE	4,950	4,426	3,505	3,342	4,620	4,160	-10.0%
4515350-710000	PRINCIPAL	21,656	22,249	22,859	23,485	23,485	24,128	2.7%
4515350-710100	PRINCIPAL - CAPACITY	80,000	80,000	85,000	85,000	85,000	90,000	5.9%
4515350-720000	INTEREST	10,046	9,449	8,836	6,562	8,656	8,022	-7.3%
4515350-720100	INTEREST - CAPACITY	39,177	36,297	33,290	24,091	32,400	29,340	-9.4%
4515350-799999	DEBT SERVICE OFFSET	(101,656)	(102,249)	(107,859)	(108,485)	0	0	0.0%
Department Total		**54,173**	**50,172**	**45,631**	**34,053**	**154,361**	**155,650**	**0.8%**



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Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
452 EAST WINTERBERRY N. DISTRICT								
4520000 EAST WINTERBERRY N. BALST/REV								
4520000-361100	INTEREST	(21,989)	(29,118)	(25,767)	(195)	0	0	0.0%
4520000-369900	OTHER MISCELLANEOUS	(3,341)	(362)	(352)	(186)	0	0	0.0%
4520000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(81,534)	(80,206)	-1.6%
Department Total		**(25,330)**	**(29,480)**	**(26,119)**	**(381)**	**(81,534)**	**(80,206)**	**-1.6%**
4525350 SEWER								
4525350-523130	INVESTMENT ADVISORY SVC	0	0	0	23	100	0	-100.0%
4525350-524940	MISCELLANEOUS EXPENSE	2,424	1,736	1,595	1,560	2,290	1,950	-14.8%
4525350-710000	PRINCIPAL	30,558	31,376	32,216	33,079	33,079	33,965	2.7%
4525350-710100	PRINCIPAL - CAPACITY	20,000	20,000	25,000	25,000	25,000	25,000	0.0%
4525350-720000	INTEREST	13,802	12,979	12,134	9,009	11,885	11,011	-7.4%
4525350-720100	INTEREST - CAPACITY	11,189	10,342	9,442	6,809	9,180	8,280	-9.8%
4525350-799999	DEBT SERVICE OFFSET	(50,558)	(51,376)	(57,216)	(58,079)	0	0	0.0%
Department Total		**27,415**	**25,056**	**23,171**	**17,401**	**81,534**	**80,206**	**-1.6%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
453 EAST WINTERBERRY S. DISTRICT								
4530000 EAST WINTERBERRY S. BALST/REV								
4530000-361100	INTEREST	(46,141)	(76,993)	(54,583)	(764)	0	0	0.0%
4530000-369900	OTHER MISCELLANEOUS	(144)	(2,566)	(579)	(283)	0	0	0.0%
4530000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(118,820)	(118,511)	-0.3%
Department Total		**(46,285)**	**(79,559)**	**(55,163)**	**(1,047)**	**(118,820)**	**(118,511)**	**-0.3%**
4535350 SEWER								
4535350-523130	INVESTMENT ADVISORY SVC	0	0	0	42	100	0	-100.0%
4535350-524940	MISCELLANEOUS EXPENSE	3,731	2,856	2,350	1,823	2,890	2,650	-8.3%
4535350-710000	PRINCIPAL	78,719	80,827	82,991	85,214	85,214	87,496	2.7%
4535350-720000	INTEREST	35,554	33,434	31,258	23,208	30,616	28,365	-7.4%
4535350-799999	DEBT SERVICE OFFSET	(78,719)	(80,827)	(82,991)	(85,214)	0	0	0.0%
Department Total		**39,285**	**36,290**	**33,607**	**25,072**	**118,820**	**118,511**	**-0.3%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
454 GOLDENROD DISTRICT								
4540000 GOLDENROD BALST/REV								
4540000-361100	INTEREST	(71,128)	(115,519)	(91,087)	(1,189)	0	0	0.0%
4540000-369900	OTHER MISCELLANEOUS	69	(1,019)	(921)	(561)	0	0	0.0%
4540000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(236,950)	(235,827)	-0.5%
Department Total		**(71,059)**	**(116,539)**	**(92,009)**	**(1,750)**	**(236,950)**	**(235,827)**	**-0.5%**
4545350 SEWER								
4545350-523130	INVESTMENT ADVISORY SVC	0	0	0	70	200	0	-100.0%
4545350-524940	MISCELLANEOUS EXPENSE	6,569	4,540	4,390	3,547	5,620	4,630	-17.6%
4545350-525905	DEPRECIATION	103,138	103,138	103,138	0	0	0	0.0%
4545350-710000	PRINCIPAL	149,854	154,216	158,705	163,325	163,325	168,079	2.9%
4545350-720000	INTEREST	78,043	73,654	69,138	51,532	67,805	63,118	-6.9%
4545350-799999	DEBT SERVICE OFFSET	(149,854)	(154,216)	(158,705)	(163,325)	0	0	0.0%
Department Total		**187,750**	**181,332**	**176,666**	**55,149**	**236,950**	**235,827**	**-0.5%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
455 COPPERFIELD DISTRICT								
4550000 COPPERFIELD BALST/REV								
4550000-361100	INTEREST	(44,816)	(68,899)	(58,606)	(804)	0	0	0.0%
4550000-369900	OTHER MISCELLANEOUS	25,366	(627)	(2,125)	(373)	0	0	0.0%
4550000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(146,459)	(145,640)	-0.6%
Department Total		**(19,450)**	**(69,526)**	**(60,731)**	**(1,177)**	**(146,459)**	**(145,640)**	**-0.6%**
4555350 SEWER								
4555350-523130	INVESTMENT ADVISORY SVC	0	0	0	41	100	0	-100.0%
4555350-524940	MISCELLANEOUS EXPENSE	4,501	3,131	2,865	2,419	3,780	3,020	-20.1%
4555350-525905	DEPRECIATION	66,499	66,499	66,499	0	0	0	0.0%
4555350-710000	PRINCIPAL	92,441	95,132	97,901	100,751	100,752	103,684	2.9%
4555350-720000	INTEREST	48,143	45,435	42,650	31,789	41,827	38,936	-6.9%
4555350-799999	DEBT SERVICE OFFSET	(92,441)	(95,132)	(97,901)	(100,751)	0	0	0.0%
Department Total		**119,143**	**115,066**	**112,014**	**34,248**	**146,459**	**145,640**	**-0.6%**

Accounts	Description	2018 Actuals	2019 Actuals	2020 Actuals	YTD Actuals	2021 Revised Budget	2022 Proposed Budget Lvl 3	% Chng
456 ESTATES DISTRICT								
4560000 ESTATES BALST/REV								
4560000-361100	INTEREST	(182,052)	(210,417)	(182,668)	(1,115)	0	0	0.0%
4560000-369900	OTHER MISCELLANEOUS	0	(482)	(2,138)	(1,301)	0	0	0.0%
4560000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(421,112)	(417,948)	-0.8%
Department Total		**(182,052)**	**(210,900)**	**(184,806)**	**(2,416)**	**(421,112)**	**(417,948)**	**-0.8%**
4565350 SEWER								
4565350-523130	INVESTMENT ADVISORY SVC	0	0	0	176	400	0	-100.0%
4565350-524940	MISCELLANEOUS EXPENSE	18,548	13,482	12,935	12,620	18,350	15,480	-15.6%
4565350-525905	DEPRECIATION	252,582	252,582	252,582	0	0	0	0.0%
4565350-710000	PRINCIPAL	259,218	266,395	273,772	281,352	281,353	289,143	2.8%
4565350-720000	INTEREST	137,835	130,617	123,198	92,269	121,009	113,325	-6.3%
4565350-799999	DEBT SERVICE OFFSET	(259,218)	(266,395)	(273,772)	(281,352)	0	0	0.0%
Department Total		**408,966**	**396,681**	**388,715**	**105,065**	**421,112**	**417,948**	**-0.8%**